### **COVER SHEET**

																			Α	1	9	9	7	0	1	5	8	4	
																					S.E	.C. I	Regi	strat	tion I	Numl	ber		
Р	Н	ı	L	ı	Р	Р	I	N	Ε		В	U	s	ı	N	Ε	S	s		В	Α	N	K	,		I	N	С	
								а		s	а	v	i	n	g	s		b	а	n	k								
												(Ca		l any's	. Eul	l Nor	mo)												
													JIIIpa	ally s	s i ui	IIVai	ne)								•				
		3	5	0		R	I	Z	Α	L		Α	٧	Ε	N	U	Ε		Ε	X	Т	Ε	N	S	I	0	N		
	С	0	R	N	Ε	R		8	T	Н		Α	٧	Ε	N	U	Ε		G	R	Α	С	Ε		Р	Α	R	K	
								С	Α	L	0	0	С	Α	N		С	I	Т	Υ									
								(B	usin	ess	Add	lress	s: No	o. St	reet	City	/ To	wn/	/ Pro	vinc	e)								
			F	Rola	nd	o G	. A	lver	ndia	3											8	346 <sup>2</sup>	1-58	300	loc	al 5	100	)	
					Cor	ntact	Per	son													С	ompa	any	Tele	phoi	ne N	umb	er	
													SE	C F	ORI	M 1	7-A												
Мо	nth Fisc	al Y	Da	ay										FOF	RM T	YPE										nth nnu	al M	Da	•
	1 130	on i	Cai																						,	· · · · · ·	ai ivi	Journ	9
										,	Seco	onda	ry L	icen	se T	ype,	if A	pplic	cable	e									
D	ept.	Req	uirin	g this	s Do	c.													1	,	Ame	nde	d Art	ticles	s Nu	mbe	r/Se	ction	)
					1														Tota	al Ar	nour	nt of	Borı	row	ings				
Ļ																													
	Total No. of Stockholders Domestic Foreign																												
	To be accomplished by SEC Personnel concerned																												
			Fi	le N	umb	er				,					LC	U					•								
			Do	cum	ent	I.D.									Cas	hie	r												
		S	5 T /	A M	Р	S																							

Remarks = pls. Use black ink for scanning purposes

#### SECURITIES AND EXCHANGE COMMISSION

#### SEC FORM 17-A

#### ANNUAL REPORT PURSUANT TO SECTION 17 OF THE SECURITIES REGULATION CODE AND SECTION 141 OF THE CORPORATION CODE OF THE PHILIPPINES

1.	For the fiscal year ended <b>December 31, 2023</b>
2.	SEC Identification Number <u>A199701584</u> 3. BIR Tax Identification No. <u>005-469-606</u>
4.	Exact name of issuer as specified in its charter <b>Philippine Business Bank, Inc., A Savings Bank</b>
5.	Caloocan  Province, Country or other jurisdiction of incorporation or organization  6. (SEC Use Only)  Industry Classification Code:
7.	350 Rizal Avenue corner 8th Avenue Grace Park, Caloocan City 1400
	Address of principal office Postal Code
8.	(02) 8363-33-33 Issuer's telephone number, including area code
9.	Not Applicable Former name, former address, and former fiscal year, if changed since last report.
10.	Securities registered pursuant to Sections 8 and 12 of the SRC, or Sec. 4 and 8 of the RSA
	Title of Each Class  Number of Shares of Common Stock  Outstanding and Amount of Debt
	Common Outstanding 818,750,094
11.	Are any or all of these securities listed on a Stock Exchange.
	Yes [x] No []
	If yes, state the name of such stock exchange and the classes of securities listed therein:
	Philippine Stock Exchange Common shares of stock

40	$^{\circ}$	1	1 1	1	
17	( hec	17	whether	the	1001104
1 4.	CALIC.	. 1	WILCUICE	LIIC	loout.

(a)	has filed all reports required to be filed by Section 17 of the SRC and SRC Rule 17.1
	thereunder or Section 11 of the RSA and RSA Rule 11(a)-1 thereunder, and Sections 26
	and 141 of The Corporation Code of the Philippines during the preceding twelve (12)
	months (or for such shorter period that the registrant was required to file such reports);

Yes [x] No []

(b) has been subject to such filing requirements for the past ninety (90) days.

Yes [ ] No [x]

13. State the aggregate market value of the voting stock held by non-affiliates of the registrant. The aggregate market value shall be computed by reference to the price at which the stock was sold, or the average bid and asked prices of such stock, as of a specified date within sixty (60) days prior to the date of filing. If a determination as to whether a particular person or entity is an affiliate cannot be made without involving unreasonable effort and expense, the aggregate market value of the common stock held by non-affiliates may be calculated on the basis of assumptions reasonable under the circumstances, provided the assumptions are set forth in this Form. (See definition of "affiliate" in "Annex B").

# APPLICABLE ONLY TO ISSUERS INVOLVED IN INSOLVENCY/SUSPENSION OF PAYMENTS PROCEEDINGS DURING THE PRECEDING FIVE YEARS:

14. Check whether the issuer has filed all documents and reports required to be filed by Section 17 of the Code subsequent to the distribution of securities under a plan confirmed by a court or the Commission.

Yes [ ] NOT APPLICABLE

#### DOCUMENTS INCORPORATED BY REFERENCE

- 15. If any of the following documents are incorporated by reference, briefly describe them and identify the part of SEC Form 17-A into which the document is incorporated:
  - (a) Any annual report to security holders;
  - (b) Any information statement filed pursuant to SRC Rule 20;
  - (c) Any prospectus filed pursuant to SRC Rule 8.1.

#### PART I - BUSINESS AND GENERAL INFORMATION

#### Item 1. Business

#### Overview

PBB was incorporated as a Philippine corporation and registered with the SEC on January 28, 1997 as "Total Savings Bank" and was granted the authority to operate as a thrift bank under the MB Resolution No. 29 dated January 8, 1997. The BSP issued a Certificate of Authority on February 6, 1997. On December 16, 1997, the SEC approved the change of corporate name of the Bank to "Philippine Business Bank, Inc. (A Savings Bank)" which the shareholders believe better reflects the Bank's business thrust and focus.

The Bank's focus is to become the bank of choice of the SME market segment. The BSP defines small and medium enterprises to be any business concern with assets between \$\mathbb{P}\$3.0 million to \$\mathbb{P}\$100.0 million, excluding the land value on which the entity's office, plant and equipment are situated.

This focus on the SME market is driven by the size and potential of this particular market. According to recent data from the Department of Trade and Industry, SMEs account for 99.5% of total registered enterprises. The Bank believes that the SME segment is the major source of entrepreneurship and economic dynamism which provide trade, manufacturing and outsourcing and services and help contribute to community and local development. Lastly, the Bank believes that the SME segment is underserved with most financial institutions focusing on the banking requirements of large corporations.

To become the bank of choice of the SME market, PBB has increased its branch presence in several commercial and industrial centres of the country and recruited branch and account officers with extensive client networks in these specific communities. The Bank's network grew from two (2) branches in 1997 to 157 branches as of December 31, 2023 with most branches located in areas with high concentration of small and medium businesses such as Caloocan, Malabon, Navotas, Valenzuela and Quezon City. PBB has also aggressively expanded its branch network in highly urbanized areas outside Mega Manila such as Davao, General Santos, Bacolod, and Cebu. PBB believes that client proximity, understanding its targets' banking requirements, the reputation of its branch and account management staff within their respective communities, and the overall reputation of PBB, are the key growth factors in the banking business.

PBB attributes its strong growth and attractive financial performance to the following competitive strengths:

1. Strong presence, reputation, and attention to its SME customers

The Bank believes that its deliberate focus on serving the banking needs of the SME market segment is a key factor for its successful growth over its history. Aside from potential size of this market segment, the Bank also believes that the SME segment is largely underserved by most financial institutions with their focus on large companies and the consumer market.

PBB's focus on the SME segment is manifested in its branch strategy, the recruitment of its officers, its business operations, and even its corporate culture.

Majority of PBB's branches are located outside of typical commercial and business districts where most banks congregate and are situated in areas with significant SME concentration such as Caloocan, Malabon, Navotas, Valenzuela, Quezon City as well as highly urbanized areas outside Mega Manila such as Davao, General Santos, Bacolod, and Cebu. Aside from targeting such areas, PBB has also significantly increased the number of its branches over the past years.

The Bank believes the success of this branch strategy is shown in its increased business volume. PBB's branches have increased over the past five (5) years from 145 in 2018 to 158 as of December 31, 2023. As a result, PBB's deposit base and loan portfolio grew over the years.

in Php millions	2018	2023	CAGR
Net loans and receivables	75,530.4	117,563.9	9.3%
Deposit liabilities	77,251.1	126,718.7	10.4%

Of equal importance to PBB's current and prospective growth is the staffing of these branches. The Bank aggressively recruits branch managers and account officers who have established good relationships and solid reputation within each branch's catchment area. Through this recruitment strategy, PBB has been able to accelerate its client acquisition.

In line with its view that most SME clients have unique banking requirements with respect to bank transactions that require specific attention, PBB has also deliberately focused on providing its banking services through its branch officers and staff. This contrasts significantly with the trend to automate banking transactions. PBB believes that customer interaction and service will remain key ingredients for its growth.

#### 2. Effective capital utilization

Aside from interest income from its loan products, PBB is opportunistic with respect to earnings generation from its treasury operations especially during periods of weak loan demand or excess liquidity. PBB's Treasury Services Group, in coordination with the Bank's Asset and Liability Committee, ensures the Bank's liquidity, manages liquidity risk, manages the Bank's trading portfolio of domestic treasury debt, corporate bonds, foreign currency denominated bonds, and other financial instruments.

in Php millions	2018	2023	CAGR
At fair value through profit or loss	1,816.8	6,782.3	30.14%
Available-for-sale	2,279.7	13,765.4	43.3%
Held-to-maturity	771.1	1,501.3	14.3%
Trading and investment securities	4,867.6	22,049.0	35.3%

#### 3. Solid lending policies and practices

Despite the growth of PBB's loans and receivables, the Bank has successfully managed credit risk through its internal credit risk rating system, loan evaluation and approval practices, and other formal credit risk mitigating processes. Supplementing these formal processes is PBB's relationship and community-based approach to lending, which takes advantage of branch and account officers' position in their respective communities to analyze prospective borrowers'

reputation, business performance and risks, and other credit evaluation factors.

The Bank believes that the advantages brought about by these processes have equal weight to its formal credit evaluation efforts, especially for prospective SME clients.

in %	2018	2019	2020	2021	2022	2023
Non-performing loans	1.75%	2.33%	4.07%	4.33%	5.37%	5.70%
ratio						

The Bank's NPL ratio stood at 5.70% as of 2023. The Bank performs regular portfolio management reviews to determine potentially problematic accounts and initiate corrective actions if needed.

#### 4. Sound balance sheet well positioned for growth

PBB has consistently maintained a sound balance sheet which positions the Bank for future growth. Liquidity, as measured by the ratio of loans to deposit, was at 92.78% in 2023.

in %	2018	2019	2020	2021	2022	2023
Loans-to-deposit ratio	97.77%	91.66%	88.93%	81.55%	90.41%	92.78%

#### 5. Strong capital base is the foundation to PBB's increasing size

in %	2018	2019	2020	2021	2022	2023
Equity, in bn	11.36	12.87	13.88	14.46	14.58	18.02
Tier 1 CAR	14.01%	12.80%	13.27%	11.08%	13.06%	12.25%
CAR	14.99%	13.70%	14.15%	11.82%	13.85%	13.15%

PBB's CAR and Tier 1 CAR are consistently above the BSP thresholds of 10.0% and 7.5%, respectively. The Bank continues to monitor its capital levels relative to its business needs and requirements.

#### 6. Highly competent and experienced management team

With significant oversight from the Board of Directors, PBB is managed and run by officers who have extensive experience in banking operations from leading universal and commercial banks in the country. With the experience and track record of officers, from the head office and throughout its branch network, the Bank is assured that it possesses extensive knowledge of all aspects of the banking industry, strong relationships with other banks and financial institutions, and familiarity with the Bank's target clients and their banking needs.

## Financial Summary / Financial Highlights

in Php millions, except per share data	31-Dec-23	31-Dec-22	% growth
Profitability			
Net interest income	6,421	5,547	15.8
Non-interest income	981	544	80.3
Non-interest expense	(4,009)	(3,408)	17.6
Core income	3,105	3,085	0.6
Pre-tax pre-provision profit	3,393	2,683	26.5
Allowance for credit losses	(1,053)	(821)	28.4
Net income	1,824	1,311	39.1
Select balance sheet data			
Liquid assets	32,035	26,734	19.8
Loans and other receivables	117,564	103,542	13.5
Assets	154,414	134,550	14.8
Deposits	126,719	114,526	10.6
Equity	18,014	14,576	23.6
Per common share data			
Net income per share:			
Basic	2.23	2.04	9.4
Diluted	2.23	2.04	9.4
Book value	21.25	17.05	24.6
Others			
Headcount	1,748	1,660	5.3
Officer	795	734	8.3
Staff	953	926	2.9
Selected ratios			
Return on average equity	11.19%	9.03%	
Return on average assets	1.26%	0.98%	
Net Tier 1 CAR	13.06%	12.25%	
Capital adequacy ratio	13.85%	13.15%	

#### Vision

By making things happen today, PBB will help build strong business communities where people can achieve their dreams.

#### Mission

The basis for Philippine Business Bank's growth shall be its commitment for higher standards every day, in everything we do in providing competitive products and services and through enthusiastic execution and teamwork in producing satisfaction – for our customers, our shareholders, our associates, and our communities.

#### **Principal Business Activities**

PBB provides close to a full range of banking services and products, including cash management, retail and corporate lending, deposit products, international trade finance, treasury, and trust products.

#### Commercial Banking Group

The Commercial Banking Group services the SME and mid-market segments which are PBB's key clientele.

The group is divided into eight (8) business units geographically located from north to south of the Philippines. PBB believes that client proximity, understanding its targets' banking requirements, the reputation of its branch and account management staff within their respective communities, and the overall reputation of PBB, are among the key factors which have driven and will continue to drive its growth.

Combank will continue to develop a strong sales culture to attract the SME market as well as their network of suppliers and clients as part of its push for organic expansion. The group is also working on improving its turnaround times to address the requirements of the market.

#### Corporate Banking Group

Corporate Banking Group provides wholesale banking products and services to large corporate accounts, the segment next to medium enterprises or middle commercial market. These includes major businesses from publicly listed companies, large conglomerates, national and multinational, and other large corporate accounts on its various business projects and developmental loans.

Corpbank partners with its customers towards business success, commit to the country's economic developments, and contribute to the Bank's initiatives on sustainable developments and environmental protection programs through instilling a positive impact on climate change.

Corpbank continues to manage its existing portfolio and adapts to the challenges of the new normal business environment. The group continues to provide financial services tailor-fitted to the financial requirement of customers in this changing market and business environment.

#### Consumer Banking Group

The Consumer Banking Group is a sales support team of the branches for their depositors and target customers who are needing auto loans, housing loans and salary deducted loans. The group works hand in hand with the branches on customer acquisition, retention and maintenance.

In early 2022, the Department of Education relaxed the restrictions against Private Lending Institutions (PLIs) that they granted license to provide loans to their employees. The bank, being a licensed member of the DepEd saw an opportunity in this segment and invested on resources. The initial efforts in growing the business with the DepEd was quite a success in 2022. From a meager P32M volume in 2021 to P825M in 2022. Then from P825M in 2022 to P1.5B in 2023. This revived loan product is being seen as one of the main generators of revenue of the bank in the future.

The onslaught of the pandemic was so severe to consumers. This resulted in massive defaults in loans in almost all banks during and even after its end. The challenges brought by the pandemic were very hard to individual consumers in 2020 and were still prevalent in 2021 and 2022. The group still practice conservative lending policies while slowly easing restrictions in certain market niches and customer profile that are already showing signs of recovery and stability. Collections and recovery are also of prime importance to the group and with this balanced focus, the Bank attained NPL levels on its auto loan and housing loan way far better than industry levels since the pandemic up to the latest BSP data.

#### Retail Banking Segment

The Retail Banking Segment is engaged in the Bank's core business such as deposit and loan generation. The group is responsible for providing marketing support to branches via lead referrals, cash incentive programs, and cross-sell initiatives. It utilizes a decentralized sales strategy, allowing for tailor-fit tactical outreach initiatives within each locality.

The Bank offers a comprehensive range of deposit products and services consisting of the following:

- 1. Regular Checking account
- 2. Current Account Flexi (checking & passbook savings in one account)
- 3. Regular Savings account
- 4. Payroll account
- 5. SSS pensioners account
- 6. Peso time deposit
- 7. Hi-5 time deposit
- 8. Dollar time deposit
- 9. Hi-Green deposit
- 10. Dollar savings
- 11. Chinese Yuan/Renminbi savings
- 12. Campus Savers
- 13. Digital Banking (with on-going enhancement)
- 14. Referrals of Trust services' products/investments, Insurance business, FX buy and sell, and Consumer products such as Auto, Housing, Salary, and Makaguro loans

The group is composed of: (1) Branch Banking Group (BBG) which grows deposit levels, generates and services loan referrals, and sells trust and treasury products, they are assisted by the BBG Support Group in their administrative, expansion/relocations, marketing campaign and technical concerns; and (2) Retail Sales Group (RSG) which supplements and complements the marketing and sales effort of the Branch Banking Group.

The Bank also offers foreign exchange transactions particularly in USD and RMB. PBB is one of the 14 banks authorized by the Bank of China (BOC) to convert Renminbi directly to Philippine peso. More importantly, the branches' focus revolves around building personal and professional ties in the community and fostering true business partnership relationships with the Bank's clients.

#### Treasury Services Group

Treasury Services Group's main responsibility is to manage and balance the daily cash flow and liquidity of funds of the Bank. The group also handles the Bank's investments in securities and foreign exchange.

The general mission of TSG is to manage the liquidity of the Bank. This means that all current and projected cash inflows and outflows must be monitored to ensure that there is sufficient cash to fund company operations, as well as to ensure that the excess cash is properly managed and invested. TSG is divided into four sub-units namely:

- 1. Assets & Liabilities Management: manages the Bank's resources and identifies opportunities in the interest differential business and is under the management of the Asset Management Committee;
- 2. Fixed Income Desk: monitors the daily movements of corporate bonds and US treasuries for investments and handles the trading of government securities and sovereign bonds;
- 3. Foreign Exchange Management Desk: oversees all foreign exchange transactions of PBB such as over-the-counter market for trading securities and interbank dealings; and,
- 4. Financial Market Sales and Distribution Unit: markets government securities and fixed income instruments to clients.

The group offers the following products and services:

- Philippine Domestic Dollar Transfer System local transfer for US dollar;
- FX forward hedging tools;
- Renminbi Transfer System local transfer for Chinese yuan;
- Auto FX services against USD;
- Telegraphic transfer international cable transfer;
- Renminbi / CNY deposits;
- All other foreign exchanges, trade or non-trade related, and over-the-counter (OTC) whether against USD or PHP; and,
- Euro deposit (currently in the pipeline).

As the Bank continues to grow its balance sheet, available liquid capital, as well as its customer base, Treasury continues to be opportunistic in contributing to the Bank's profitability. This will be achieved through a combination of client flows as well as proprietary trading using the Bank's available liquidity.

#### Trust and Investment Center

PBB's Trust and Investment Center (TIC) continues to build on its solid gains from the past five (5) years, with the trust and fiduciary business further growing its scale of operations in 2022 (?). With its expanding product suite and distribution channels, TIC actively engages its clientele and provides investment solutions that ultimately aided them in achieving their financial goals and aspirations.

Through a wide array of products and services including investment management, escrows, insurance trusts, unit investment trust funds (UITFs), the group contributes in deepening relationships with the bank's clientele. TIC likewise endeavors to help its corporate clients recognize the value of establishing their own employee benefit trusts as a tool for employee retention, a solution they could access via TIC's retirement fund management service.

With its array of business initiatives, TIC continues to establish itself in the local investment management industry as shown in its industry ranking. Despite challenging market conditions, TIC continues to add value to the bank's clientele by being cognizant of their evolving needs, along with targeted investments in systems and technology that are all in line with the Bank's digitization efforts.

#### **Products and Services Offered**

PBB is a thrift bank that offers a range of commercial and consumer or retail banking products, trust services, and other related financial services such as mail and telegraphic transfers, safety deposit facilities, payment services, among others.

Commercial banking services include term loans, working capital credit lines, bills purchase and discounting lines. PBB is the first thrift bank to be allowed by the BSP to issue foreign currency denominated letters of credit. The Bank also offers specialized loans for agriculture and programs of the Development Bank of the Philippines, the Social Security System, and other agencies.

Consumer banking loans include brand new auto financing, home financing, group salary or personal loans, and teacher's loan.

As part of its commercial and consumer banking activities, PBB offers various deposit products to both its commercial and individual clients. These products include Peso denominated current and savings accounts, foreign currency denominated savings accounts and both Peso and foreign currency time deposits.

The Bank's treasury manages the liquidity of PBB and is a key component in revenue and income generation through its investment and trading activities.

Products and services offered by PBB's trust operations include PBB's "Diamond Fund", a unit investment trust fund, investment management arrangements for both individual and commercial clients, escrow agency, security, safekeeping and depository arrangements, a funds management of employee benefit and pre-need plans, among other standard trust products and services.

Reclassification, merger, consolidation, or purchase or sale of a significant amount of assets not in the ordinary course of business.

In April 2008, the Bank entered into a purchase agreement with the shareholders of Kabalikat Rural Bank, Inc. ("KRBI") under which the Bank purchased 100 per cent of the stock, assets, and goodwill of KRBI. Through this transaction, PBB acquired the five (5) existing branches of KRBI and converted these into thrift bank branches. As an incentive, the BSP granted PBB the right to establish three (3) branches in Restricted Areas and 10 branches in non-restricted areas of the country. In October 2008 and March 2010, the BSP and the SEC respectively approved the merger.

In June 2015, the Bank entered into a purchase agreement with the shareholders of Insular Savers Bank, Inc. (A Rural Bank) ("ISB") under which the Bank will purchase 100 percent of the stock, assets, and goodwill of ISB. This will help PBB establish a foothold in consumer loans and accelerate the Bank's strategy of expanding client coverage. The BSP approved the merger of PBB and ISB on December 2018, with PBB as the surviving bank and by the Securities and Exchange Commission on June 2019. PBB and ISB commenced operations as a merged entity in July 2019.

In July 2015, the Bank entered into a purchase agreement with the shareholders of Bataan Savings and Loan Bank ("BSLB") wherein the Bank purchased all of recorded properties, assets, and goodwill of BSLB. In October 2017, PBB consolidated its three (3) existing branches.

#### Distribution methods of the products or services

The Bank utilizes branches for the distribution of its deposit and loan products. The Bank has also divided its lending units to Corporate Banking Group, Commercial Banking Group, and Consumer Banking Group, working in partnership with the Branch Banking Group, to service the banking needs of its clients. In 2016, the Bank also established the Business Development Group, later renamed as Retail Sales Group, to supplement and complement the marketing and sales efforts of BBG. The Bank's trust products are handled by its Trust and Investment Center while Treasury products are marketed by its Treasury Marketing and Sales Department of the Treasury Services Group.

#### Factors Affecting the Bank's Results of Operations

Set out below are the most significant factors which have affected the Bank's operating results in the past and which are expected to affect the Bank's results in the future. Factors other than those set forth below may also have a significant impact on the Bank's results of operations and financial condition in the future.

#### **Interest Rates**

Fluctuations in the interest rates in the market can have a material impact on the Bank by affecting its interest income, cost of funding as well as the general performance of the Bank's loan portfolio and other assets. The profitability of the Bank depends on its ability to manage its assets and liabilities particularly during periods when interest rates are volatile. An increase in interest rates may adversely affect earnings as it results in a higher cost of funds for the Bank and portfolio value of its assets.

#### Regulatory Environment

The Philippine banking industry is a highly regulated sector whose operations are under the supervision of the BSP. The BSP formulates and implements regulatory policies and guidelines on capital adequacy, lending limits, anti-money laundering, management, loan loss provisioning

and other aspects of a bank's operations and monitors compliance thereon through on-site and off-site examinations of banks.

#### Competition

The Philippine banking sector is highly competitive and the Bank is subject to significant levels of competition from domestic and foreign banks. These banks may have more capital and other larger financial resources, bigger branch network or stronger brand recognition, among others, than the Bank. Some financial institutions may be able to offer more products and services, have higher lending limits, offer lower lending rates or possess stronger balance sheets. Competition has affected and will continue to affect the Bank's funding costs as well as the ability of the Bank to market its products and services and implement its business plans and adversely impact PBB's results of operations and financial condition.

In May 2012, Republic Act No. 10574 amended the existing Rural Bank Act of 1992 to allow foreign entities to own up to 60% of the equity in rural banks. Also as a result of this Act, it became possible for foreign nationals without Philippine citizenship to be elected to rural banks' boards of directors. These amendments to rural banking regulations were aimed at attracting foreign capital to the rural banking segment of the banking sector.

The BSP welcomes more foreign players into the local banking system, as the Philippines' financial industry remains a prime destination for international banks. Since the full liberalization of the local banking sector to foreign players in July 2014, foreign banks, particularly those coming from the region, have been coming to the country either to set up branches and/or other distribution channels or as investors in existing local banks.

The industry has also seen the emergence of financial technology companies, including the granting of digital banking licenses by the BSP in 2021. The growing popularity of peer-to-peer lending and the continued roll-out of digital platforms also pose potential competitive pressures.

#### Philippine and global economic environment

The Bank's business, operations and assets are based in the Philippines and hence, the results of operations and performance and quality and growth of PBB's assets depend, to a large extent, on the performance of the Philippine economy. The Philippine economy, in turn, has also been adversely affected by the downturn in the global financial markets as well as the slowdown in the U.S. economy brought about by the coronavirus disease 2019 pandemic. Monetary policies worldwide formulated in response to the financial crisis resulted in a decline in interest rates. The volatility of the global and domestic market may also affect the Bank's income and margins.

#### Sources and availability of raw materials and the names of principal suppliers

This is not relevant to the operations of the Bank.

#### **Customer concentration**

The Bank has a diversified customer base and there is no concentration of business in major client group. The Bank is not dependent on any single customer whose loss would have a material adverse effect on the Bank.

#### Transactions with and/or dependence on related parties

Although the Bank deals with related parties subject to existing rules on related party transactions, there is no dependency on any of its related parties.

# Patents, trademarks, copyrights, licenses, franchises, concessions, and royalty agreements held

The Bank has registered with the Intellectual Property Office of the Department of Trade and Industry its New Bank Logo and Business Connect. The Bank has not been involved in any disputes with respect intellectual property rights of other parties.

#### Government approval of principal products or services

The Bank has no outstanding application subject to government approval.

#### Effect of existing or probable governmental regulations on the business

The Philippine banking industry is a highly regulated sector whose operations are under the supervision of the BSP. The BSP formulates and implements regulatory policies and guidelines on capital adequacy, lending limits, anti-money laundering, management, loan loss provisioning and other aspects of a bank's operations and monitors compliance thereon through on-site and off-site examinations of banks.

#### Costs and effects of compliance with environmental laws

Not applicable.

#### **Employees**

As of December 31, 2023, the Bank has a total of 1,748 employees broken down into the following categories:

Executives	90
Managers – Operations and Support	311
Managers – Branch / Marketing	394
Staff	953
Total	1,748

For the ensuing twelve (12) months, the Bank anticipates to hire an additional 228 employees broken down as follows:

Senior Officers	12
Junior Officers	107
Staff	123

Total	242
Total	272

There is no collective bargaining agreement between the Bank and any of its employees. None of the Bank's employees are affiliated with any labor union.

#### Financial Risk Management Objectives and Policies

Philippine Business Bank (PBB), as a financial institution, is in the business of taking risks. Its activities expose the Bank to various risks. Without risks, there may be no rewards. The ability to manage risks effectively is vital for the Bank to sustain its growth and continue to create value for its shareholders. Risk management allows balance between taking risks and reducing the impact of said risks to the bank operations. The Bank continually updates and improves on its risk management processes and integrate them into the overall strategic business objectives to support the growth objectives of the Bank.

PBB aims to achieve a corporate risk culture where processes and structures are directed towards the effective management of potential opportunities and adverse effects to the Bank's business, as well as optimization and protection of its capital base and earnings with all its risk-taking activities.

Risk management fundamentals:

- 1. Portfolio management by designated and accountable risk personnel
- 2. Allocation of capital based on associated risks for each business unit
- 3. Denotation of processes and output into quantifiable measurements
- 4. Transparency and meritocracy

#### Enterprise Risk Management Framework

The Bank's Enterprise Risk Management (ERM) Framework is an integrated approach to the identification, measurement, monitoring, control, and disclosure of risks. Capital allocation and preservation through prudent limits and stringent controls is an integral part of the governance structure. The Board of Directors formulates the corporate risk policy, sets risk tolerances and appetite, and provide risk oversight function through the Risk Oversight Committee (ROC), which in turn supervises the Chief Risk Officer (CRO) / Head of the Enterprise Risk Management Group (ERMG) in the development and implementation of risk policies, processes and guidelines. The framework encompasses corporate governance and covers the risk spectrum of strategic, compliance, legal, reputational, IT, operational, market, liquidity, and credit. The ERM process flow is coordinated with all stakeholders of the organization and deploys three (3) lines of defense to ensure that the risk management objectives are achieved: management control, risk control & compliance oversight, and independent assurance.

#### Risk Management Process

The Bank envisions to achieve risk and return consciousness among employees, anchored on streamlined processes, reliable Management Information System, competent and responsible risk takers, and good internal control, monitoring and escalation system, and reward system to meritocracy. ERMG is tasked to institutionalize an effective risk management framework that will encompass the foregoing risk management processes.

- 1. Identify defining the risk universe and identifying key risk exposures as to their relevance
- 2. Measure quantifying extent of risk exposure on a specific and aggregate basis, and measuring probable impact to earnings, capital, and liquidity
- 3. Control implementing the risk appetite of the Board through risk policies, and categorizing risks as to mitigation plans (eliminate, minimize, or retains risks)
- 4. Monitor and report monitoring effectiveness of risk mitigation controls and reporting risk exposure levels and actions taken to appropriate bodies (Board, ROC, senior management), for better risk governance

The Risk Oversight Committee, supported by ERMG and in constant coordination with executive and other board-level committees, oversees the risk profile and risk management framework/processes of PBB. This ensures that risks arising from the Bank's business activities are properly managed, integrated into, and used as basis for overall governance, strategy and planning, decision making and accountability purposes at all relevant levels of the organization.

ERMG, headed by the Chief Risk Officer, develops and reviews risk policies, and elevates to management the various aspects of risks being faced by PBB. In addition, it also performs an oversight and monitors the performance of the different Business Units thru various reports and tools.

The Bank's philosophy is that responsibility for risk management resides at all levels in the organization. All PBB employees are considered risk managers. The Bank's corporate governance aims to achieve corporate culture, processes and structures that are directed towards the effective management of potential opportunities and adverse effects. ERMG shall continue to improve the framework in support of the Bank's strategic plans in order to achieve its mission, vision and objectives. Every organization's optimal efficiency depends heavily on the effectiveness of its risk management processes, thus, PBB's day-to-day activities are undertaken under the integrated risk management approach.

Further, the Bank incorporates the essential components of Model Risk Management framework as an integral process in risk management.

1st Line of Defense - Model	2nd Line of Defense -	3rd Line of Defense -
Ownership (Modeler /	Model Control (Model	Model Validation (Model
User)	Reviewer / Checker)	Validator)
The role lies with the end-user	Conducts thorough	Function that oversees
which is primarily responsible	inspection of model's	compliance with policies by
for ensuring that the model is	quality by capturing	the other two roles. The role is
properly used as well as for	potential operational errors	usually conducted by
reporting any errors and	and lapses. Adverse results	Compliance and / or Internal
inconsistencies. Role specifically	should be coordinated with	Audit Center. Role is:
includes:	the modeler for correction	More focused on process
More rigorous model testing	and improvement or to the	and controls rather than
during implementation	model validator for a more	model-level content.
phase.	extensive review.	Focused on assessment of
Ongoing monitoring of		the process for establishing
model performance		and monitoring limits on
Post implementation and		model use.
testing.		Should conduct clear

Introducing an IT infrastructure allowing for	documentation of findings noted and reported to
model user feedback.	senior management and Board.

#### Risk Management Policies and Objectives

#### Credit Risk Management

Credit risk emanates from exposures to borrowing customers, counterparty risk in trading activities, and contingent credit risks arising from trade finance exposures.

The Bank's Credit Risk Management Framework seek to fundamentally strengthen credit risk management practices and provide minimum set of operating standards that are consistent with BSP regulations and the Basel standards. PBB is committed to adopt sound policies and practices and institutionalize these within the organization:

- Establish an appropriate credit risk environment
- Operate under a sound credit granting process
- Maintain an appropriate credit administration, measurement and monitoring process
- Maintain an appropriate control process

The Bank has instituted improvements on its credit policies, which includes large exposure and credit concentration and credit risk stress testing. Credit process streamlining has also been initiated to ensure that commensurate controls are in place while the Bank continues to device ways to improve on its credit process.

The initial recognition of credit risk by individual or group of related counterparties is done via its internal credit risk rating system (ICRRS). The ICRRS is tailored to consider various categories of counterparty. The rating system is further supplemented with external data such as credit rating agencies' scoring information on individual borrowers.

The ICRRS is created by the Bank with reference to the credit risk rating methodology utilized by an established rating agency to evaluate the creditworthiness of an individual borrower, regardless of the borrowing's status. The Bank reviews and updates its risk ratings for its loan and receivables portfolio on a regular basis, taking into account changes in the economy, business environment, industry, and borrower's circumstances. This periodic assessment of credit quality may result in a borrower's rating being improved or downgraded over time. The credit risk ratings in ICRRS are designed to increase the risk of default exponentially as the risk rating increases, as indicated by differences in the PD. Past due accounts, accounts identified for phase-out, and those that share characteristics with classified loans are all included in the ICRRS, and their loan loss provisions are based on the loss given default.

Management considers additional information for each type of loan portfolio held by the Bank:

(i) Retail or Consumer Loans
Subsequent to initial recognition, the payment behavior of the borrower is monitored on a
periodic basis to develop a behavioral score. At the initial adoption of PFRS 9, the ECL

parameters were carried on collective basis on shared credit risk characteristics of the borrowers and the repayment scheme of the products.

#### (ii) Corporate and Commercial Loans

For corporate and commercial loans, the rating is determined at the borrower level. A relationship manager will incorporate any updated or new information or credit assessments into the credit review system on an ongoing basis. In addition, the relationship manager will also update information about the creditworthiness of the borrower every year from sources such as publicly available financial statements. This will determine the internal credit rating and the PD.

#### (iii) Debt Securities at Amortized Cost and at FVOCI

For the Bank's debt securities, credit ratings published by reputable external rating agency (such as S&P) are used. These ratings are continuously monitored and updated. The PD associated with each rating is determined based on realized default rates over the previous 12 months, as published by the rating agency.

In the process of applying the Bank's ICRRS in determining indications of impairment on individually significant items of financial assets at amortized cost and debt securities at FVOCI, the Bank analyzes the credit quality of the borrowers and counterparties through a set of criteria and rating scale classified into the following:

Risk Rating	Rating Description/Criteria
Excellent	Borrowers have very strong debt service capacity and have conservative balance sheet leverage
Strong	Borrower normally has a comfortable degree of stability, substance and diversity
Good	Borrowers have low probability of going into default and bear characteristics of some degree of stability and substance though susceptible to cyclical changes and higher degree of concentration of business risk either by product or by market
Satisfactory	Borrowers where clear risk elements exist and the probability of default is somewhat greater
Acceptable	Borrower where the nature of the exposure represents a higher risk because of extraordinary developments but for which a decreasing risk within acceptable period can be expected
Watch list	Borrowers for which unfavorable industry or company-specific risk factors represent a concern.

Classified accounts or accounts already in default as defined are further mapped into BSP classification of non-performing accounts as follows:

**Especially Mentioned** Has potential weaknesses that deserve management's

close attention and if left uncorrected, these

weaknesses may affect the repayment of the loan

Substandard Have well-defined weakness/(es), that may jeopardize

repayment/liquidation in full, either in respect of the business, cash flow or financial position, which may include adverse trends or developments that affect

willingness or repayment ability of the borrower

Doubtful Loans and credit accommodations that exhibit more

> weaknesses than those classified "Substandard", whose characteristics on the basis of currently known facts, conditions and values make

collection or liquidation highly improbable

Loans considered absolutely uncollectible or worthless Loss

Credit exposures shall be regularly assessed and loan loss provision be recognized in a timely manner to ensure that capital is adequate to support such risk exposure. To ensure that this is rationally implemented, the Bank developed and adopted an internal expected credit loss methodology described herein.

#### Loan Loss Methodology (LLM)

This is a methodology for calculating expected credit loss of each exposure. The internal LLM consists broadly of three (3) major components of which one emanates from the ICCRS and the other is based on historical recovery rate on credit facilities while the last is the credit exposure at any given time. The probability of default (PD) depends on the result of the flow-rates analysis based on the bank's monthly loan portfolio for the period of 5 years. while the other components are the loss given default on facilities and the exposure at default. There are three stages of impairment recognition pursuant to IFRS 9/PFRS 9 as follows:

Stage 1 – origination /all current accounts except current restructured loans

Stage 2 – performing but there is occurrence of loss event

Stage 3 – financial assets considered credit impaired.

To calculate Expected Credit Loss (ECL), the Bank primarily uses forward-looking information, including macroeconomic indicators such as employment and unemployment rates, inflation, peso purchasing power, core inflation rate, GDP, and other macroeconomic variables from the BSP that could impact the Bank's Past Due Ratio. The Bank employs a trial-and-error method to determine if there is a potential correlation between macroeconomic variables.

#### Market and Liquidity Risk Management

Market risks are risk to earnings and capital arising from market-making, dealing, and position taking in interest rate and foreign exchange markets (both for on and off-balance sheet). Liquidity risk on the other hand, is the inability of the Bank to fund increases in assets, or liquidate assets and meet obligations as they fall due (funding liquidity risk and market liquidity risk).

To measure market and liquidity risk exposure, the PBB utilizes the following metrics:

Metrics	Risk Area	Description
VaR	Market risk	Expected loss on a position from an adverse movement in identified market risk parameter(s) with a specified probability over a nominated period of time.
Earnings-at- Risk	IRBB	Measures the amount of potential loss to net interest income as a result of projected change in interest rates over the next 12 months. This involves balance sheet items that are classified according to their repricing characteristic/behavior as bucketed in the Interest Rate Gap report
		The EVE measure gauges the potential impact of change in interest rate on the Fair value of the Bank's asset and liabilities
Maximum Cumulative Outflow	Liquidity risk	The Maximum Cumulative Outflow (MCO) measures the amount of prospective funding that the Bank would require at assumed future movements of on and off-balance sheet assets and liabilities taking into consideration the behavior of accounts as to roll-over, pre-termination, as well as the core deposits. This shall be prepared separately for the Peso, Dollar, and Consolidated Books.
Stress testing	All risk areas	To measure the impact of abnormal and extreme events on the Bank's market risk exposures. Also includes statutory requirements for Universal Banks in terms of liquidity (i.e. LCR, NSFR)

Starting January 1, 2018, PBB has adapted PFRS 9 (as replacement for PAS 39). Pursuant to PFRS 9 in managing financial assets, the Bank adopts the following business model:

Of the total funds allotted to Treasury, the following would be the distribution:

- a. Resources for its trading activities will be allocated and classified as Financial Assets measured at Fair Value through Profit and Loss (FVPL).
- b. Resources for interest income generating activity that will include interbank call loans and reserve eligible financial instruments will be allocated and classified as Financial Assets measured at Amortized Cost (HTC).
- c. While the primary purpose of FVOCI securities is to collect contractual cash flow pending sale at a future date, or residual investments, as necessitated by rebalancing of fund allocation for yield optimization and / or liquidity purposes.

		Measurement
<b>Business Model</b>	Key Features	Category
Hold to Collect	The objective of the business model is to	Amortized Cost
(HTC)	hold the assets to collect contractual cash	
	flows	
Fair Value	The objective of the business model is	Fair Value with
Through Other	achieved both by collecting contractual cash	Unrealized Gain /
Comprehensive	flows and selling financial assets; and the	Loss as Other
Income (FVOCI)	asset's contractual cash flows represent	Comprehensive
	Strictly Payment of Principal plus interest	Income (Capital
	(SPPI)	Account)
Fair Value through	This is the residual category. Financial assets	Fair Value
<b>Profit and Loss</b>	should be classified as FVPL if they do not	
(FVPL)	meet the criteria of FVOCI or amortized	
	cost (HTC)	

#### Operational Risk Management

Operational risk covers potential losses other than market and credit risk arising from failures of people, process, systems and information technology, and external events.

To strengthen operational risk management in PBB, the Bank has appointed risk coordinators for each group and / or major business unit. The risk coordinators undergo coaching from the ERMG Operational Risk Management (ORM) Team through regular meetings to discuss and plan for the execution of operational risk management framework and guidelines. The risk coordinators act as point persons for the general coordination of operational risk management initiatives between ERMG ORM and the rest of the Bank.

The Operational Risk Management Framework has been enhanced as follows:

The Bank has enhanced its Risk & Control Self-Assessment Framework by specifying the metrics for operational impact measurement of risk events, providing for risk events that are specific for each responding team, and capturing the residual risk in the analysis and consolidation process.

Key Risk Indicators (KRI) are instituted, measured, and reported monthly to the Risk Oversight Committee, to support operational risk monitoring and reporting. The Bank uses the RCSA and audit results as primary sources of KRIs that need attention or further development.

To support the efficient gathering of data/information from all groups in Operational Risk Management, ERMG deployed the ORM Assistant System which houses the RCSA, KRI, and Incident/Loss Event Reporting Modules.

Operationally, the Bank started using a new Core Banking System (CBS) in November 2021. The new inter-dependencies of the integrated systems are part of what the Bank aims to identify in the Business Impact Analysis exercise. The BIA will complement the Bank's Business Continuity Plan, as well as the Disaster Recovery Plan of the IT Group, focusing on the recovery time and recovery point objectives. The Bank also conducts its regular quarterly call tree test exercises and tabletop discussions, and enjoins the assembly of the Emergency-Go-Bag for each employee. Emergency

Action Plans are being updated and security drills are being coordinated with the local government units. ERMG regularly sends out advisories on business continuity protocols and disaster alerts to keep everyone on the watch, while maintaining parallel communication lines with the risk coordinators and the Crisis Management Committee for all alerts related to the operational risk management in PBB.

#### Information Security

Information Security risk as defined by the Bank is the risk of loss resulting from information security / cyber security breaches. An Information Security Management System (ISMS) has been developed in order to address the growing threats to information assets of the Bank. ISMS includes security policies and guidelines, security organization and processes, technical and physical safeguards, among others.

Since 2021, ERMG has implemented several activities in the areas of Information Security Governance and Monitoring in support to the Bank's corporate strategy. These include:

- enhancement of Information Security Policies, to align with ISO 27001 standard, as well as guidelines and procedures to support its implementation
- enhancement of Information Security Program (ISP)
- conduct of Information Security Awareness orientation to new and regular employees
- bi-monthly release of information security advisories
- monitoring of Vulnerability Assessment and Penetration Testing (VAPT) activity and remediation of noted observations
- broader participation in IT projects (i.e., Managed Security Operations Center (MSOC), Corporate Internet Banking System (CIBS), Document Management System (DMS) among others), to provide guidance and ensure information security is considered in all project phases
- facilitated the conduct of Independent CSP Assessment in compliance with SWIFT requirement
- enhancement of information security reporting to the Risk Oversight Committee, to include major KRIs
- increased monitoring of IT activities in relation to information security (e.g., malware detection, remote access, critical systems, unauthorized use of USB, obsolete systems, incident report, 3<sup>rd</sup> part monitoring)
- updating of the Information Security and Cyber security Assessment and Information Asset Register

#### Capital Adequacy Management

The Bank's ability to sustain operations and engage in various risk-taking activities within the capital adequacy framework is the foremost risk management objective. PBB aims to sustain capital adequacy beyond what's prescribed by the BSP and the Basel standards. Towards this goal, capital charge allocation is part of the risk and reward metrics. The risk weighted assets must be supported by ample risk capital at all times.

#### Item 2. Properties

The Bank owns the land and building on which its head office is located. The head office is a four-story building located on a 1,300 square meter property along Rizal Avenue, Grace Park, and Caloocan City. The Bank also owns the land and premises on which nine (9) of its branches are located, specifically, PBB's branches in Paso de Blas in Valenzuela, Imus and Kawit in Cavite, Muzon in San Jose del Monte Bulacan, Limay in Bataan, Subic in Zambales, General Tinio in Nueva Ecija, Bajada in Davao City, and the main office branch in Caloocan City.

The land and premises where PBB's other branches are located are leased from various property owners. Such lease agreements are typically long term in nature, with durations of five (5) years or more. The Bank has entered into lease agreements with the following parties:

	REGION	LESSOR	EXPIRY DATE	PRESENT BASIC RENTAL	ESCALATION CLAUSE
	Caloocan Region	n			
1.	Main Office Branch	Bank's Property			
2.	Grace Park	SMI Development Corporation	August 17, 2028	158,600.03	5% annually
3.	A. Mabini C-3	Marea Ventures Corp.	May 31, 2024	98,101.77	5% annually
4.	Camarin	Luwell Realty & Development Corporation	May 31, 2025	64,525.61	5% annually
5.	Edsa-Caloocan Business Center	Solmac Marketing Inc.	March 31, 2027	72,335.64	7% on 3rd, 5th, 7th, & 9th
6.	Caloocan- MacArthur Highway	Color Group Inc.	July 15, 2026	73,500.00	5% on 3rd yr. & every yr thereafter
7.	Kaybiga	Guilmar Marble Corporation	October 20, 2025	62,618.10	5% annually
8.	Samson Road	Oscar F. Tirona	September 30, 2024	62,618.10	10% annually
9.	North Caloocan- Quirino Highway	Threehorse Realty and Development Corporation	April 25, 2026	58,800.00	5% on 3rd year & every yr thereafter
	Manila Region				
1.	Binondo Corporate Center	Philippine-Chinese Charitable Association, Inc.	September 30, 2024	150,051.22	10% every other 2 yrs
2.	Carmen Planas	Zaldra Realty Development Corporation	December 31, 2024	91,461.54	5% annually

	REGION	LESSOR	EXPIRY DATE	PRESENT BASIC RENTAL	ESCALATION CLAUSE
3.	Elcano	SCH Land Holdings, Corp.	August 31, 2024	130,638.17	5% annually
4.	Jose Abad Santos	Virgilio Ting Uy	December 15, 2028	90,000.00	5% on 3rd year & every yr thereafter
5.	Quintin Paredes	Downtown Realty Investment Corporation	June 30, 2025	287,407.03	5% annually
6.	Adriatico-Malate	Upson Realty and Development Corporation	February 3, 2023	164,630.76	month to month since expiry date
7.	Pasay	Mayson Realty Corporation	August 14, 2028	66,852.85	5% annually
8.	Pasay-Malibay	M. Ainsley Realty Corporation	December 31, 2028	94,800.00	5% annually
9.	Paterno-Quiapo	Edilberto Pontillas	June 30, 2028	146,600.52	5% annually
10.	Pedro Gil-Paco	Stephen, John, David, Luther, Grace all surnamed TIU	July 26, 2027	130,311.57	5% annually
	Northern Metro	Manila Region			
1.	Malinta Malinta	Cesar L. Flores & Marciana M. Flores	July 15, 2026	71,662.50	5% annually
2.	Malabon	J2NS Property Development, Inc.	July 31, 2028	119,000.00	7% on 3 <sup>rd</sup> year & every year thereafter
3.	Malabon-Rizal Avenue	Flaviano G. Felizardo III	August 18, 2026	40,000.00	Fixed
4.	Navotas	Megarite Development Corporation	December 31, 2024	57,415.66	10% 1st year/ 7% 2nd & 3 <sup>rd</sup> / 5% 4 <sup>th</sup> & 5 <sup>th</sup>
5.	Paso de Blas	Bank's Property			
6.	Valenzuela	PSL Prime Realty Corporation	July 31, 2028	134,904.71	5% annually
7.	Baliuag	Danilo S. Santos	December 31, 2027	76,965.28	5% annually
8.	Bocaue	Joel G. Castillo and Cynthia G. Castillo	December 31, 2026	56,284.01	5% annually
9.	Malolos	DJ Paradise Resort Inc.	December 31, 2024	46,026.65	5% annually
10.	Meycauayan	I.S. Properties, Inc.	December 31, 2025	84,426.02	5% annually
11.	Muzon	Bank's Property			

	REGION	LESSOR	EXPIRY DATE	PRESENT BASIC RENTAL	ESCALATION CLAUSE
12.	Sta. Maria	Angelica Halili Cruz	September 30, 2027	52,033.41	5% on 3 <sup>rd</sup> yr. & every yr thereafter
13.	Angeles	AJV Investment Holdings, Inc.	June 30, 2028	84,802.92	5% on 3 <sup>rd</sup> yr. & every yr thereafter
14.	Cabanatuan	Sps. Leonardo Toh Callueng & Maria Cristina Lao Callueng	January 15, 2027	86,800.50	5% annually
15.	Gapan	Veronica, Albino, Digna, Gregorio, Elizabeth(all surnamed Del Fonso)	November 1, 2023	79,800.00	8% on the 3rd year
16.	Gen. Tinio	Bank's Property			
17.	Olongapo City	Sps. Wilson W. Chieng and Betty Chieng	July 31, 2024	105,062.50	2.5% annually
18.	San Fernando	JTG Sears Realty Corporation	April 30, 2027	93,006.95	5% annually
19.	Balanga	Melencio A. Unciano, Jr.	October 31, 2024	88,647.33	5% annually
20.	SBMA-Subic	Subic Creative Center, Inc.	May 31, 2026	114,340.36	134.36sq.m. First Year (2023- 2024)Php 851 Second Year (2024-2025) Php 911 Third Year (2025- 2026)Php 975
21.	Limay	Bank's Property			
22.	Subic-Zambales	Bank's Property			
23.	Dinalupihan	Julieta Lintag Reyes (Attorney-In-Fact)	September 30, 2028	50,000.00	5% on 3 <sup>rd</sup> yr. & every yr thereafter
24.	San Fernando- San Agustin	Purificacion T. Tanglao	November 30, 2033	128,000.00	5% On 3rd 4th 5th 6th no escalation 10% on 7th 8th 9th 10th

	REGION	LESSOR	EXPIRY DATE	PRESENT BASIC RENTAL	ESCALATION CLAUSE
25.	Guagua	Casa Nueve Realty Development Corporation	September 30, 2026	89,250.00	5% on 3 <sup>rd</sup> yr. & every yr thereafter
26.	Valenzuela- Gen. T. De Leon	CrystalSpace Development Corporation	July 15, 2026	81,270.00	5% on 3 <sup>rd</sup> yr. & every yr thereafter
	Eastern Metro M	Ianila Region			
1.	Greenhills	LGI Group Corporation	May 31, 2027	117,249.00	None, straight 5 years
2.	Mandaluyong	Antonio H. Yap	December 31, 2027	123,644.87	fixed for 3 years
3.	Ortigas	CW Marketing and Development Corporation	June 14, 2025	91,602.84	5% annually
4.	Pasig Blvd Kapitolyo	Dhondup Holdings Inc.	April 14, 2024	68,113.05	Fixed
5.	Antipolo	Megathon Properties, Inc.	August 14, 2023	98,808.12	5% annually
6.	Cainta	Molks Realty Development Corp.	September 14, 2028	96,182.34	5% annually
7.	Marikina	Shaun D. Nandwani	September 30, 2026	121,000.00	5% on the 4 <sup>th</sup> year
8.	Concepcion- Marikina	Mark William Pua Uy	August 14, 2028	72,930.00	5% on the 3rd year only
9.	Antipolo- Masinag	Rikland Property Leasing	December 20, 2026	83,738.21	5% first 3 years; 10% every year after
10.	Taytay	Estelita M. Felix	October 31, 2024	107,791.10	5% annually
11.	Ortigas Ave. ExtCainta	Decoro General Construction and Trading Corporation	January 31, 2026	68,281.06	5% on 3 <sup>rd</sup> yr. & every yr thereafter
12.	Gil Fernando Ave Marikina	UPA WRC development Company	October 15, 2024	91,892.27	5% annually
	Central Metro M	Ianila Region			
1.	Commonwealth- Fairview	Frederick C. Ibay	November 30, 2026	102,620.37	5% annually
2.	Cubao	RSAG Building Management Services	August 15, 2025	98,398.13	5% annually

	REGION	LESSOR	EXPIRY DATE	PRESENT BASIC RENTAL	ESCALATION CLAUSE
3.	Novaliches	Luwell Realty & Development Corporation	September 30, 2024	122,567.21	5% annually
4.	Timog-Rotonda	A.A. Tanco, Inc.	November 30, 2023	118,196.44	5% annually
5.	Banawe	Solmac Marketing Inc.	April 30, 2025	192,359.08	5% annually
6.	Quezon Avenue- D. Tuazon	Lotteworld Import & Export, Inc.	July 31, 2031	94,500.00	5% on 3 <sup>rd</sup> yr. & every yr thereafter
7.	Congressional Avenue-Quezon City	Avli Enterprises	March 16, 2025	109,218.94	5% on 3 <sup>rd</sup> yr. & every yr thereafter
8.	Del Monte	SMI Development Corporation	December 31, 2026	146,044.50	5% on 3 <sup>rd</sup> yr. & every yr thereafter
9.	Retiro	Doña Ignacia Development Corporation	May 21, 2026	79,664.04	5% annually
10.	Roosevelt	Henry Tan Villasi	November 14, 2024	42,294.68	None
11.	West Avenue	Fiorino Development Corporation	June 22, 2027	66,167.22	5% on 3 <sup>rd</sup> yr. & every yr thereafter
12.	Kamias-Anonas	Citi Property Management and Realty Corporation	August 15, 2025	111,442.37	5% annually
13.	Quezon Avenue	Comworks, Inc.	November 18, 2024	205,285.36	4% on the 3 <sup>rd</sup> year & every year after
	Southern Metro	Manila Region			
1.	Legaspi Village- Makati	Andrea L.Dulalia	January 14, 2026	107,223.39	5% annually
2.	Makati	AMY Leasing Company	January 1, 2024	197,993.17	5% annually
3.	Salcedo Village- Makati	Frontier Realty/Lacelli International Corporation	July 31, 2027	168,429.93	5% on 3 <sup>rd</sup> yr. & every yr thereafter
4.	Sucat-Parañaque	Jaka Investments Corporation	14-Feb-24	98,310.95	None
5.	The Fort	Megaworld Corporation/Bonifacio	April 30, 2025	386,200.72	escalation per sq. m.

	REGION	LESSOR	EXPIRY DATE	PRESENT BASIC RENTAL	ESCALATION CLAUSE
		West Dev't Corp.			
6.	Dasmariñas- Cavite	Jica Land Developers Inc.	September 30, 2028	67,964.17	5% on 3 <sup>rd</sup> yr. & every yr thereafter
7.	Imus	Bank's Property			
8.	Las Piñas	Omni Investment Bldg	February 26, 2024	91,602.24	5% annually
9.	Madrigal Business Park	Solid Gold Realty Corporation	August 25, 2026	92,276.87	3% annually
10.	Muntinlupa	Sps. Sturnino L. Baccay & Katherine C. Baccay	October 1, 2024	89,302.52	Yearly renewal
11.	Molino-Bacoor	Sola Grande Realty Corporation	June 30, 2024	79,296.60	5% annually
12.	Trece Martires- Cavite	Virginia P. De Guzman	June 15, 2025	44,669.85	5% on 3 <sup>rd</sup> yr. & every yr thereafter
13.	Carmona-Cavite	Best Century Real Estate Business, Inc.	February 28, 2025	86,105.25	5% on 3 <sup>rd</sup> yr. & every yr thereafter
14.	Kawit	Bank's Property			
15.	Binakayan	Philippine National Railways	July 31, 2024	44,160.00	10% annually
16.	Better Living- Parañaque	Lauan Commercial Corporation	December 31, 2025	76,576.90	5% on 3 <sup>rd</sup> yr. & every yr thereafter
17.	Bonifacio Global City	MC Home Depot (Fort Bonifacio), Inc.	December 31, 2024	134,674.04	Yearly renewal
18.	Aseana City- Paranaque	Ri-Rance Realty Corporation	May 14, 2024	153,695.88	5% on the 3 <sup>rd</sup> year
19.	Bonifacio Global City- Net Plaza	14-678 Property Holdings, Inc.	March 14, 2024	242,219.25	5% annually
20.	Makati- Aguirre	St. Francis Square Development Corporation	January 1, 2026	385,913.05	7% annually
	Northern Luzon	Region			

	REGION LESSOR		EXPIRY DATE	PRESENT BASIC RENTAL	ESCALATION CLAUSE	
1.	Cauayan	Jolilyn A. Guy	April 30, 2028	102,102.53	5% annually	
2.	Laoag City	Laoag Allied Realty and Development	September 30, 2026	102,803.74	Fixed	
3.	Tuguegarao	Lorita C. Corral	September 16, 2026	96,577.92	5% annually	
4.	Santiago	Sps. Manuel Salvador N. De Vera and Bonaleth M. De Vera	June 30, 2024	91,162.97	5% annually	
5.	Vigan	Juvencio L. Pe Benito	June 30, 2024	60,500.00	10% on 3 <sup>rd</sup> yr. Only	
6.	Baguio	Atty. Ernesto Ll. De los Santos	August 24, 2024	95,824.76	5% on 2 <sup>nd</sup> year & every 2 yrs thereafter	
7.	Dagupan	Wilson Dy	May 14, 2027	112,310.75	5% on the 3rd year	
8.	La Union	Rome Development & Management Corp.	August 14, 2024	85,085.44	5% annually	
9.	Tarlac	Edward Allan H. Que	July 31, 2027	69,457.50	5% on 3 <sup>rd</sup> yr. & every yr thereafter	
10.	Urdaneta	Gold and Chimes Realty Corporation	January 31, 2032	89,773.88	5% every 2 years	
11.	Tarlac-Paniqui	Green Field Miracle Realty Development Corporation	January 15, 2025	54,823.45	5% on 3 <sup>rd</sup> yr. & every yr thereafter	
12.	Benguet-La Trinidad	Jerrison Ang Tiong and Janesa Ang Tiong	February 15, 2026	79,439.25	Fixed for 3 years	
13.	Pangasinan- Lingayen	Carmen E. Dyliacco, Piedad E. Dyliacco & Montserrat S. Escano	October 31, 2025	74,577.38	5% annually	
14.	Candon-Ilocos Sur	Bienvenido Gabayan	October 31, 2025	73,684.21	Fixed for 5 years	
15.	Solano	Antonio, Jacinto, William and Ramon, all surnamed Uy Lim	May 31, 2028	63,814.08	5% annually	
16.	Calasiao- Pangasinan	Bonbryan D. Velasco	March 31, 2024	52,093.13	5% on 3 <sup>rd</sup> yr. & every yr thereafter	
	Southern Luzon	Region				

	REGION	LESSOR	EXPIRY DATE	PRESENT BASIC RENTAL	ESCALATION CLAUSE
1.	Batangas	H.C. Tomson Development Corporation	February 28, 2026	94,500.00	5% on 3 <sup>rd</sup> yr. & every yr thereafter
2.	Lipa City	Reynato D. Goce	August 15, 2027	108,306.53	7% annually
3.	Tanauan	RNT Enterprises	August 15, 2028	101,311.22	5% annually
4.	Calapan	Mila S. Tolentino, Amado S. Tolentino Jr. and Lita S. Tolentino	May 22, 2024	60,786.73	5% on 1 <sup>st</sup> to 4 <sup>th</sup> year and 8% on the 5 <sup>th</sup>
5.	Calamba	Nelson Lu & Josie T. Lu	December 31, 2025	97,733.70	5% on 3 <sup>rd</sup> yr. & every yr thereafter
6.	Lucena City	Amalia Garana-Italia	November 2, 2028	73,538.15	5% on 3 <sup>rd</sup> yr. & every yr thereafter
7.	San Pablo	Albrighton Corporation	October 15, 2028	83,468.82	5% on 4 <sup>th</sup> yr and every yr thereafter
8.	Sta. Rosa	Philippine Seven Corporation(Sub Lessor)	February 28, 2024	139,583.36	7.5% annually
9.	San Pedro	Lily Tsang Ngo	March 31, 2025	109,685.52	5% from the previous, fixed for 2 years
10.	Legazpi City	Natividad M. Sison	August 14, 2027	67,004.78	5% on 3 <sup>rd</sup> yr. & every yr thereafter
11.	Naga	Peterson Resources and Holding Inc.	February 28, 2025	99,225.00	5% on 3 <sup>rd</sup> yr. & every yr thereafter
12.	Sorsogon	Sorsogon Chang Kai Shek School	September 30, 2026	81,075.79	Fixed for 3 years
13.	Puerto Princesa Palawan	Sps. Allan and Dawn Carlos	June 30, 2025	98,456.01	Fixed
14.	Iriga-Camarines Sur	Arnel H. Tan	March 31, 2025	77,390.52	5% annually
15.	Biñan-Laguna	Abbie Lane M. Perez	May 30, 2025	67,004.77	5% annually
16.	Balayan	Mafel Cayabyab Alvez	June 30, 2024	94,736.84	Fixed for 5 years
	Visayas Region				

	REGION	LESSOR	EXPIRY DATE	PRESENT BASIC RENTAL	ESCALATION CLAUSE
1.	Bacolod	T.U. Realty & Development Co., Inc.	June 30, 2024	116,896.97	5% on 3 <sup>rd</sup> yr. & every yr thereafter
2.	Iloilo	Muzon San luis Property, Inc.	January 31, 2029	109,796.09	5% annually
3.	Iloilo- Donato Pison	Greenzone Realty and November 30, Development 2028 Corporation		109,047.12	5% annually
4.	Kalibo	Lawrence Ti Lu	September 5, 2029	112,007.78	7% on the 3rd year
5.	Downtown- Cebu	P2P Property Ventures, Inc.	May 14, 2029	100,655.02	5% on 3 <sup>rd</sup> yr. & every yr thereafter
6.	Lapu-Lapu City	Antonio M. Amistad	February 14, 2027	102,941.04	5% annually
7.	Mandaue	Lester & Lesley To Chip	March 31, 2024	85,516.97	5% on 3 <sup>rd</sup> yr. & every yr thereafter
8.	Tacloban	Tacloban Buddhist Temple, Inc.	May 30, 2028 85,085.44		5% annually
9.	Tagbilaran	EB Gallares Properties Associates, Inc.	December 31, 2027	103,254.44	5% on 3 <sup>rd</sup> yr. & every yr thereafter
10.	Consolacion- Cebu	1028 Realty Corporation	November 30, 2024	86,305.56	5% annually
11.	Cebu-Talisay	Dynasty Management and Development Corporation	September 30, 2025	63,816.32	5% on 3 <sup>rd</sup> yr. & every yr thereafter
12.	Cebu-Escario	Nicris Dev., Corp.	June 18, 2025	87,568.54	5% annually
13.	Cebu-Banilad	SmartGlobal Holdings Inc.	June 30, 2025	95,524.06	3% annually
14.	Roxas City	Maria Rosario Susan J. Sanson	November 15, 2025	81,812.83	5% annually
15.	Ormoc	Raquel Codilla Abucay and Lydia Codilla Abastillas represent as the Trustees of Narcisa Codilla Enterprises Inc.,	June 1, 2028	72,600.00	5% every other 2 yrs

	REGION	LESSOR	EXPIRY DATE	PRESENT BASIC RENTAL	ESCALATION CLAUSE	
16.	Catbalogan	Ramon L. Rosales	July 30, 2024	62,000.00	one year only	
17.	Iloilo-Jaro	Rosman Iloilo, Inc.	September 15, 2026	75,811.12	5% annually	
	Mindanao Region					
1.	Davao-Bajada	Bank's Property				
2.	Sales-Davao	JM Agro Industrial Trading Corporation	March 31, 2026	159,500.00	10% every 2 years	
3.	General Santos	Firenzo Property Dev't/GSC Suncity Suites	September 16, 2025	84,043.58	5% every 2 years	
4.	Davao-Lanang	Binansel Inc.	May 31, 2024	80,000.00	Additional P5,000 every 2 years	
5.	Davao-Toril	Far East Noble House, Inc.	July 31, 2024	54,541.90	5% on 3 <sup>rd</sup> yr. & every yr thereafter	
6.	Tagum City- Davao	Albert L. Ng	December 15, 2024	68,421.05	Fixed for 5 years	
7.	General Santos- Santiago Blvd.	Asaje Realty Corporation	December 15, 2024	95,261.35	5% 1st, 2nd & 3rd; 7.5% 4th & 5th	
8.	Butuan	FG Ever, Inc.	December 25, 2026	88,869.49	5% annually	
9.	Cagayan de Oro	Leo Boyd Casiño and Bernard M. Casiño	May 31, 2024	54,263.67	5% annually	
10.	Cagayan de Oro- Cogon	Alice LL. Andrada, Inc.	December 31, 2027	69,457.50	3% on 3 <sup>rd</sup> yr. & every yr thereafter	
11.	Iligan City	Sps. Glen and Marissa Doromal	March 31, 2024	52,093.12	5% on 3 <sup>rd</sup> yr. & every yr thereafter	
12.	Zamboanga	Wee Agro Industrial, Inc.	September 5, 2028	88,647.34	5% annually	
13.	Ozamis	The Insular Life Assurance Company, LTD	July 15, 2024	59,018.40	5% annually	
14.	Dipolog	Johnny A. Lim	September 30, 2024	90,000.00	Fixed	
15.	Dumaguete	Bank's Property				

	REGION	LESSOR	EXPIRY DATE	PRESENT BASIC RENTAL	ESCALATION CLAUSE
16.	Davao-Panabo	Asaje Realty	January 15, 2025	88,519.27	5% on 3 <sup>rd</sup> yr. &
		Corporation			every yr
					thereafter
17.	Surigao City	Engr. Leonel A. Santos	July 31, 2025	61,226.00	10% on 3rd year
					only

For 2024, PBB has the following branches lined up for relocation:

- 1. Legazpi Rizal
- 2. Calamba-Crossing
- 3. Makati-Aguirre
- 4. Better Living PAranaque
- 5. Elcano
- 6. Adriatico Malate
- 7. Sta. Rosa
- 8. Puerto Princesa, Palawan,
- 9. Davao-Toril
- 10. Trece Martires-Cavite
- 11. Tuguegarao
- 12. Sucat
- 13. Roosevelt
- 14. Quezon Avenue

Common factors that affects management's decision in relocating the affected branches includes:

- lessor issues
- sale of the property with conditions for the seller/lessor's plan to re-purpose the space being leased by the bank
- branch redundancy in the case of some former ISB Branches
- need for bigger and better location n
- non-income generation
- opportunities from the consolidation of branches of competitive banks
- high rental rates

It is part of the strategic direction and rationalization process of the bank to relocate branches which have present problems and business challenges to better and more feasible sites than the present location. Relocation is the best possible option to address the above issues or concerns for the betterment of the business of the affected branches. The bank is committed to enhance client experience inside our branches allow them to reach the branches easily and worry free in terms of accessibility, visibility, convenience and parking.

The bank, as much as possible, would want to retain its present location specially the established ones to avoid the unnecessary cost. We also believe that becoming a landmark on the areas where we are situated is good for the recall of the clients which also signifies stability but the present issues for some of our sites drives us to relocate the affected branches mentioned above. Most of the branches of PBB are on long term lease with provisions for Contract Pre-

termination in case of any uncertainties. The Bank continues to be aggressive in exploring its options and is willing to invest in good sites if there is an available opportunity.

The cost of relocation for each branch depends on the size of the floor area but ranges from \$\mathbb{P}3.0\$ to \$\mathbb{P}5.0\$ mllion per branch. The Bank believes all its facilities and properties are currently in good condition.

#### Item 3. Legal Proceedings

The Bank has no proceedings that involves a claim for damages that exceed 10% of the current assets of the Bank.

#### Item 4. Submission of Matters to a Vote of Security Holders

There were no matters submitted to vote security holders, through the solicitation of proxies or otherwise.

#### PART II - OPERATIONAL AND FINANCIAL INFORMATION

#### Item 5. Market for Issuer's Common Equity and Related Stockholder Matters

#### Market Information

The Bank is listed on the Philippine Stock Exchange (the "PSE") with a market capitalization of ₱7.12 billion as of April 11, 2024. The high and low prices of the Registrant's shares as of April 10, 2023 were at ₱9.00 and ₱8.70 and closed at ₱8.70. The high and low sales prices for each quarter within the last two fiscal years are as follows:

	2022		2023		2024	
	Low	High	Low	High	Low	High
1Q	8.65	10.00	9.02	11.50	8.50	8.90
2Q	7.00	9.10	7.09	9.30		
3Q	6.35	9.00	6.90	8.60		
4Q	7.41	10.20	8.10	8.85		

#### Holders

As of December 31, 2023, the following are the holders of record of the Bank's common shares as set forth in the table:

Name	No. of Shares	Percentage
1. Alfredo M. Yao	295,641,381	36.11%
2. PCD Nominee Corporation - Filipino	242,720,473	29.65%
3. Zest-O Corporation	222,262,822	27.15%
4. Armando M. Yao	14,767,039	1.80%
5. Mary Grace S. Yao	9,479,537	1.16%
6. PCD Nominee Corporation - Non Filipino	8,660,671	1.06%
7. Jeffrey S. Yao	8,304,538	1.01%
8. Erlinda M. Yao	4,847,506	0.59%
9. Leticia M. Yao	4,847,505	0.59%
10. Carolyn S. Yao	4,517,037	0.55%
11. Peter Y. See	375,000	0.05%
12. Johnny Chan	187,500	0.02%
13. Jimmy Wai Piu Ng	187,500	0.02%
14. Eusebio S. Go	187,500	0.02%
15. Antonio D. Tan &/or Caridad Tan	187,500	0.02%
16. Reynato Keh Lim &/or Susana Dy Lim	187,500	0.02%
17. Xiaohan Wu	177,937	0.02%
18. Joaquin Sy Chua	140,624	0.02%
19. Manuel Arellano Santiago or Ella Capalad Santiago	127,627	0.02%
20. Roberto Lee Obiedo	112,500	0.01%
Others	830,397	0.10%
Total	818,750,094	100.00%

On November 16, 2012, the SEC approved PBB's application for the amendment of its articles of incorporation to increase its authorized capital stock from ₱3.0 billion to ₱10.0 billion and for a decrease in par value from ₱100.0 to ₱10.0.

On April 20, 2022, the Board of Directors approved the increase of PBB's authorized capital stock to \$\mathbb{P}\$15.0 billion from \$\mathbb{P}\$10.0 billion, approved by the BSP on November 28, 2022 and SEC on January 19, 2023. PBB is increasing its authorized capital stock with the intention of raising capital via stock rights offering which will greatly expand the Bank's capability to develop more businesses and harness opportunities in the financial services space. The increase will enable PBB to meet the growing demands of the banking business.

In support of the increase in authorized capital stock, the principal shareholders of PBB subscribed to ₱1.25 billion of common stock, equivalent to 25% of the ₱5.0 billion increase in authorized capital stock. On January 10, 2023, the principal shareholders fully paid the balance of their subscription in the increase in authorized capital stock. PBB also raised ₱500.00 million, priced at ₱10.00, from its stock rights offering; the SRO shares were listed on the PSE on March 31, 2023. The private placement and the stock rights offer collectively resulted in a capital raise of ₱1.75 billion.

#### Dividends

PBB is authorized under Philippine laws to declare dividends, subject to certain requirements. The Board is authorized to declare dividends only from its unrestricted retained earnings and these dividends may be payable in cash, shares or property, or a combination thereof as may be determined by the Board. A cash dividend declaration does not require any further approval from shareholders. The declaration of stock dividends is subject to the approval of shareholders holding at least two-thirds of PBB's outstanding capital stock. The Board may not declare dividends which will impair its capital.

Pursuant to Republic Act 8791 and as provided for in the Manual of Regulations Banks, PBB cannot declare dividends greater than its accumulated net profits then on hand, deducting therefrom its losses and bad debts. PBB cannot likewise declare dividends, if at the time of its declaration it has not complied with the following:

- a) Its clearing account with BSP is not overdrawn;
- b) BSP's liquidity floor requirement for government funds;
- c) BSP's minimum capitalization requirement and risk-based capital ratio;
- d) Prescribed EFCDU/FCDU cover consisting of 30 per cent liquidity cover and 100 percent asset cover
- e) Statutory and liquidity reserves requirement;
- f) It has no past due loans or accommodation with BSP or any institutions;
- g) It has no net losses from operations in any one or two fiscal years immediately preceding the date of dividend declaration;
- h) It has not committed any of the major violations enumerated in the Manual.

The Manual provides that banks whose shares are listed in the Philippine Stock Exchange may give immediate notice of such dividend declaration to SEC and PSE; provided that no record date shall be fixed for such dividend declaration pending verification by the appropriate department of the BSP.

As of this date the Bank has not adopted a specific dividend policy which defines a minimum percentage of net earnings to be distributed to its common shareholders.

On July 16, 2012, the Bank's shareholders and Board of Directors approved the declaration of stock dividends amounting to \$\mathbb{P}\$2.0 billion from its unrestricted retained earnings. In the same meeting, the Board also approved the payment of cash dividends to the preferred shareholders in the total amount of \$\mathbb{P}\$100.35 million. Payment of these dividends were approved by BSP and SEC. On November 16, 2012, the Bank obtained approval for the issuance of 200,000,000 new common shares each at a par value of \$\mathbb{P}\$10.00, in relation to this stock dividend declaration and the payment of cash dividends to the preferred stockholders.

On May 5, 2014, the BOD approved the declaration of cash dividends amounting to \$\mathbb{P}62.3\$ million for all issued and outstanding preferred shares and stock dividends totaling 85.8 million common shares amounting to \$\mathbb{P}858.3\$ million for all issued and outstanding common shares to stockholders on record for the year ended December 31, 2013. The dividend distribution was approved by the stockholders representing at least two-thirds of the issued and outstanding capital stock and the BSP on May 30, 2014 and June 26, 2014, respectively.

On August 19, 2015, the BOD approved the declaration of stock dividends amounting to \$\mathbb{P}\$1.1 billion for all issued and outstanding common shares totaling 107.3 million common shares to stockholders on record for the year ended December 31, 2014. The dividend distribution was approved by the stockholders representing at least two-thirds of the issued and outstanding capital stock and the BSP on May 29, 2015 and August 4, 2015, respectively.

On March 15, 2017, the BOD approved the declaration of 20% stock dividends amounting to \$\mathbb{P}\$1.1 billion for the Bank's 536.5 million common shares.

On May 22, 2019, the Bank's BOD approved the declaration of cash dividend on preferred shares amounting to \$\mathbb{P}\$198.0 million, which was fully paid on July 12, 2019. The dividend was based on the cumulative balance of the outstanding preferred shares for the years 2014 to 2018.

The Bank's BOD approved the declaration of cash dividends amounting to ₱118.8 million (₱1.92 per share) in favor of all holders of the Bank's unlisted preferred shares for years 2019 to 2021 on April 20, 2022, which was fully paid on May 4, 2022.

On July 19, 2023, The Board of Directors of Philippine Business Bank, during the regular board meeting, approved the declaration of cash dividends amounting to ₱286,562,533.00, or ₱0.35 per share, to common stockholders and fixing the Record Date of August 02, 2023 and Payment Date of August 15, 2023.

There had been no stock options offered by the Bank.

# Item 6. Management's Discussion and Analysis or Plan of Operation

#### A. Financial Performance

For the calendar year ended December 31, 2023 and 2022:

Net interest income	₽	6,421,393,726 ₱	5,547,370,575 <b>₽</b>	874,023,151	15.8	
Interest expense		(2,874,207,094)	(1,032,179,450)	(1,842,027,644)	178.5	
Interest income	₱	9,295,600,820 ₱	6,579,550,025 ₱	2,716,050,795	41.3	
		<u>12/31/2023</u>	12/31/2022	<u>Variance</u>	% change	
For the calendar period ended						

Overall interest income as of year-end 2023 reached \$\mathbb{P}\$,295.6 million from \$\mathbb{P}\$6,579.6 million in 2022 driven by the increase in interest income on loans and other receivables and investment and trading securities of 13.5% and 55.6%, respectively. Total interest expense was 2.8x higher than last year following the rate hikes imposed by the BSP during the year. Interest expense on deposit liabilities expanded to \$\mathbb{P}\$2,739.8 million in 2023 from \$\mathbb{P}\$976.0 million in 2022.

As a result, net interest income grew by 15.8% from ₱5,547.4 million last year to ₱6,421.4 million as of December 2023. Net interest margin rose by 30 basis points from 4.33% in December 2022 to 4.63% in the same period in 2023.

For the calendar period ended							
		12/31/2023	12/31/2022	<u>Variance</u>	% change		
Net interest income	₱	6,421,393,726 ₱	5,547,370,575 ₱	874,023,151	15.8		
Service charges, fees, and commissions		260,798,581	727,958,296	(467,159,715)	(64.2)		
Miscellaneous		431,988,496	218,226,956	213,761,540	98.0		
		7,114,180,803	6,493,555,827	620,624,976	9.6		
Non-interest expenses		(4,009,151,465)	(3,408,209,317)	(600,942,148)	17.6		
Core income	₱	3,105,029,338 ₱	3,085,346,510 ₱	19,682,828	0.6		

Other income declined by 26.8% from \$\mathbb{P}\$946.2 million in 2022 to \$\mathbb{P}\$692.8 million in 2023. The Bank had a one-time income from loan prepayment in 2022.

Non-interest expenses as of December 2023 stood at ₱4,009.2 million, 17.6% higher than the ₱3,408.2 million operating expenses recorded last year. The Bank's taxes and licenses had the highest YoY growth of 44.3% owing to the Bank's income growth and higher documentary stamp tax from deposits. Salaries and other employee benefits had the rose by 14.8% YoY.

As a result, core income as of end 2023 reached ₱3,105.0 million.

For the calendar period ended								
		12/31/2023	12/31/2022	<u>Variance</u>	% change			
Core income	₱	3,105,029,338 ₱	3,085,346,510 ₱	19,682,828	0.6			
Trading gains		287,760,989	(402,252,951)	690,013,940	(171.5)			
Pre-tax pre-provision profit		3,392,790,327	2,683,093,559	709,696,768	26.5			
Loan loss provisions		(1,053,438,713)	(820,614,023)	(232,824,690)	28.4			
Profit before tax		(515,334,634)	(551,030,042)	35,695,408	(6.5)			
Net income	₱	1,824,016,980 ₱	1,311,449,494 ₱	512,567,486	39.1			

Amidst the market condition faced by the country, the Bank was able to recover from its trading

activities and generated a gain of ₱287.8 million in December 2023 from the trading loss of ₱402.3 million in December 2022. This brought the pre-tax pre-provision profit to ₱3,392.8 million from ₱2,683.1 million in the same period last year.

PBB set aside a total of ₱1,053.4 million in provision for loan losses. As a result, net income for full year 2023 amounted to ₱1,824.0 million, up 39.1%.

# For the calendar year ended December 31, 2022 and 2021:

		For the calendar period ended					
		12/31/2022		12/31/2021		<u>Variance</u>	<u>%</u>
Interest income	₽	6,579,550,025	₱	6,334,664,192	₱	244,885,833	3.9
Interest expense	(	1,032,179,451)	(	838,321,999)	(	193,857,452)	23.1
Net interest income	₽	5,547,370,575	₱	5,496,342,193	₱	51,028,382	0.9

Overall interest income as of year-end 2022 reached \$\mathbb{P}6,579.6\$ million from \$\mathbb{P}6,334.7\$ million in 2021 driven by the increase in interest income on loans and other receivables and investment and trading securities of 2.5% and 17.3%, respectively. Total interest expense was 23.1% higher than last year following the rate hikes imposed by the BSP during the year. Interest expense on deposit liabilities expanded to \$\mathbb{P}976.0\$ million in 2022 from \$\mathbb{P}644.2\$ million in 2021 while interest expense on corporate notes payable recorded a 96.2% decline following the prepayment of the notes payable last January 2022.

As a result, net interest income slightly grew by 0.9% from ₱5,496.3 million last year to ₱5,547.4 million as of December 2022. Net interest margin declined by 21 basis points from 4.54% in December 2021 to 4.33% during the same period in 2022.

	For the calendar period ended				
		12/31/2022	12/31/2021	<u>Variance</u>	<u>%</u>
Core income					
Net interest income	₱	5,547,370,575 ₱	5,496,342,193 ₱	51,028,382	0.9
Service charges, fees and commissions		727,958,296	369,420,926	358,537,370	97.1
Miscellaneous		218,226,956	196,510,646	21,716,310	11.1
		6,493,555,827	6,062,273,765	431,282,062	7.1
Non-interest expenses	(	3,408,209,317) (	3,268,051,130) (	140,158,187)	4.3
Core income	₱	3,085,346,510 ₱	2,794,222,635 ₱	291,123,875	10.4

Other income expanded by 67.2% from \$\mathbb{P}\$565.9 million in 2021 to \$\mathbb{P}\$946.2 million in 2022. The increase is mainly due to the higher processing fees, outward clearing service charges, and pretermination fees collected during the year.

Non-interest expenses as of December 2022 stood at \$\mathbb{P}\$3,408.2 million, 4.3% higher than the operating expense recorded last year of \$\mathbb{P}\$3,268.1 million. Salaries and other employee benefits remained the largest expense item and posted the highest increase in expenses for the year or 21.3%, while management and other professional fees decreased by 40.6% due to the accruals made in 2021 for the Bank's capital raising activities.

As a result, core income as of end 2022 reached ₱3,085.3 million, or 10.4% higher year-over-year (YoY).

	For the calendar period ended				
		12/31/2022	12/31/2021	<u>Variance</u>	<u>%</u>
Core income	₱	3,085,346,510 ₱	2,794,222,635 ₱	291,123,875	10.4
Trading gains (losses)	(	402,252,951) (	253,969,915) (	148,283,036)	58.4
Pre-tax pre-provision profit	₱	2,683,093,559 ₱	2,540,252,720 ₱	142,840,839	5.6
Loan loss provision	(	820,614,023 ) (	747,357,300) (	73,256,723)	9.8
Profit before tax		1,862,479,536	1,792,895,420	69,584,116	3.9
Taxes	(	551,030,042) (	624,727,075)	73,697,033	(11.8)

The Bank's trading activities this year were affected by inflation concerns that pushed yields higher both for peso and dollar denominated instruments resulting in a ₱402.3 million trading loss as of December 2022. This brought the pre-tax pre-provision profit to ₱2,683.1 million from ₱2,540.3 million in the same period last year.

1,311,449,494 ₱

1,168,168,345 ₱

143,281,149

12.3

PBB set aside a total of \$\mathbb{P}\$820.6 million in provision for loan losses. Total loan loss reserves as of end 2022 amounted to \$\mathbb{P}\$5.0 billion, covering 88.9% of the Bank's non-performing loans.

As a result, net income for full year 2022 amounted to ₱1,311.4 million, up 12.3%.

# For the calendar year ended December 31, 2021 and 2020:

		For the calendar period ended					
		12/31/2021	12/31/2020	<u>Variance</u>	<u>%</u>		
Interest income	₱	6,334,664,192 ₱	7,103,153,357	(₱ 768,489,165)	(10.8)		
Interest expense	(	838,321,999) (	1,475,578,031)	637,256,032	(43.2)		
Net interest income	₽	5,496,342,193 ₱	5,627,575,326	(₱ 131,233,133)	(2.3)		

Interest income on loans and other receivables for full year 2021 was 14.3% lower from ₱6,517.0 million in the same period last year to ₱5,586.3 million this year as interest rates continued to decline. On the other hand, interest income on investment securities and due from BSP and other banks expanded 17.6% and 65.0%, respectively, due to the increases in loan and investment volumes this year.

Due to the declining trend of interest rates following the COVID-19 pandemic and the Bank's management of its funding costs, total interest expense was 43.2% lower YoY. Interest expense on deposit liabilities posted a 48.5% decline from ₱1,252.0 million in 2020 to ₱644.2 million in 2021. On January 17, 2022, the Bank fully paid the outstanding amount of its corporate notes payable amounting to P3,000.0 million.

As a result, net interest income dipped to ₱5,496.3 million in 2021 from ₱5,627.6 million in 2020, down by 2.3%.

Net income

	For the calendar period ended				
		12/31/2021	12/31/2020	<u>Variance</u>	<u>%</u>
Core income					
Net interest income	₱	5,496,342,193 ₱	5,627,575,326 (₱	131,233,133)	(2.3)
Service charges, fees and commissions		369,420,926	346,623,801	22,797,125	6.6
Miscellaneous		196,510,646	73,642,094	122,868,552	166.8
		6,062,273,765	6,047,841,221	14,432,544	0.2
Non-interest expenses	(	3,268,051,130) (	3,264,120,184) (	3,930,946)	0.1
Core income	₱	2,794,222,635 ₱	2,783,721,037 ₱	10,501,598	0.4

Other income grew by 34.7% from \$\mathbb{P}\$420.3 million to \$\mathbb{P}\$565.9 million due to the lower bases from last year partially caused by the implementation of the Bayanihan Law during the second quarter of 2020.

Operating expense stood at ₱3,268.1 million, almost flat from last year's ₱3,264.1 million, owing to the continued success of its business process improvement program.

As a result, core income reached ₱2,794.2 million in 2021, 0.4% lower than last year's ₱2,783.7 million.

	For the calendar period ended					
		12/31/2021	12/31/2020		<u>Variance</u>	<u>%</u>
Core income	₱	2,794,222,635 ₱	2,783,721,037	₽	10,501,598	0.4
Trading gains (losses)	(	253,969,915)	749,332,694 (		1,003,302,609)	р
Pre-tax pre-provision profit	₱	2,540,252,720 ₱	3,533,053,731 (	₽	992,801,011)	(28.1)
Loan loss provision	(	747,357,300) (	2,335,791,829)		1,588,434,529	(68.0)
Profit before tax		1,792,895,420	1,197,261,902		595,633,518	49.7
Taxes	(	624,727,075 ) (	258,379,015) (		366,348,060)	141.8
Net income	₱	1,168,168,345 ₱	938,882,887	₱	229,285,458	24.4

The Bank's trading activities this year were affected by inflation concerns that pushed yields higher both for peso and dollar denominated instruments resulting in a ₱254.0 million trading loss as of December 2021. This brought the pre-tax pre-provision profit to ₱2,540.3 million from ₱3,533.1 million in the same period last year.

Partially due to the pandemic, PBB set aside a total of ₱747.4 million in provisions for loan losses. Total loan loss reserves as of end 2021 amounted to ₱4.2 billion, covering 105.9% of its non-performing loans.

As a result, net income in 2021 amounted to ₱1,168.2 million, up 24.4%.

## B. Financial position

# December 31, 2022 vs December 31, 2021

PBB's total assets stood at \$\mathbb{P}\$154.4 billion as of year-end 2023 due to the increases in loans and other receivables and investment properties.

Cash and other cash items increased by 5.5% from ₱1.2 billion to ₱1.3 billion. Both due from BSP and due from other banks were lower in 2023 as resources were used to fund the Bank's loans and securities requirements.

Total trading and other investment securities went up to ₱22.0 billion from ₱14.2 billion in 2022 as FVPL grew 3.1x and FVOCI by 27.2%.

Net loans and other receivables expanded by 13.5% or ₱14.0 billion, as the increase in credit activities gained momentum with the continued economic recovery which resulted in an uptick in market demand for financing. As a result, PBB reached ₱117.6 billion net loan portfolio as of end 2023 from ₱103.5 billion last year.

Bank premises, furniture, fixture, and equipment went up by 23.5% as additional right-of-use assets were recorded during the year. Investment properties grew from ₱1,257.3 million last year to ₱1,415.4 million in 2023 due to higher ROPA this year.

Other resources grew 9.4% YoY following the increase in deferred tax assets of ₱256.0 million.

Deposit liabilities expanded by \$\mathbb{P}\$12.2 billion from \$\mathbb{P}\$114.5 billion in 2022 to \$\mathbb{P}\$126.7 billion owing to the increase in both demand and time deposits.

The Bank availed ₱3.25 billion bills payable during the year, ending 2023 at ₱4.75 billion.

Equity ended at \$\mathbb{P}\$18.0 billion as of December 2023 from \$\mathbb{P}\$14.6 billion in December 2022, up 23.6%. In support of the increase in authorized capital stock, the principal shareholders of PBB subscribed to \$\mathbb{P}\$1.25 billion of common stock, equivalent to 25% of the \$\mathbb{P}\$5.0 billion increase in authorized capital stock. On January 10, 2023, the principal shareholders fully paid the balance of their subscription in the increase in authorized capital stock. PBB also raised \$\mathbb{P}\$500.00 million, priced at \$\mathbb{P}\$10.00, from its stock rights offering; the SRO shares were listed on the PSE on March 31, 2023. The private placement and the stock rights offer collectively resulted in a capital raise of \$\mathbb{P}\$1.75 billion.

# December 31, 2022 vs December 31, 2021

PBB's total assets stood at \$\mathbb{P}\$134.6 billion as of year-end 2022 due to the increases in due from other banks, loans and other receivables, and investment properties.

Cash and other cash items decreased by 12.8% from ₱1.4 billion to ₱1.2 billion. Due from BSP was also lower in 2022 as resources were used to fund the Bank's loan requirements while due from other banks increased by 50.1% due to increase in placements to local and foreign banks.

Total trading and other investment securities went down to ₱14.2 billion from ₱15.4 billion in 2021 as FVPL and FVOCI both declined by 10.5% and 9.8%.

Net loans and other receivables expanded by 12.9% or ₱11.9 billion, due to the increase in credit activities gaining momentum with the continued economic recovery and the resulting uptick in market demand for financing. This resulted to PBB reaching ₱103.5 billion net loan portfolio as of end 2022 from ₱91.7 million last year.

Bank premises, furniture, fixture, and equipment went up by 13.9% as additional right-of-use assets were recorded during the year. Investment properties almost doubled from \$\mathbb{P}659.7\$ million last year to \$\mathbb{P}1.3\$ billion in 2022 due to higher ROPA this year. Investment properties still subject to redemption by the borrowers based on the prescribed redemption period by the relevant law amounted to \$\mathbb{P}526.0\$ million and \$\mathbb{P}172.2\$ million as of December 2022 and December 2021, respectively.

Other resources grew 12.0% YoY following the increase in deferred tax assets of ₱214.5 million and prepaid expenses of ₱53.6 million.

Deposit liabilities expanded by \$\mathbb{P}2.1\$ billion from \$\mathbb{P}112.4\$ billion in 2021 to \$\mathbb{P}114.5\$ billion owing to the increase in time deposits 26.1% YoY.

The Bank pre-paid its ₱3.0 billion corporate notes payable last January 2022 and availed ₱1.5 billion bills payable during the year.

Other liabilities expanded by 83.1% due to the increases in bills purchase, outstanding acceptances, and manager's checks.

Equity ended at ₱14.6 billion as of December 2022 from ₱14.5 billion in December 2021, up 0.8%. In support of the increase in authorized capital stock, the principal shareholders of PBB subscribed to ₱1.25 billion of common stock, equivalent to 25% of the ₱5.0 billion increase in authorized capital stock. On January 10, 2023, the principal shareholders fully paid the balance of their subscription in the increase in authorized capital stock. PBB also raised ₱500.00 million, priced at ₱10.00, from its stock rights offering; the SRO shares were listed on the PSE on March 31, 2023. The private placement and the stock rights offer collectively resulted in a capital raise of ₱1.75 billion.

## December 31, 2021 vs December 31, 2020

Total resources as of December 2021 reached ₱132.0 billion due to the increases in due from BSP and other banks, loans and other receivables, investment properties, and other assets.

Cash and other cash items were lower by 18.8% from ₱1.8 billion to ₱1.4 billion. Due from Bangko Sentral ng Pilipinas expanded to ₱16.8 billion as placements to overnight deposit facility were higher while due from other banks went up to ₱3.5 billion from ₱2.5 billion as placements to local and foreign banks increased.

Trading and other investment securities declined by 14.1% from ₱17.9 billion to ₱15.4 billion due to the ₱9.6 billion decrease in trading securities.

Net loans and other receivables increased by 2.7% due to the increase in lending activities of the Bank.

Bank premises, furniture, fixture, and equipment declined 9.9% in 2021 while investment properties expanded from ₱499.9 million in 2020 to ₱659.7 million in 2021.

Other assets increased by \$\mathbb{P}\$41.1 million from \$\mathbb{P}\$2.0 billion to \$\mathbb{P}\$2.1 billion, up 2.0% owing to the increases in due from head office or branches and other acquired assets pertaining to chattel properties from defaulting borrowers.

Deposit liabilities reached ₱112.4 billion as of end 2021 from ₱100.4 billion in 2020 on account of the increase in CASA deposit by 41.7%. CASA to TD deposit mix also improved from 50:50 in 2020 to 63:37 in 2021.

Corporate notes payable was 0.3% higher in 2021 as unamortized bond issue cost amounted to \$\mathbb{P}4.7\$ million this year from \$\mathbb{P}12.3\$ million in 2020. On January 17, 2022, the Bank fully paid the outstanding amount of its corporate notes payable amounting to P3,000.0 million.

Accrued expenses declined by 14.1% from ₱2.5 billion to ₱2.2 billion in 2021 as accounts payable and withholding taxes payable decreased versus last year.

Equity stood at ₱14.5 billion as of end 2021, 4.2% higher than last year's figure of ₱13.9 billion. Book value per share ended at ₱21.50, up 4.4% from ₱20.59 in 2020. 5-year CAGR book value per share, net of preferred shares, stood at 9.11% from ₱13.90 in 2016.

# C. Key Performance Indicators

CAR: Capital Adequacy Ratio was at 13.15%, higher than BSP's minimum requirement of 10.0%.

Asset Quality: The Bank's non-performing loans ratio reached 5.70% this year.

Profitability: Return on Average Equity (ROAE) increased from 9.03% in 2022 to 11.20% as of December 2023 due to the higher net income recorded this year.

Liquidity: The Bank's loans-to-deposits ratio (BSP formula) as of December 31, 2023 was 92.78%.

Asset efficiency: Return on Average Assets (ROAA) improved by 28 bps to 1.26 % in December 2023.

Book value per share as of December 31, 2023 was at ₱17.05 from ₱21.25 in the same period in 2022. 5-year CAGR book value per share, net of preferred shares, stood at 5.21% from ₱13.12 in 2018.

The following table shows the key performance indicators for the past three (3) calendar years ending December 31, 2022 (in %):

Performance Indicators, in Php mn	2021	2022	2023
Return on assets (%)	0.88	0.97	1.18
Net income	1,168	1,311	1,825
Total assets	132,032	134,550	154,414
Return on equity (%)	8.08	9.00	10.13
Net income	1,168	1,311	1,825
Total equity	14,463	14,576	18,015
Capital adequacy ratio (%)	11.82	13.85	13.15
Total qualifying capital	14,147	15,603	16,701
Risk weighted assets	119,672	112,620	127,032
Loans-to-deposit ratio (%)	81.55	90.41	92.78
Loans and other receivables – net	91,675	103,542	117,564
Deposit liabilities	112,418	114,526	126,719
NPL ratio (%)	4.33	5.37	5.70
Non-performing loans	3,979	5,615	6,674
Gross loans	91,984	104,561	117,175
Book value per share	16.91	17.05	21.25
Equity – net of preferred shares	13,843	13,956	17,395
Number of shares	819	819	819

# **Critical Accounting Policies**

For information on the Bank's significant accounting judgments and estimates, please refer to Notes 2 and 3 of the Bank's financial statements included as attachment of SEC 17-A.

#### **Description of Comprehensive Statement of Income**

#### Revenues

Interest Income. Interest income is interest generated from PBB's loans and receivables. The Bank also generates interest income from amounts due from other banks, investment securities, and securities purchased under resale agreements.

Interest Expense. Interest expense refers to interest paid or accrued on deposits, bills payable, and other fund borrowings.

Net Interest Income. Net interest income is equal to interest income after deducting interest expense.

Impairment Losses. Impairment losses refer to estimated losses in the Bank's loan portfolio, investment securities, investment properties, and other risk assets.

#### Other Income

Trading gains – net. This line item comprises results arising from trading activities which include gains and losses from changes in fair value of financial assets held for trading as well as gains from the sale of trading and investment securities.

Services charges, fees, and commissions. The Bank earns service charges, fees and commissions from various financial services it provides to its customers. These fees include investment fund fees, custodian fees, commission income, credit related fees, asset management fees, portfolio and advisory fees.

Miscellaneous Income. Miscellaneous income also comprises foreign exchange gain, gain on asset foreclosures and dacion transactions, trust fees, gain on sale of assets, and miscellaneous items.

# Other Expenses

Other expenses are the Bank's general and administrative expenses composed primarily of salaries and employee benefits, taxes and licenses, rent and fees, depreciation and amortization and other operating costs.

# Tax Expense

Tax expense relates mainly to the corporate income tax payable by the Bank which is composed of a 2% minimum corporate income tax (MCIT) and a regular income tax of 30%. By virtue of the CREATE Act, the corporate income tax rate was reduced from 30% to 25% beginning July 1, 2020 and the MCIT on the gross income to be imposed is at a reduced rate of 1%. The Bank is also subject to final taxes of 7.5% (on the Bank's FCDU deposits with other institutions), 10% (on onshore income from FCDU transactions), and 20% (final withholding tax on tax-paid income).

# D. Discussions on Key Variable and Other Qualitative and Quantitative Factors

## Vertical and Horizontal Analysis

## Financial Condition as of December 2023 vs December 2022:

The Bank's total balance sheet size as of 2023 stood at ₱154.4 billion, up 14.8% versus 2022's ₱134.6 billion. Significant changes (more than 5%) in assets were registered in the following accounts:

- Trading and investment securities rose by 55.6% as FVPL and FVOCI portfolios increased by ₱4.6 billion and ₱2.9 billion, respectively
- Loans and other receivables grew by 13.5%, or ₱14.0 billion, due to the increase in lending activities during the year

PBB's total liabilities also increased to ₱136.4 billion or 13.7% from ₱120.0 billion in 2022.

■ Deposit liabilities expanded by 10.6% as demand and time deposits increased to ₱52.7 billion and ₱58.4 billion, respectively.

Shareholder's equity ended at ₱18.0 billion as of December 2023 from ₱14.6 billion in December 2022, up 23.6%. In support of the increase in authorized capital stock, the principal shareholders of PBB subscribed to ₱1.25 billion of common stock, equivalent to 25% of the ₱5.0 billion increase in authorized capital stock. On January 10, 2023, the principal shareholders fully paid the balance of their subscription in the increase in authorized capital stock. PBB also raised ₱500.00 million, priced at ₱10.00, from its stock rights offering; the SRO shares were listed on the PSE on March 31, 2023. The private placement and the stock rights offer collectively resulted in a capital raise of ₱1.75 billion.

As a result, book value per share increased to ₱21.25 in 2023 from ₱17.05 in 2022.

## Financial Condition as of December 2022 vs December 2021:

The Bank's total balance sheet size as of 2022 stood at ₱134.6 billion, up 1.9% versus 2021's ₱132.0 billion. Significant changes (more than 5%) in assets were registered in the following accounts:

- Cash and other cash equivalent decreased by 12.8% or ₱182.8 million
- Due from BSP also declined to ₱6.1 billion from ₱16.8 billion as PBB used its resources to fund its loan requirements
- Due from other banks went up to ₱5.2 billion due to the increase in placements to local and foreign banks
- Trading and investment securities declined by 7.7% as FVPL and FVOCI portfolios decreased by ₱260.2 million and ₱1.2 billion, respectively

- Loans and other receivables grew by 12.9%, or ₱11.9 million, due to the increase in lending activities during the year
- BPFFE also expanded by 13.9% due to the additional right-of-use assets were recorded during the year
- Investment properties increased by 90.6% due to higher ROPA additions this year
- Other resources also grew by 12.0% as deferred tax assets increased by ₱214.5 million

PBB's total liabilities also increased to ₱120.0 billion or 2.0% from ₱117.6 billion in 2021.

- Deposit liabilities expanded by 1.9% as time deposits increased to ₱52.5 billion from ₱41.6 billion last year
- Accrued expenses and other liabilities were up by 83.1% due to the increases in bills purchase, outstanding acceptances, and manager's checks

Shareholder's equity stood at \$\mathbb{P}\$14.6 billion as of year-end 2022, up 0.8% from December 2021's figure of \$\mathbb{P}\$14.5 billion. In support of the increase in authorized capital stock, the principal shareholders of PBB subscribed to \$\mathbb{P}\$1.25 billion of common stock, equivalent to 25% of the \$\mathbb{P}\$5.0 billion increase in authorized capital stock. On January 10, 2023, the principal shareholders fully paid the balance of their subscription in the increase in authorized capital stock. PBB also raised \$\mathbb{P}\$500.00 million, priced at \$\mathbb{P}\$10.00, from its stock rights offering; the SRO shares were listed on the PSE on March 31, 2023. The private placement and the stock rights offer collectively resulted in a capital raise of \$\mathbb{P}\$1.75 billion.

As a result, book value per share increased to ₱21.68 in 2022 from ₱21.50 in 2021.

# Financial Condition as of December 2021 vs December 2020:

The Bank's total balance sheet size as of year-end 2021 stood at ₱132.0 billion, up 10.2% versus last year's ₱119.8 billion. Significant changes (more than 5%) in assets were registered in the following accounts:

- Cash and other cash equivalent decreased by 18.8% or ₱332.2 million
- Due from BSP expanded to ₱16.8 billion from ₱5.1 billion as placements to overnight deposit facility were higher this year
- Due from other banks went up to ₱3.5 billion due to the increase in placements to foreign and local banks
- Trading securities went down by 79.5% while investment securities expanded by 122.9%
- BPFFE declined by 9.9% due to disposals while investment properties increased by 32.0% as ROPA expands

PBB's total liabilities also increased to ₱117.6 billion or 11.0% from ₱105.9 billion in 2020.

- Deposit liabilities expanded by 12.0% as CASA increased to ₱70.8 billion from ₱50.0 billion last year
- Accrued expenses and other liabilities were down by 14.1% as accounts payable and withholding taxes payable decreased

Shareholder's equity stood at ₱14.5 billion as of year-end 2021, up 4.2% from December 2020's figure of ₱13.9 billion. As a result, book value per share increased to ₱21.50 in 2021 from ₱20.59 in 2020.

#### Financial Condition as of December 2020 vs December 2019:

PBB's assets ended at ₱119.8 billion as of end 2020 from ₱114.1 billion in 2019. Significant changes (more than 5%) in assets were registered in the following accounts:

- Cash and other cash items were 50.5% higher YoY
- Due from other banks decreased by 10.0% as placements to foreign banks declined YoY
- Trading and other investment securities expanded by 21.2% as trading securities at fair value through profit or loss increased to ₱12.1 billion from ₱4.7 billion
- Bank premises, furniture, fixtures, and equipment was down 8.4% as additions were slower in 2020
- Other assets increased by 30.0% as deferred tax assets expanded to ₱1,137.2 million from ₱509.9 million

Total liabilities were up by 4.6% YoY due to the significant changes in the following accounts:

- Deposit liabilities grew by 5.4% as savings deposits expanded to ₱48.7 billion, a 15.2% increase
- Accrued expenses and other liabilities were 6.2% higher due to the increases in accounts payable and accrued expenses

Total equity as of December 2020 stood at ₱13.9 billion, ₱1.0 billion or 7.8% higher than last year's ₱12.9 billion. Book value per share also increased to ₱20.59 from ₱19.03 in 2019.

# **Results of Operations**

# For the year ended December 31, 2023 vs. December 31, 2022

- Total interest income was 41.3% higher in 2023 versus 2022 due to the increases in interest income on loans and other receivables and trading and investment securities of ₱2,437.7 million and ₱174.7 million, respectively.
- Overall interest expense also increased by 2.8x driven by the growth of interest expense on deposit liabilities. This increase brought net interest income to ₱6,421.4 million, up

15.8% YoY.

- Non-interest income decreased by 26.8% from year end 2022 due to the one-time gained on loan pre-payment in 2022. Non-interest expense also grew from ₱3,408.2 million to ₱4,009.2 million owing to the increases in salaries and other employee benefits and taxes and licenses.
- The Bank's core income, composed of net interest income, fee-based income, and non-interest expenses, exclusive of trading gains, grew to ₱3,105.0 million.
- PBB earned ₱287.8 million trading gain which brought pre-tax pre-provision profit to ₱3,392.8 million by year end 2023.
- PBB continued to set aside a portion of its income for impairment losses amounting to ₱1,053.4 million, up 28.4% versus last year.
- As a result, net income stood at ₱1,824.9 million from ₱1,311.4 million in 2022, up 39.2%.

## For the year ended December 31, 2022 vs. December 31, 2021

- Total interest income was 3.9% higher in 2022 versus 2021 due to the increases in interest income on loans and other receivables and trading and investment securities of ₱137.9 million and ₱93.9 million, respectively.
- Overall interest expense also increased by 23.1% driven by the growth of interest expense on deposit liabilities. This increase brought net interest income to ₱5,547.4 million, up 0.9% YoY.
- Non-interest income increased by 67.2% from year end 2021 due to the increases in processing fee and service charges on outward clearing collected during the year. Non-interest expense also grew from ₱3,268.1 million to ₱3,408.2 million owing to the increases in salaries and other employee benefits and taxes and licenses.
- The Bank's core income, composed of net interest income, fee-based income, and non-interest expenses, exclusive of trading gains, grew by 10.4% to ₱3,085.3 million.
- PBB incurred a ₱402.3 million trading loss which brought pre-tax pre-provision profit to ₱2,683.1 million by year end 2022.
- PBB continued to set aside a portion of its income for impairment losses amounting to \$\mathbb{P}\$820.6 million, up 9.8% versus last year.
- As a result, net income stood at ₱1,311.4 million from ₱1,168.2 million in 2021, up 12.3%.

# For the year ended December 31, 2021 vs. December 31, 2020

- Overall interest income was lower this year from ₱7,103.2 million to ₱6,334.7 million in 2021 as interest income on loans went down by 14.3% owing to the continued decline of interest rates. The increase of interest income on investment securities and due from BSP

and other banks was a result of the volume expansion during the year.

- The drop in interest expense was also a result of the lower interest rates during the year versus last year. Interest expense on deposit liabilities decreased by 48.5% from ₱1,252.0 million to ₱644.2 million. As a result, net interest income recorded a 2.3% dip from ₱5,627.6 million to ₱5,496.3 million.
- Non-interest income increased by 34.7% from ₱420.3 million in 2020 to ₱565.9 million. The lower bases from last year were partially caused by the implementation of the Bayanihan Law during the second quarter of 2020. Non-interest expense was flat from ₱3,264.1 million to ₱3,268.1 million owing to the increases in occupancy and management and other professional expenses.
- The Bank's core income, composed of net interest income, fee-based income, and non-interest expenses, exclusive of trading gains, slightly grew by 0.4% to ₱2,794.2 million.
- PBB incurred a ₱254.0 million trading loss which resulted in the 28.1% decrease of pretax pre-provision profit in 2021.
- PBB continued to set aside a portion of its income for impairment losses amounting to ₱747.4 million against the ₱2,335.8 million provided in 2020.
- As a result, net income stood at ₱1,168.2 million in 2021 from ₱938.9 million last year.

#### **Cash Flows**

The following table sets forth selected information from PBB's statements of cash flows for the periods indicated:

	For period ended December 31				
	2021	2022	2023		
Cash and cash equivalents, beginning of the year	11,064.30	24,289.61	15,076.19		
Net cash provided by (used in) operating activities	21,093.83	(7,333.02)	(1,283.41)		
Net cash provided by (used in) investing activities	(7,757.54)	(428.47)	(2,941.09)		
Net cash provided by (used in) financing activities	(110.98)	(1,451.93)	4,195.39		
Net increase (decrease) in cash and cash equivalents	13,225.31	(9,213.42)	(29.11)		
Cash and cash equivalents, end of the year	24,289.61	15,076.19	15,047.08		

# Net Cash Flow Provided By (Used In) Operating Activities

Net cash flow provided by operating activities is composed of deposits generated, loans and receivables, and interest income. As of December 31, 2023, net cash used in operating activities amounted to a negative \$\mathbb{P}\$1,283 million. During this time, the Bank expanded its loans and other receivables by \$\mathbb{P}\$14,022 million while deposits grew by \$\mathbb{P}\$12,193 million. Impairment losses for the year stood at \$\mathbb{P}\$1,053 million. As of the years ended December 31, 2022 and 2021, cash flow from (used in) operating activities was negative \$\mathbb{P}\$7,624.3 million and \$\mathbb{P}\$21,093.8 million, respectively.

# Net Cash Flow Provided By (Used In) Investing Activities

Net cash flow provided by or used in investing activities involves the acquisition of investment securities at amortized cost and at FVOCI, bank premises, furniture and fixtures, and software licenses. As of December 31, 2023, net cash used in investing activities amounted to negative ₱2,941 million. Net cash used in investing activities for 2021 and 2022 were negative ₱7,757.5 million and ₱428.5 million, respectively.

#### Net Cash Flow Provided By (Used In) Financing Activities

Net cash flow provided by financing activities is composed of the availments and settlement of bills payable, corporate notes, cash dividends, and payment of lease liabilities. As of December 31, 2023, PBB recorded a use of cash flow from financing activities of positive ₱4,195 million from negative ₱1,160.7 million in 2022.

## **Capital Resources**

The Bank is required to comply with the capital adequacy requirements based on the requirements for stand-alone thrift banks under BSP's Circular No. 688 issued in May 26, 2010.

The following table sets out details of the Bank's capital resources and capital adequacy ratios (as reported to the BSP).

# As of the years ended December 31

₱ millions	2021	2022	2023
Net Tier 1 capital	13,254	14,710	15,557
Tier 2 capital	893	893	1,144
Total qualifying capital	14,147	15,603	16,701
Risk weighted assets	119,672	112,620	127,032
Tier 1 capital ratio	11.08%	13.06%	12.25%
Total capital ratio	11.82%	13.85%	13.15%

# Known trends, demands, commitments, events or uncertainties

There are no known demands, commitments, events or uncertainties that will have a material impact on the Bank's liquidity within the next twelve (12) months.

# Events that will trigger direct or contingent financial obligation

There are no events that will trigger direct or contingent financial obligation that is material to the Bank, including any default or acceleration of an obligation.

## Material off-balance sheet transactions, arrangements or obligations

There are no material off-balance sheet transactions, arrangements, obligations (including contingent obligations), and other relationships of the Bank with unsolicited entities or other persons created during the reporting period other than those disclosed in the financial statements.

# Significant Elements of Income or Loss

Significant elements of the consolidated net income for the period ended December 31, 2021 and 2022 came from its continuing operations.

# **Seasonal Aspects**

There are no seasonal aspects that had a material effect on the Bank's financial position and results of operations.

# **Commitments and Contingent Liabilities**

The following is a summary of the Banks commitments and contingent accounts as of December 31, 2023:

In ₱ millions	2022	2023
Investment management accounts	10,221,845,347	9,733,172,239
Trust and other fiduciary accounts	1,618,211,721	1,714,829,536
Outstanding letters of credit	1,529,583,090	1,229,113,440
Late payment/deposits received	-	-
Items held for safekeeping	88,546	70,007
Items held as collateral	162,885	108,581
Outward bills for collection	4,661,575	1,626,771
Unit investment trust fund	21,684,433	15,270,016
Other contingent accounts	2,237,701,579	2,090,052,393

Among the Bank's contingent accounts are the following trust arrangements:

- 1. Investment Management Arrangement (IMA). An agency arrangement that involves the prudent investment of funds on behalf of the clients;
- 2. Trust and Other Fiduciary Accounts (TOFA) include: Living trust, a trust created during the trustors' lifetime and involves the transfer of funds and other assets to a trustee for management and eventual distribution to intended beneficiaries; employee benefit trust, a trust established by a company for the benefit of its employees in addition to salaries or wages; escrow, a three party arrangement whereby the escrow agent is appointed as a disinterested or neutral party to protect the interest of the two parties to the contract; and other fiduciary arrangements;
- **3.** Unit Investment Trust Fund (UITF). A pooled fund created to offer investment opportunities to small investors.

The Bank has ₱14.8 billion in contingent accounts of which, ₱11.5 billion or 77.7% are in trust arrangements which include investment management accounts, trust and other fiduciary accounts, and unit investment trust fund.

#### Selected information disclosed in the Audited Financial Statements

## Classifying Financial Assets at HTM Investments

In classifying non-derivative financial assets with fixed or determinable payments and fixed maturity, such as bonds, as HTM investments, the Bank evaluates its intention and ability to hold such investments up to maturity. Management has confirmed its intention and determined its ability to hold the investments up to maturity.

If the Bank fails to keep these investments at maturity other than for the allowed specific circumstances – for example, selling an insignificant amount close to maturity – it will be required to reclassify the entire class to AFS securities. The investments would therefore be measured at fair value and not at amortized cost. However, the tainting provision will not apply if the sales or reclassifications of HTM investments are so close to maturity or the financial asset's call date that changes in the market rate of interest would not have a significant effect on the financial asset's fair value; occur after the Bank has collected substantially all of the financial asset's original principal through scheduled payments or prepayments; or are attributable to an isolated event that is beyond the control of the Bank, is nonrecurring and could not have been reasonably anticipated by the Bank. Please see Note 2.5 for the summary of significant accounting policies related to financial instruments.

## Management of Liquidity Risks through MCO Limits

Liquidity risk is the risk to income and capital as a result of the Bank's inability to meet its obligations when they come due without incurring unacceptable losses. The Bank manages its liquidity risk through the monitoring of various liquidity ratios, Treasury's weekly and regular assessment of liquidity gaps, and the maturity ladder. A maturity ladder relates the inflows to outflows of funds at selected maturity dates and is constructed to measure liquidity exposure. The ladder shows the Bank's statement of financial position distributed into tenor buckets on the basis of the term to final maturity or cash flow dates, including contingent commitments. The amount of net inflows which equals the difference between the amounts of contractually maturing assets (inflows) and liabilities (outflows) is computed per tenor bucket and on a cumulative basis, incorporating certain behavioral and hypothetical assumptions. The calculated periodic and cumulative gaps constitute the Bank's run off schedule, which indicate the Bank's net funding requirements in local and foreign currency.

To control liquidity gap risks, a quantitative ceiling to the net outflow of funds of the Bank called Maximum Cumulative Outflow (MCO) limit is observed per currency, the assumptions of which are reviewed by the Risk Oversight Committee (ROC) prior to the confirmation by the BOD.

#### **DOSRI** Loans under Related Party Transactions

Total outstanding DOSRI loans as of December 31, 2023 and 2022 pertain to loan transactions with its officers and employees and related parties amounting to ₱705.4 million and ₱703.0 million.

#### Earnings per Share

The Bank's earnings per share (EPS) as of December 31, 2023, 2022, and 2021 were at ₱2.23, ₱1.85, and ₱1.81, respectively. This is computed by dividing the net income (net of preferred

dividends) of ₱1,820.3 million, ₱1,192.6 million, and ₱1,168.2 million, by the weighted average number of outstanding common shares.

#### Item 7. Financial Statements

The audited financial statements of the Bank are filed as part of this for SEC 17-A as "Annex A".

# Item 8. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

Punongbayan & Araullo (P&A), a member firm of Grant Thornton International Limited, has been the bank's independent accountant since 2006 and is again recommended for appointment at the scheduled stockholders meeting.

In compliance with SEC Memorandum Circular No. 8, Series of 2003, and Amendments to the SRC Rule 68 on the rotation of external auditors or signing partners of a firm every after five (5) years of engagement, Ms. Maria Isabel E. Comedia was assigned in 2021 as an independent reviewer and partner in charge for the bank replacing Mr. Christopher M. Ferareza.

The Bank has paid the following fees to P&A relative to the regular and special engagements rendered by the latter that are reasonably related to the performance of the audit review of the Bank's financial statement:

Audit Fees For	In ₱
December 31, 2016	2,599,735.16
December 31, 2017	2,864,643.60
December 31, 2018	5,124,565.44
December 31, 2019	6,851,630.40
December 31, 2020	10,377,360.00
December 31, 2021	8,196,832.00
December 31, 2022	9,556,736.00
December 31, 2023	13,285,236.14

No other services were rendered by P&A that were not related to the audit and review of the Bank's financial statements occurred in 2022. In addition, there were no disagreements with P&A on the accounting and financial disclosures.

#### For PART III - CONTROL AND COMPENSATION INFORMATION

#### Item 9. Directors and Executive Officers of the Issuer

#### **Directors and Executive Officers**

The following are the names of the incumbent Directors of the Bank:

Incumbent	Age	Nationality	Position with the Bank	Year of election
Alfredo M. Yao	80	Filipino	Chairman Emeritus	2010
Jeffrey S. Yao	55	Filipino	Chairman	2019
Rolando R. Avante	65	Filipino	Vice Chairman and President / CEO	2019
Leticia M. Yao	70	Filipino	Director	2009
Roberto A. Atendido	76	Filipino	Director	2012
Honorio O. Reyes- Lao	79	Filipino	Director	2010
Benjamin R. Sta. Catalina, Jr.	76	Filipino	Director	2012
Narciso D.L. Eraña	70	Filipino	Independent Director	2018
Atty. Roberto C. Uyquiengco	75	Filipino	Independent Director	2018
Benel D. Lagua	67	Filipino	Independent Director	2021
Asterio L. Favis, Jr.	71	Filipino	Independent Director	2021
Diosdado M. Peralta	72	Filipino	Independent Director	2022

#### **BUSINESS EXPERIENCE**

The following is a brief description of the business experience of each of the Directors of the Bank:

# Alfredo M. Yao (Filipino, 80 years old)

Mr. Alfredo M. Yao is the Chairman Emeritus of PBB. He is concurrently the Chairman of Zest-O Corporation, Semexco Marketing Corp., Macay Holdings Inc., and Asiawide Refreshments Corp. He is the President of Solmac Marketing Inc., Harman Foods (Phil.) Inc., and Amchem Marketing, Inc. Mr. Yao has participated in the following seminars: Corporate Governance; AML and Risk Management, all conducted by the Pacific Management Forum and PBB; CISA for the Credit Bureau; SME Related Issues; and other CTB Related seminars. He has also attended several Philippine Chambers of Commerce & Industry (PCCI) Business Fora given by PCCI, the International Trade Organization, and the Department of Trade and Industry.

# Jeffrey S. Yao (Filipino, 55 years old)

Mr. Jeffrey S. Yao was appointed as the Chairman of the Board in November 2019.

He is currently the Chief Executive Officer of Zest-O Corporation, Vice President of Macay Holdings Inc., Corporate Secretary of Mega Asia Bottling Corp, and the President of Bev-Pack Inc. He is also a Director at Zemar Development Inc., Onnea Holdings Inc., Mazy's Capital Inc., ARC Refreshments Corp., AMY Holdings Inc., Semexco Marketing Corp., Asiawide Refreshments Corp., and ARC Holdings Inc. Mr. Yao started his career in the food and beverage

industry when he was appointed as Plant Manager at Harman Food Philippines from 1990 to 1995. He has attended the following training programs: Basics of Trust at the Trust Institute of the Philippines in 2002; Corporate Governance & Risk Management for Bank's Board of Directors at the Development Finance Institute in 2002; Anti Money Laundering Act Seminar at the Bangko Sentral ng Pilipinas in 2014; Distinguished Corporate Governance Speaker Series on August 24, 2015; AMLA Seminar by BSP and PBB in 2016; IFRS 9 by Punongbayan and Araullo in 2017; Data Privacy Act in 2017; Best Practices Guide to Compliance with the Anti-Money laundering Law and its IRR in 2018; and Corporate Governance Seminar in November 2018.

Mr. Yao graduated from the Ateneo De Manila University with Bachelor of Science in Management Engineering degree.

Committee(s): Executive Committee

# Rolando R. Avante (Filipino, 65 years old)

Mr. Rolando R. Avante was appointed as Vice Chairman, President, and Chief Executive Officer on November 2019.

His banking career includes stints as Vice President for Local Currency Desk at City Trust Banking Corp. from 1988 to 1994; Senior Vice President & Treasurer at Urban Bank from 1994 to 1995; First Vice President for Domestic Fund Management at Philippine Commercial International Bank from 1995 to 1999; Executive Vice President & Treasurer at China Trust (Philippines) from 1999 to 2009; Executive Vice President & Treasurer at Sterling Bank of Asia from 2009 to 2011. He was elected President and Director at the Money Market Association of the Phil. (MART) in 1999. He was elected the same position at ACI Philippines in 2011.

His training includes Money Market at the Inter Forex Corp. in 1983; Treasury Management in Times of Crisis in 1984, Bourse Game in 1987 both conducted by FINEX; Rate Risk Game in 1989, Investment Banking Fundamental in 1990, Managing People in 1991 at the Citibank APBI; Capital Market Instruments in Asia in 1992, Asset & Liability Management in 1995 both conducted by Euro money; Asian Bond Fund II Workshop in 2004 at the Asian Bank; Securitization Law in 2006 at FINEX & SEC; ACI World Congress in 2011 at ACI Phil.; Economic Outlook 2012 in 2012 at the ANZ Private Bank Exclusive; Annual Global Markets Outlook in 2012 at Deutsche Bank; Entrepreneurs Forum in 2012 conducted by Business World; AMLA Seminar in 2012 at the Bangko Sentral ng Pilipinas; CEO Business Forum in 2012 at Punongbayan & Araullo; Cross-Border RMB Business in 2012 at Bank of China; Eco Forum in 2012 at Security Bank; Phil. Business Conference in 2012 at the Philippine Chamber of Commerce & Industry; Annual Investment Outlook 2013 in 2013 at ANZ Private Bank; Philippine Investment Summit 2013 in 2013 at the Investment Banking Group; IPO Annual Asia Pacific in 2013 at CIMB; Corporate Governance Seminar for Board of Directors on December 10, 2015; AMLA for Board of Directors and Senior Officers in 2016; SEC-PSE Corporate Governance Forum in 2016; IFRS 9 in 2017; Seminar on Data Privacy Act in 2017; Best Practices Guide to Compliance with the Anti-Money Laundering Law and Its IRR by Center for Global Best Practices in 2018; and Corporate Governance Seminar for Directors and Senior Officers in 2018.

Mr. Avante graduated from the De La Salle University with the degree of Bachelor of Science in Commerce major in Marketing Management and has taken MBA units from DLSU.

Committee(s): Anti-Money Laundering, Asset and Liability Management, Capital Planning, Credit, Executive, Management, Remedial and Special Assets Management, and Trust

# Leticia M. Yao (Filipino, 70 years old)

Dra. Leticia M. Yao was appointed to the Board in 1998 and last re-elected as Director on July 27, 2022.

A well-respected figure in the healthcare industry, Dra. Yao was appointed at the United Doctors Medical Center (UDMC) and Providence Hospital Inc. as a Consultant at the Department of Medicine since 1991 and 2014. She is currently a Director at Mega Asia Bottling Corporation, Zest-O Corporation, Uni-Ipel Industries Inc., Harman Foods Phils Inc., and Solmac Marketing Inc.

She participated in training sessions for Corporate Governance & Risk Management for Banks' Board of Directors by Development Finance Institute in 2002 and further taken the Risk Awareness Seminar by Pacific Management Forum in 2009. In 2014, she attended the AMLA Seminar by the Bangko Sentral ng Pilipinas and Corporate Governance Seminar by the Ateneo de Manila University. She also attended the Distinguished Corporate Governance Speaker Series and Corporate Governance Seminar for Directors and Senior Officers by ROAM Inc. in 2015; AMLA Seminar by BSP and PBB in 2016; Corporate Governance: Fraud Awareness by Center for Training and Development Inc. in 2016; IFRS 9 by Punongbayan and Araullo in 2017; Data Privacy Act Seminar in 2017; and Guide to Compliance with the Anti-Money Laundering Law and its IRR by Center for Global Best Practices and Corporate Governance Seminary by ROAM Inc. in 2018.

Dra. Yao graduated from the University of Sto. Tomas with a Bachelor of Science degree in Medical Technology then pursued her post graduate degree in Medicine in the same university.

Committee(s): IT Steering and Trust

# Roberto A. Atendido (Filipino, 76 years old)

Mr. Roberto A. Atendido was appointed to the Board in 2006 and was last re-elected as Director on July 27, 2022.

He is a seasoned investment banker and a recognized expert in the field with over 40 years of investment banking and consulting experience in the Philippines and in the ASEAN region. Mr. Atendido started his career in consulting with the management services group of Sycip, Gorres & Velayo, the largest accounting and consulting group in the Philippines. He began his investment banking career in Bancom Development Corporation, the leading investment house in the Philippines during the late 60's and 70's. He was later posted as Vice President of Bancom International Ltd in HK from 1980 to 1982. He then moved to PCI Capital Asia, Ltd. (HK) as Vice President from 1982 to 1983. The PCI Group posted him in Indonesia as Managing Director of PT Duta Perkasa Chandra Inti Leasing, a joint venture between the PCI Group of the Philippines and Bank Duta and Gunung Agung Group of Indonesia, from 1983 to 1988. Mr. Atendido moved back to the Philippines in 1988 as President of Asian Oceanic Investment House, Inc., a fully owned subsidiary of the Asian Oceanic Group of HK. The company was later bought by the Insular Life Group and renamed Insular Investment & Trust Corporation. In 1996, Mr. Atendido together with several investors organized Asian Alliance Holdings & Development Corporation (AAHDC) and later established Asian Alliance Investment Corp. (AAIC) as a wholly

owned investment banking subsidiary. He is currently President and Director of AAHDC and Vice Chairman and Director of AAIC.

Currently, Mr. Atendido is a member of the Board of Directors of Paxys Inc., Pharmarex, Inc., Macay Holdings Inc., and Gyant Food Corporation. He is also the Vice Chairman and Director of Sinag Energy Philippines, Inc. since 2008, and Chairman and President of Myka Advisory and Consulting Services Inc. since 2010. He has also held directorships in the Philippine Stock Exchange from 2005 to 2009, Securities Clearing Corporation from 2006 to 2010, Marcventures Holdings, Inc. from 2010 to 2013, Carac-An Development Corp. as Chairman from 2010 to 2013, and Beneficial Life Insurance Corp. from 2008 to 2014. Apart from his business activities, Mr. Atendido is also active in the Brotherhood of Christian Businessmen and Professionals, a nationwide Christian community where he served as Chairman from 2009 to 2011.

He has attended trainings in Corporate Governance & Risk Management for the Bank's Board of Directors at the Development Finance Institute in 2003; Basel 2 and Risk Management Course by Export & Industry Bank in 2007. In 2014, he attended the Anti-Money Laundering Act Seminar at the Bangko Sentral ng Pilipinas, Distinguished Corporate Governance Speaker Series in 2015. He also attended AMLA for Board of Directors and Senior Officers by PBB and the 3<sup>rd</sup> Annual SEC-PSE Corporate Governance Forum in 2016; IFRS 9 by Punongbayan and Araullo in 2017; and Guide to Compliance with the Anti-Money Laundering Law and its IRR by Center for Global Best Practices and Corporate Governance Seminary by ROAM Inc. in 2018.

Mr. Atendido is a graduate of the Asian Institute of Management with a Masters Degree in Business Management in 1973. He completed his Bachelor of Science in Management Engineering from the Ateneo de Manila University.

Committee(s): Corporate Governance and Trust

#### Honorio O. Reyes- Lao (Filipino, 79 years old)

Mr. Honorio O. Reyes-Lao was appointed as Director of the Bank in 2010.

A seasoned banker, he has more than 40 years of experience in corporate and investment banking, branch banking, and credit management. Mr. Reyes-Lao started his banking career at China Banking Corporation in 1973 to 2004. He served as Senior Management Consultant from 2005 to 2006 at East West Banking Corporation. He was a consultant at Antel Group of Companies from 2007 to 2009 and was appointed President at Gold Venture Lease and Management Services, Inc. from 2008 to 2009. Currently, he is an independent director at the DMCI Holdings Corporation, DMCI Project Development Inc., Semirara Mining and Power Corporation, Sem-Calaca Power Corporation, and Southwest Luzon Power Generation Corporation and is the Chairman of Space 2 Place Inc. He is also a Member of the Society of Institute of Corporate Directors (ICD) Fellows since 2004.

His background and trainings include Overall Banking Operations by Philippine Institute of Banking in 1971 to 1972; Director Certification Program at the Institute of Corporate Directors (ICD) in 2004; Trust and Governance Rating Systems by BAIPHIL in 2013; AMLA Seminar by BSP and Corporate Governance Seminar by Ateneo de Manila University in 2014; Corporate Governance Forum by SEC in 2016; IFRS 9 by Punongbayan and Araullo in 2017; Data Privacy Act Seminar in 2017; Guide to Compliance with Anti-Money Laundering Law and its IRR by

Center for Global Practices and Corporate Governance Seminar by ROAM Inc. in 2018; and ASEAN Corporate Governance Conferences and Awards 2016 and Distinguished Corporate Governance Speaker Series since 2015.

Mr. Lao holds a post-graduate degree, Masters in Business Management, from the Asian Institute of Management and graduated with a double degree in Bachelor of Science in Business Administration major in Economics and Bachelor of Science in Commerce major in Accountancy from the De La Salle University.

Committee(s): Audit, Executive, and Risk Oversight

# Benjamin R. Sta. Catalina, Jr. (Filipino, 76 years old)

Mr. Benjamin R. Sta. Catalina, Jr. was appointed Independent Director to the Board on 2012 and last re-elected as Director on July 27, 2022. He first assumed his independent directorship at PBB from 2003 to 2005.

During his early professional years, Mr. Sta. Catalina was the Senior Vice President of the Asset Based Finance Group of FNCB Finance Co. from 1980 to 1981. He later joined Citibank N.A. from 1981 to 1995 where he has served as Asst. Vice President & Division Head for the Public Sector Division, then became the Vice President and Asst. Director of the Asia Pacific Training Center. He later handled the Middle East Africa Division Training Center as Vice President and Associate Director, and handled the World Corporation Group for Middle East Africa, Division Training Center as Regional Administrator. He was appointed as General Manager from 1988 to 1992 handling the Center for International Banking Studies. In 1993 to 1994, Mr. Sta. Catalina was appointed Vice President and Chief of Staff of the Global Finance Marketing, then rose to Group Head where he handled the Pan Asian Corporate Team in 1994 to 1995.

In the academic sphere, he was the Executive Director of the Center for Banking and Financial Management of the Asian Institute of Management in 1996.

In addition to holding a number of executive positions, he attended training seminars such as the Makati CAD in 1974, Philippine Core Credit in 1976, Intermediate Credit Seminar in 1977, Exceptional Sales Performance in 1978, Bourse Game in 1979, Asset Based Finance Seminar in 1980, Electronic Banking Seminar in 1981, Selling Skills Train the Trainer Program in 1982, Advanced Lending Strategy in 1982, Technology for Senior Management in 1983 from the Asia Pacific Training Center. He attended Multinational Business Course in 1980 at Citibank New York, Face to Face Selling Skills in 1986 by the Boston Consulting Group. In 1987, he attended the MAC Approach Course and Alcar Valuation Seminar at MEAD Training Center in Greece. He attended the Corporate Finance II in 1988 by the Asia Pacific Banking Institute. At MEAD Training Center in London, he attended the Risk Management Seminar and the Risk Management III – Corporate Finance in 1991. From 1993 to 1995, Mr. Sta. Catalina attended the Strengthening Organizational Capabilities, Service Quality Management, Technology Solutions for the Business, Marketing Derivatives Ideas, Standards Workshop, and Marketing Financing Ideas to Issuers at Citibank Training Center.

He attended the Corporate Governance & Risk Management for Bank's Board of Directors by the Development Finance Institute in 2003, Anti Money Laundering Act Seminar in 2014, Distinguished Corporate Governance Speaker Series in 2015, Corporate Governance Forum in

2016, IFRS 9 by Punongbayan and Araullo and Data Privacy Act Seminary in 2017, and Guide to Compliance with the Anti-Money Laundering Law and its IRR by Center for Global Best Practices and Corporate Governance Seminar by ROAM Inc. in 2018.

Mr. Sta. Catalina is a graduate of the Asian Institute of Management with a post graduate degree of Masters in Business Management. He finished his Bachelor of Science in Management Engineering from the Ateneo De Manila University.

Committee(s): Audit, Related Party Transactions, and Risk Oversight

# Narciso DL. Eraña (Filipino, 70 years old)

Mr. Narciso DL. Eraña was appointed Independent Director to the Board in 2018.

Mr. Eraña has an extensive career spanning over 30 years, about 23 of which were spent in the Philippine finance industry. This included about 16 years in various banks, and seven (7) years as President of a multinational brokering company. He also spent many years as an entrepreneur in the family business.

He started his career with Bank of America-Manila handling credit and trade finance for the mining industry, pharmaceuticals, and small medium scale businesses. He moved into the bank's Treasury Department and eventually became Bank of America's youngest Country Treasurer, handling the overall Treasury Trading and Management functions. This served as the foundation for the rest of his Finance career which focused on Treasury management in multinational and local institutions, from savings banks and unibanks.

His banking experience involved managing the banks' liquidity in all currencies, and FX and Government Securities trading as well as investments in Structured Products and derivatives.

His last position was President of ICAP Philippines for seven (7) years, a subsidiary of ICAP Plc., a London based FTSE company and the world's largest Interdealer broker, with average volumes in excess of USD 1 trillion daily.

Active in financial market associations, Mr. Eraña was a Director of the Money Market Association of the Philippines for four (4) years and a Director of the ACI Financial Markets Association for another four (4) years. Activities included the formulation of policies and procedures for the operation of the Banking as well as brokering industries. These activities entailed frequent interaction with associations and regulators, including the Bangko Sentral ng Pilipinas, Securities and Exchange Commission, and the Banker's Association of the Philippines. During this time, he was also a member of Financial Executive Institute of the Philippines (FINEX).

Mr. Eraña is a graduate of Business Management at Schiller College in Heidelberg, Germany and obtained his MBA from the Thunderbird School of Global Management in Glendale, Arizona.

Committee(s): Corporate Governance, Related Party Transactions, Risk Oversight, and Trust

# Roberto C. Uyquiengco (Filipino, 75 years old)

Mr. Roberto C. Uyquiengco was appointed to the Board as Independent Director in 2018.

He has been in the banking and finance industry for almost 50 years. He started with Sycip Gorres Velayo & Co. (SGV) from 1970 to 1974 and later with North Negros Loggers Corporation until 1976. His stint in the banking industry started with Allied Banking Corporation from 1977 to 1980 and later with State Investment House (Bacolod Branch) from 1980 to 1984. He was last connected with China Banking Corporation as First Vice President and Region Head for North Luzon from 1984 until his retirement in 2011. He took up and passed the Trust Officers' Training Program (TOTP) given by the Philippine Trust Institute in 1991. Further, Mr. Uyquiengco attended some international and local conferences related to the banking and finance industry, among of which is the Bankers' of America Institute Conference in November 2007, held in Las Vegas, Nevada, USA and the Asian Bankers Conference in 1996 which was held in Singapore.

Currently, he is affiliated with the following private institutions: (a) Emmanuel Multi-purpose Cooperative, Inc., in Cuenca, Batangas as Director since 2011; (b) Green Leaf Foreign Exchange Corporation as its Chairman and CEO since its incorporation in 2012; and (c) Manulife as a Financial Adviser since 2017.

Mr. Uyquiengco is also a known advocate of education, being a part-time faculty of the College of Business and Accountancy of National University since 2012 and as a part-time training consultant of the Chinabank Academy since 2013.

Mr. Uyquiengco is both a lawyer and a Certified Public Accountant by profession. He obtained his undergraduate degree from La Salle College, Bacolod City in 1970 with a degree in BS in Commerce Major in Accounting (graduating cum laude) and passed the CPA board in the same year. Thereafter, in 1975, he took up his Bachelor of Laws degree from the University of Negros Occidental-Recoletos, Bacolod City, graduating in 1980 and passing the bar examinations also in the same year. He also took up the advance Bank Management Program of the Asian Institute of Management from August to October 1993 and was awarded with the Highest Honor for superior performance among the forty (40) participants from various international banks.

Committee(s): Audit, Corporate Governance, and Risk Oversight

# Benel D. Lagua (Filipino, 65 years old)

Mr. "Benel" D. Lagua is a seasoned professional in the banking and finance industry for the last thirty-two (32) years, having been with both government and private financial institutions. He was last connected with the Development Bank of the Philippines (DBP) from March 2013 until February 2020, where he assumed roles such as Executive Vice President and Chief Development Officer (2013-2017) and Executive Vice President and Head of Corporate Services Sector (2018-2020). While with DBP, he was seconded as a Director of the following: DBP Data Center Inc. (DCI) from June 2017 to August 2018, Small Business Corporation (SBC) from 2013 to 2020, and LGU Guarantee Corporation (LGUCC) from 2013 to 2020. He was also the concurrent CEO of the Industrial Guarantee Loan Fund which was being managed by the DBP for the national government until its full transition to Philippine Guarantee Corporation in 2019. Prior to this, he had extensive career from various companies in the banking, finance and consumer industry, as well as being a Consultant of the Economic Research Group in Malacañan in 1982.

He is a graduate of Management Engineering at the Ateneo de Manila University (Dean's lister). He also holds a Master in Business Management from the Asian Institute of Management, completed the course requirements for Doctor in Business Administration at the University of the Philippines, a Master in Public Administration from the Harvard University's John F. Kennedy School of Government, and further completing the course requirements for Doctor in Business Administration at the De la Salle University in Manila. He also took up the Career Executive Service Development Program XXI at the Development Academy of the Philippines. As an expert in the field of management and finance, Director Lagua teaches part-time at the Ateneo de Manila University and the De La Salle University in Manila.

Mr. Lagua is also affiliated with the Philippine Institute of Pure and Applied Chemistry (PIPAC) as a member of its Board of Directors. He is presently an Independent Director of Bangko ng Kabuhayan Inc. (A Rural Bank) (formerly Rodriguez Rural Bank, Inc.) and a known columnist for The Manila Times, Manila Bulletin, and Business World. He is a Fellow of the Institute of Corporate Directors (ICD).

Committee(s): Audit, Corporate Governance, and Risk Oversight

# Asterio L. Favis, Jr. (Filipino, 71 years old)

Mr. Asterio "Boy" L. Favis, Jr. has been in the finance industry for about thirty (30) years, particularly in treasury banking.

Presently, he is an Independent Director of Makati Finance Corporation, as a Consultant of Amalgamated Investment Bancorporation and the Ateneo-BAP Institute of Banking and a Director/Vice President of Aspirations International, Inc. (a Toby's Sports franchise). He started his treasury banking career with PCI Bank, first as Assistant Vice President and Head of Foreign Exchange, then as Vice President and Head of Domestic Money Market (from 1986 to 1989), and lastly as Vice President under the Office of the President (seconded to PCI Capital in charge of fixed income securities, from 1989 to 1990). From 1990 to 1999, he headed the Treasury Division of Asianbank Corporation then moved to AB Capital & Investment Corporation from 1999 to 2002, leading the Financial Markets Division as Senior Vice President. Later on, he headed the Treasury Division of Philippine National Bank as Executive Vice President, from 2002 to 2007. His last stint with the banking industry was with Sterling Bank of Asia as Executive Vice President & Head of Treasury Group from 2007 to 2009 and lastly as Executive Vice President under the Office of the President from 2009 to 2013 (including one-year as OIC of Consumer Lending Group).

Director Favis, Jr. is a true-blue eagle from elementary to college. He was Salutatorian in elementary, Salutatorian in High School (with awards in Math, Sciences and Latin) and cum laude in College, graduating with a degree of Bachelor of Science in Management Engineering.

He is presently a member of the Institute of Corporate Directors (ICD), past member of the Chamber of Thrift Banks (2007-2009), with Money Market Association of the Philippines (from being Secretary, Vice-President and lastly as President, 1988-2004), past President of the Foreign Exchange Association of the Philippines (1988-1989), past member of the Bankers Association of the Philippines – Open Market Committee (1991-1999) and as past Captain of the Ateneo NCAA High School Basketball Team (1970-1971).

Committee(s): Audit, Related Party Transaction, and Risk Oversight

# Diosdado M. Peralta (Filipino, 72 years old)

Mr. Peralta was appointed as the 26th Chief Justice of the Supreme Court of the Philippines from October 23, 2019 until his retirement on March 27, 2021.

Mr. Peralta started his career in government service in 1987 when he was appointed Third Assistant Fiscal of Laoag City. In 1988, he was assigned to the Prosecutor's Office in the City of Manila. He later became the assistant chief of the Investigation Division of the Office of the City Prosecutor in the first months of 1994.

In September 1994, Chief Justice Peralta was appointed as Presiding Judge of Branch 95 of the Regional Trial Court (RTC) of Quezon City, which was designated as a Special Criminal Court on Heinous Crimes and, later, Drugs Cases. He was promoted to the Sandiganbayan in 2002 and became its Presiding Justice in 2008. On January 13, 2009, he was named as the 162nd Associate Justice of the Supreme Court. He was the third Presiding Justice of the anti-graft court to be appointed to the High Court. On October 23, 2019, he was then appointed as the 26th Chief Justice of the Philippines.

He is an alumnus of the University of Santo Tomas Faculty of Civil Law where he was as a working student and graduated in 1979. He obtained his undergraduate degree in Economics from the Colegio de San Juan de Letran in October 1974, and started working at the age of twenty (20) on November 2, 1974 as a production analyst of Cosmos Bottling Corporation (CBC). In January 1975, he became the operating supervisor of CBC's sister company, Wisdom Management, Inc., a management firm. He later became a general manager of Ace Agro Development Corp. and vice president of Cypress Agricultural Development Corp, both sister companies of CBC.

During his corporate stint and while taking up law from 1975 to 1979, he supervised the operation of three fish pens owned by the said three companies, and would join Bountee Fishery Corp. 's (a sister company of CBC) fishing vessels in the high seas to oversee its operations during summer time. In January 1980, while waiting for the results of the Bar exams, he returned to the mother company, CBC, as assistant personnel manager. When he passed the Bar that year, he was appointed as head of personnel department of CBC, while maintaining his positions as general manager of Ace Agro Development Corp. and vice president of Cypress Corp., and handling labor, criminal and civil cases of the company. At the same time, he was elected Barangay Councilman of Fairview, Quezon City, and served as barangay officer until the end of 1986. He only resigned from CBC when he accepted the invitation to become a prosecutor in Laoag City in January 1987.

Prior to becoming a member of the Supreme Court, he was a professor, lecturer, resource person, and Bar reviewer in Criminal Law, Criminal Procedure, Remedial Law, and Trial Techniques at the UST Faculty of Civil Law, the Ateneo de Manila University, San Beda College of Law, the University of the East, and the University of the Philippines Law Center, among others. He has been a member of the Corps of Professors under the Department of Criminal Law of the PhilJA and remains to be an active lecturer thereof on its Orientation Program for Newly appointed Judges, Pre-judicature Program and other training seminars.

Committee(s): Corporate Governance and Related Party Transaction

#### b. Executive Officers

The following are the Executive Officers of the Bank, and their respective age, citizenship, and position as of March 2024:

# Rolando R. Avante (Filipino, 65 years old)

(Please refer to the previous section for Mr. Avante's professional experience).

## Joseph Edwin S. Cabalde (Filipino, 54 years old)

Mr. Joseph Edwin S. Cabalde is the PBB's Treasurer and Head of the Treasury Services Group with the rank of Executive Vice President. His work experiences include: Accounting Assistant of China Banking Corporation from 1991 to 1994; Treasury Officer of Urban Bank Inc. from 1994 to 1995; Manager and Chief Dealer of Bangkok Bank Manila from 1995 to 2000; Manager at Mondex Philippines Inc. from 2000 to 2001; Manager and Chief Dealer at Bank of Tokyo Mitsubishi from 2001 to 2005; Treasury Head of Oilink International from 2005 to 2007; and Assistant Vice President and Treasurer of EEI Corporation from 2007 to 2008. Mr. Cabalde attended the Corporate Good Governance and AML Seminars sponsored by PBB.

Mr. Cabalde graduated from the University of Sto. Tomas and holds a Bachelor of Science Major in Accountancy degree.

Committee(s): Asset and Liability Management, Capital Planning, and Management

# Arlon B. Reyes (Filipino, 50 years old)

Mr. Reyes is Head of Commercial Banking Group. He has over 20 years of professional experience gained from international and local financial institutions. He is proficient in global capital financing, mergers and acquisitions, loan syndication, structured finance, derivatives and treasury products, trade finance, credit & lending, and traditional commercial banking products. He is adept at financial crime management and anti-money laundering having attended intensive training and workshops on this field in an international bank setting.

His employment background includes a stint as Global Relationship Banker for Global Banking & Markets, with the rank of Senior Vice President with The Hongkong and Shanghai Banking Corporation Limited; Head of Rizal Commercial Banking Corporation's (RCBC) National Corporate Banking Group's Large Corporate Segment. He was the Head for China Desk and Foreign Branches Business Development serving concurrently as Team Leader and Relationship Manager for the Conglomerates Division of the Metropolitan Bank and Trust Co. Aside from banking, Mr. Reyes worked for the Philippine Stock Exchange's Business Development Group where he was instrumental in the creation and establishment of the Small and Medium Enterprise (SME) Capital Market or SME Board.

Mr. Reyes graduated from the University of the Philippines – Diliman in 1994 with a degree in BS Economics. He secured his Masters of Business Administration from the same university in 2001.

Committee(s): Asset and Liability Management, Capital Planning, Employee Discipline, and Management

# Cynthia A. Almirez (Filipino, 58 years old)

Ms. Almirez has 30 years of experience from a universal bank and a commercial bank in the fields of finance and accounting, operations and control and internal audit. She started her banking career with UCPB as Branch Operations Bookkeeper in August 1991 and became the Chief Finance Officer (CFO) of the bank last 01 January 2017. As CFO, she was responsible for the financial accounting, management, and control functions of the Bank. She supervised bank wide compliance to accounting standards, government rules on accounting and disbursements as well as audit of financial statements, and was the Lead Person who oversaw the merger of UCPB and Landbank. Prior to being CFO, Ms. Almirez served as the bank's Controller where she handled the general accounting and financial reporting (bank & subsidiaries), and provided overall guidance on accounting practices consistent with applicable accounting standard for banks, subsidiaries and associates. She was also in-charge of the regulatory reports to Bangko Sentral ng Pilipinas (BSP), Philippine Deposit Insurance Corporation (PDIC) and Securities and Exchange Commission (SEC).

Apart from Ms. Almirez's service at UCPB, she also had stints with GE Money Bank, Phils as Internal Audit Manager (2006-2008), Majid Futtaim Group (MAF Group), a retail group based in Dubai with operations in the Middle East, and as an Internal Audit Manager (2008-2010).

Ms. Almirez has a Bachelor of Science degree in Business Administration, major in Accounting from the Pamantasan ng Lungsod ng Maynila. in 1986. She took her MBA units from Ateneo Graduate School of Business. Additionally, she is a Certified Public Accountant (CPA), Certified Management Accountant (CMA), and a Certified Financial Services Auditor (CFSA), a global audit certification for Internal Auditors administered by the Institute of Internal Auditors.

Committee(s): Anti-Money Laundering, Asset & Liability Management, Bid, Employee Discipline, IT Steering, and Management

#### Reynaldo T. Boringot (Filipino, 65 years old)

Mr. Reynaldo T. Boringot joined Philippine Business Bank in 2016. He was appointed as the Head of Luzon and NCR Area of Retail Sales Group with the rank of Senior Vice President.

He has almost 40 solid years of experience as a banker. He began his career as a New Account under Business Development in Pacific Banking Corporation from 1981 to 1985. He transferred to Metropolitan Bank & Trust Company from 1986 to 2003 as one of the youngest Branch Heads at the age of 30. Moreover, he was able to open a new branch in Tugatog, Malabon. He was later then transferred to EDSA-Caloocan as one of the youngest Center Heads. Finally, he transferred to Asia United Bank, his last employer prior to PBB where he started as Assistant Vice President in 2003 and became a Vice President concurrent as Area Head in Quezon City and north provincial branches until 2016.

Mr. Boringot graduated from the University of the East in 1980 with a degree in Bachelor of Science in Commerce major in Management. He took his MBA units from the Philippine School of Business Administration in 1982 to 1983.

Committee(s): Management

# Nancy L. Soriano (Filipino, 45 years old)

Ms. Nancy L. Soriano was appointed Head of the Human Resources Group with the rank of Senior Assistant Vice President in November of 2023. She joined PBB in 2008 as a branch head and achieved the Branch of the Year Award in 2011. She was promoted to Service Quality Center Head in 2014 under the Human Resources Group.

Prior to joining PBB, Nancy was a Relationship Manager at Winbank, Inc. in 2008. She started her career at Merchants Savings and Loan Association, Inc. as branch personnel in 2004 where she handled the operations of the branch and was promoted to the branch head position.

Moving to the Human Resources Group, she handled the training and development, and the consumer protection where she attended to the complaints of both internal and external clients of the Bank. She was appointed OIC upon the retirement of HRG Head in May 2023 then assumed the head position in November.

She graduated from the Philippine Normal University with a degree in Bachelor of Science in Psychology major in Guidance and Counseling in 2003.

Committee(s): Employee Discipline and Management

## Rosendo G. Sia (Filipino, 68 years old)

Mr. Rosendo Sia joined Philippine Business Bank in 2016. He is the Senior Vice President/Group Head of the Retail Sales Group for Visayas and Mindanao.

In 1977, he began his career as an Assistant Chief Accountant of Rizal Securities Corp., then on the same year he joined Guzman, Bocaling & Co., CPAs, an auditing firm as an Auditor and became a Senior Auditor before moving to the Central Bank of the Philippines, now BSP, as a Non-Bank and Bank Examiner from 1981 to 1988. He joined Land Bank of the Philippines as a Branch Manager from 1988 to 1993 where he was assigned in the provincial branches of Tuguegarao City, Cebu City and Dumaguete City, among others, and held various key positions and committee membership in the association of local government controlled and owned corporations, regional development councils and represented the bank in the Board of Danao Development Bank and Rural Bank of Madridejos. He joined Metrobank in 1993 up to 2012 as Branch Head in Metro Manila area where he rose from the ranks from Senior Manager to Senior Vice President and held various key positions and committee memberships in the bank and its subsidiaries. Before joining PBB he was connected with Asia United Bank from 2012 to 2016 as Senior Vice President / Branch Banking Head for Visayas and Mindanao in concurrent capacity as Branch Lending Group Head and held various key positions and committee memberships.

Mr. Sia is a graduate of the University of the East and is a Certified Public Accountant and Masters in Business Administration from De La Salle Graduate School Academic Courses and Asian Institute of Management.

Committee(s): Management

# Maria Lourdes G. Trinidad (Filipino, 56 years old)

Ms. Malou was appointed as Chief Risk Officer and Head of Enterprise Risk Management Group

with the rank of Senior Vice President.

She has her 30 years of banking experience handling various functions such as Credit Review, Treasury Trading and Liquidity and Reserve Management, Correspondent Banking, Corporate Planning, Investor Relations, and Special Projects under Strategic Planning. She started her banking career with RCBC Unibank and was seconded to RCBC Savings as CRO in September 2007 up to 2019 when the merger of the savings and unibank happened. Her last post is as Head of Special Initiatives under the unibank's ERMG.

As the CRO, and together with the bank's Risk Oversight Committee of the Board, she built RCBC Savings' risk and control infrastructure. She was the overall lead in identifying and measuring risks inherent in the bank's portfolio, and made sure that provisioning is kept to a minimum level by proactively working on the portfolio credit review, credit scoring and other initiatives to manage the bank's portfolio quality. She defined and disseminated the bank's risk philosophy and policies, and assisted risk-taking business and operating units in understanding, measuring and mitigating risk points. She put in place the bank's Risk Management Framework and Manual, Treasury Manual, Liquidity Contingency Funding Plan, and various risk operating policies and procedures. She also developed the strategic and operational framework for Business Continuity, including the enterprise Business Continuity Plan, Business Impact Analysis, Crisis Communication Plan, Pandemic Plan, Call Tree Testing, Table Top Discussion, and Disaster Recovery Plan testing.

Ms. Malou has a Bachelor of Science degree in Mathematics from University of the Philippines – Diliman in 1988. She also earned academic credits for a Master of Science degree in Mathematics from the same school.

Committee(s): Capital Planning and Management

## Liza Jane T. Yao (Filipino, 53 years old)

Ms. Liza Jane Yao is the Bank's General Services Head with a rank of Senior Vice President.

She has attended various trainings/seminars which include: Seminar on Data Privacy Act, International Financing Reporting Standards 9 (IFRS 9), Corporate Governance Seminar, AMLA Seminar for Board of Directors and Senior Officers, Corporate Governance Seminar for Directors and Senior Officers, Credit Analysis and Writing Seminar, Thinking Strategically in Business Game Theory for Managers, Market Reading Seminar, Risk Awareness Seminar, Basic Financial Math Seminar, Loans Packaging and Processing Seminar, and Diploma Program in Banking.

Ms. Yao finished her BS Accountancy degree at De La Salle University.

Committee(s): Asset and Liability Management, Bid, Credit, and Management

## Arturo I. Lipio Jr. (Filipino, 57 years old)

Mr. Arturo I. Lipio Jr. joined PBB as First Vice President and the Head of Trust and Investment Center in July 2023.

Art brings his thirty years of banking experience to PBB. Prior to joining PBB, he worked with United Coconut Planters Bank as an Assistant Vice President under Investment Banking in 2000,

then became the Head of Treasury in 2006. In 2013, Art was promoted to the First Vice President position and the Head of Debt, and later on became the Chief of Trust in 2019 where he headed a team of account officers that provided coverage to the group's institutional and personal trust accounts, including employee benefit plans, corporate and personal investment management accounts, personal management trusts, pre-need trusts UITFs, and other fiduciary arrangements.

He started his career with Pacific Farms, Inc. as a Technical Assistant in 1988; Metrobank Venture Capital as an Operations Assistant in 1992; BA Finance Corporation under Corporate Planning in 1993; All Asia Capital & Trust as an Investment Manager in 1994; then Citibank NA as an Asst. Vice President /Investment Banker in 1996; and worked as a financial consultant of Wellex Group in 1999.

Art graduated from the University of the Philippines with a degree in Bachelor of Science in Fisheries major in Business Management. He took his Master of Business Administration degree from the same university and a place on the dean's list. He is a Certified Trust Professional, Certified Fixed Income Salesman, and Certified Treasury Professional.

Committee(s): Management and Trust

# Atty. Sergio M. Ceniza (Filipino, 57 years old)

Atty. Serge joined PBB as Chief Compliance Officer with the rank of First Vice President. He has over 30 years of experience from the financial industry where he worked with insurance companies and banks, starting with Great Pacific Life Assurance Corporation, Philam Plans Inc, and then with BDO Universal Bank where he was also seconded to BDO Leasing & Finance Inc. as Head of Legal, Compliance & AML Compliance with the rank of Assistant Vice President.

Atty. Serge moved to First Metro Investment Corporation (part of Metrobank Group) in September 2012 as Deputy Chief Compliance Officer with the rank of Assistant Vice President. In June 2016, he was promoted to Vice President and was designated as Chief Compliance Officer, Chief AML Officer, and Data Privacy Officer. As CCO, he was over-all in-charge of formulating and implementing policies and procedures for the general operations of the company's Compliance Program, including those in subsidiary units. He regularly reported to the Board, through the Corporate Governance Committee, the level of regulatory compliance of the organization and its subsidiaries. He also monitored and coordinated compliance activities of other companies within the group.

Atty. Serge is a Law professor at De La Salle University, Far Eastern University, University of the East, and Manila Law College. He is a regular lecturer in the Mandatory Continuing Legal Education (MCLE) of Chan Robles, Access MCLE and UP Institute of Judicial Administration. He is also a bar reviewer on Commercial Law. He is an active member of Association of Bank Compliance Officers (ABCOM) and is well-regarded in the industry.

He has a Bachelor's degree in Political Science and Bachelor of Laws degree from Far Eastern University. He is a candidate in Master of Laws from San Beda College-Graduate School of Law.

Committee(s): Anti-Money Laundering, Employee Discipline, and Management

## Carlos Oliver L. Leytte (Filipino, 47 years old)

Mr. Carlos Oliver L. Leytte was appointed as the Retail Banking Segment Head in 2023 holding the rank of Senior Vice President.

He started his banking career in 1999 at Chinabank as a senior trader; 2002 at Standard Chartered Bank under investment relations. He continued his career at BDO under the Business Development Dept. in 2003. In 2006 he was promoted to Head of the Trust Marketing Dept. at RCBC. He shifted to private banking of Export Bank in 2007 as its Group Head. In 2010, Carlos transferred to PNB as a Branch Head with an AVP rank; Area Head/SAVP; Region Head/FVP; and eventually became the Deputy Head of the International Banking and Remittance Group with an FVP rank in 2023.

He obtained his degree in Business Management & Entrepreneurship from San Beda University in 1998 and pursued his Masters in Business Administration at the Ateneo Graduate School of Business. In 2022 – 2023, he finished his Management Development Program at the Asian Institute of Management.

Committee(s): Anti-Money Laundering, Asset and Liability Management, Bid, Capital Planning, Credit, IT Steering, Management, Related Party Transaction, and Employee Discipline

## Rodel P. Geneblazo (Filipino, 52 years old)

Mr. Rodel P. Geneblazo is the First Vice President and Consumer Banking Group Head of PBB. He was appointed to this position in January 2018.

A seasoned banker, he has more than 20 years of experience in consumer finance and credit cycle management. He started his banking career at PCI Bank from 1996 to 2000 as Management Development Program Trainee and rose to Head the Consumer Finance Unit in General Santos City. He joined Chinatrust Bank from 2000 to 2008 and held the positions of Head of Mortgage Loans, Head of Product Development, and Head of Credit Policy & MIS. He went to East West Bank in 2008 to 2010 as Head of Credit Services.

In 2010, Mr. Geneblazo joined Sterling Bank of Asia as Head of Credit Services up to 2012. He then became the Managing Director of Knowledge Transfer Financial Consulting Services where he provided trainings, seminars, and consultancy works in the area of consumer and microfinance loans, credit cycle management, Collections, MIS & Analytics, product development and management, both for the private and public institutions from 2012 to 2014. He went back to the banking industry in 2014 and joined Philippine Veterans Bank as Head of MIS & Analytics, and later, as its Risk Officer.

He joined Philippine Business Bank in 2015 initially as a Consultant and later became the Head of PBB's Acquired Banks. He was appointed as President of Insular Savers Bank, Inc. (A Rural Bank), a rural bank that was acquired by PBB in 2015. He moved back to PBB in the beginning of 2018 and now serves as the Bank's Consumer Banking Group Head.

Mr. Geneblazo is a graduate of the Polytechnic University of the Philippines with a degree in Bachelor of Science in Mechanical Engineering in 1992 where he was also a scholar of the Hasegawa Universal Lab Corporation. He took his Masters in Business Administration degree in 1996 from the University of the Philippines and was a National Economic and Development

Authority (NEDA) scholar.

Committee(s): Asset and Liability Management, Capital Planning, and Management

# Eduardo R. Que (Filipino, 62 years old)

Mr. Eduardo Que, First Vice President and Group Head of Corporate Banking, joined PBB in 2012 after 31 years with Allied Banking Corporation. He top-notched his officer training class and was appointed official trainer / lecturer in the Officer Development Program of Allied Bank for subjects International Banking Operations (Foreign/Domestic Trade); Credit Management; Business Development; Account Management; and Loans and Corporate/Merchant Banking. He is the most senior account officer for Corporate Banking Division where he spent about 20 years.

He graduated college at De La Salle University with a Bachelor of Science in Commerce Major in Management of Financial Institutions degree and was a Dean's Lister. Mr. Que pursued his Masters in Business Administration at Ateneo de Manila, Rockwell and was full course Dean's Lister, batch top-notcher, and Gold Medal Awardee in academics.

Committee(s): Asset and Liability Management and Management

# Miami V. Torres (Filipino, 61 years old)

Ms. Miami V. Torres is the Head of the Credit Management Group and holds the rank of First Vice President.

She has with her over 35 years of banking experience which started at United Coconut Planters Bank where she worked through all areas of branch operations from staff position, Branch Operations Officer, Branch Marketing Officer to Branch Head. Ms. Torres joined PBB in June 2002 as a Branch Head and was later on tasked to create and set up the Remedial and Special Assets Management Group. In 2010, she was assigned to head the Credit Services Group where she introduced significant changes in the credit processes. In 2016, her area of responsibility was expanded to include seven (7) different divisions namely: Credit Services, Credit Underwriting, Portfolio Management, Credit Administration, Remedial & Special Assets Management, Credit Policy & Technical Support, and the Insurance Desk. In her almost 18-year stay with the Bank, she had consistently introduced quite a number of very relevant changes and innovations, the benefits of which ran across the entire Bank.

She is a double-degree holder – AB Behavioral Science and BSC Accounting from the University of Santo Tomas and is a Certified Public Accountant.

Committee(s): Credit, Management, and Remedial and Special Assets Management

# Jose Maria P. Valdes (Filipino, 67 years old)

Mr. Jose Maria P. Valdes was appointed Information Technology Group Head in 2017 with the rank of First Vice President.

A prominent figure in the field of IT, Mr. Valdes started his career with Carlos J. Valdes & Co. CPAs as a Senior Consultant from 1979 to 1988; City Trust Banking Corp. as IT Manager from 1988 to 1992; and he became the IT Director for Dart Philippines from 1992 to 1997. He came

back to the banking industry as Chief Information Officer at ChinaTrust Bank from 1997 to 2002; and CIO again at Export and Industry Bank from 2002 to 2008. Prior to joining PBB, he was IT Director at Encash, Inc. from 2008 to 2017.

Mr. Valdes graduated from the De La Salle University with a double degree in Bachelor of Science in Commerce major in Management of Financial Institutions and Bachelor of Arts in Behavioral Sciences.

Committee(s): IT Steering and Management

## Marily M. Cabuco (Filipino, 56 years old)

Ms. Marily Cabuco is PBB's Chief Internal Auditor. She brings with her over 30 years of experience in audit. Ms. Cabuco was previously connected with Toyota Financial Services Philippines Corporation (TFSPH) as Chief Audit Executive with the rank of Vice President since June 2015. Prior to TFSPH, she was with Metrobank for 17 years (August 1998 – May 2015) where she handled head office, branch and subsidiaries & associates audit as Division Head.

Before her stint with MBTC, she was with Security Bank & Trust Co. for 10 years as Department Head of Branch Lending Center, Department Head / Audit Officer of Head Office and Branch and as Branch Cashier. She also had a short stint with Sycip, Gorres & Velayo (SGV) as Staff Auditor.

She is a Certified Public Accountant (1988), Certified Internal Auditor (2008), Certified Financial Services Auditor (2009). She also passed the Civil Service Eligibility (1988).

Committees: Bid, Employee Discipline, and Management

#### Atty. Roberto S. Santos (Filipino, 74 years old)

Atty. Roberto S. Santos is the Corporate Secretary and Head of the Legal Services Group and holds the position of Vice President.

In his over 35 years of experience in banking and finance, he was a Manager at Traders Royal Bank since 1980, held various executive positions with Security Bank from 1982 to 1999, General Manager of Security Finance Corporation from 1997 to 2001, and was the Head of the Legal Department of Metrobank Card Corporation from 2002 to 2004. Atty. Santos later joined PBB as Assistant Vice-President in 2008. He attended various seminars on Anti-Money Laundering, Corporate Governance, update on relevant tax laws, corporate rehabilitation, PSE and SEC regulations, Letters of Credit transactions, credit and collections, and other pertinent banking laws and regulations.

Atty. Santos received his law degree from the University of the East and is a graduate of Bachelor of Arts from the same university.

Committee(s): Anti-Money Laundering, Management, and Remedial and Special Assets Management

## Ma. Joyce G. Zarate (Filipino, 60 years old)

Ms. Joyce Zarate brings with her over 25 years of expertise and experience in corporate communications, branding, and product development gained from thrift, commercial and universal banks. In coordination with the Information Technology Group (ITG) and the business units, she spearheads the Bank's bid to position its brand and product offerings in the digital banking space through the development of digital channels that will further enhance service delivery and customer experience.

She had stints in East West Bank as Head of Marketing Communications, AIG Philam Bank as Head of Marketing Services, United Overseas Bank and PNB in the fields of product development and management, and public relations. Prior to joining PBB in 2018, she was head of Marketing Communications and Customer Experience at China Bank Savings.

She is a graduate of Bachelor of Arts in Economics with minor studies in Mathematics from the University of the Philippines – Diliman. She completed masteral units in Economics at Ateneo de Manila University. Also, she took a non-degree course at De La Salle College of Saint Benilde's School of Professional & Continuing Education for Product Development and Management.

Committee(s): Management

## Judith C. Songlingco (Filipino, 52 years old)

Ms. Judith Songlingco is PBB's Head of Corporate Communications and Corporate Affairs, acting as the link of the company to the external stakeholders, she has worked across sectors in communication including advertising, corporate communications, marketing communications, public relations, events, and business development. With over 25 years of a wealth of experience and creative mind, she puts her imprint on the Bank's communications and events. She joined PBB in 2011 with a rank of Assistant Vice President.

Ms. Songlingco began her career with Far East Bank & Trust Co. in December 1992 as a credit analyst under the Retail Banking Group before moving to the Branch Banking Group as a marketing trader. She later pursued her career in the academe where she taught sophomore, junior and senior college students Marketing Management, Product Development and Advertising & Promotions subjects at the De La Salle University –Dasmarinas, where she also was appointed the Junior Marketing Association (JMA) coordinator of the university. In 1999, she shifted back to the banking industry as a Product Development Officer at Maybank Phil. Inc. under the Consumer Banking Division developing the deposit and loan products, promotional campaigns and was tasked to handle the Customer Service Department and the Consumer Sales Department as a lecturer and speaker. She joined East West Bank in 2004 as the Head of Marketing where she handled product development, had the opportunity to launch promotional campaigns, host events and implement advertising and promotions. In 2008, she moved to Robinsons Bank as the Marketing Support Services Group Head. Ms. Songlingco managed communications for the bank, including public relations, speech writing, advertising and promotions. She also handled corporate events and new product development and enhancement.

Prior to joining PBB, she was the Marketing Head of the University Physicians Medical Center - a private multispecialty outpatient diagnostic and surgical center situated within the University of the Philippines Manila – Philippine General Hospital (UPM-PGH). She has created and implemented various PR campaigns, planned events with high-level government officials and directed media logistics for a national conference. She also headed the Customer Service

Department of UPMC and handled media relations.

Ms. Songlingco is an active Bank Marketing Association of the Philippines (BMAP) member. This is her third term as a BMAP Director and is the association's Auditor. She was elected Director of Membership in 2019 and Director for Programs and Ways and Means in 2018.

She obtained her Bachelor of Science in Commerce major in Marketing Management degree from St. Scholastica's College and holds a Master's Degree in Business Administration - Dean's List Inclusion, from the De La Salle University.

Committee(s): Management

## **Identify Significant Employees**

Although PBB has relied on and will continue to rely on the individual and collective contributions of each of its executive officers, senior operational personnel and non-executive employees, PBB believes that it does not depend on the services of a particular employee and that there is no employee that the resignation or loss of whom would have a material adverse impact on its business.

#### Family Relationships

Ambassador Alfredo M. Yao and Leticia M. Yao are siblings.

Jeffrey S. Yao is the son of Ambassador Alfredo M. Yao.

Liza Jane T. Yao and Jeffrey S. Yao are spouses.

Other than the foregoing, there are no family relationships either by consanguinity or affinity up to the fourth civil degree among directors, executive officers, and nominees for election as directors.

## Involvement in Certain Legal Proceedings

None of the directors, nominees for election as director, executive officers or control persons of the Bank have been involved in any legal proceedings during the past five (5) years, including without limitation being the subject of any:

- 1. Bankruptcy petition filed by or against any business of which such person was a general partner or executive officer either at the time of bankruptcy or within two (2) years prior to that time;
- 2. Conviction by a final judgment, including the nature of the offense, in a criminal proceeding, domestic or foreign, or being subject to a pending criminal proceeding, domestic or foreign, excluding traffic violations and other minor offenses;
- 3. Order, judgment or decree not subsequently reversed, suspended or vacated, of any court of competent jurisdiction, domestic or foreign, permanently or temporarily enjoining, barring, suspending or otherwise limiting his involvement in any type of business, securities commodities or banking activities; and

4. Order or judgment of a domestic or foreign court of competent jurisdiction (in a civil action), the Commission or comparable foreign body, or a domestic or foreign exchange or other organized trading market or self-regulatory organization finding him/her to have violated a securities or commodities law or regulation.

## Item 10. Executive Compensation

The following table sets forth the aggregate compensation received by its key management officers:

In ₱ millions		Aggregate Compensation Paid as a Group		
NAME	POSITION	2021	2022	2023
CEO and the four (4) most highly compensated officers of the Bank namely:		32.28	35.71	37.34
Rolando R. Avante	President & CEO			
Joseph Edwin S. Cabalde	EVP - Treasurer			
Arlon B. Reyes	EVP - Head of Commercial			
-	Banking Group			
Rosendo G. Sia	SVP - Head of Retail Sales Group VisMin			
Cynthia A. Almirez	SVP/Controller, Head of			
	Operations and Control Group,			
	Chief Operations Officer			

Total Aggregate Compensation of Directors and Officers of the Bank as a group:	Salary	Other Compensatio n	Bonus	Total
2021	481.84	34.87	113.40	630.11
2022	528.92	37.78	125.43	692.13
2023	578.24	37.4	129.5	745.14

## **Compensation of Directors**

Each director of the Bank receives a per diem allowance of \$\mathbb{P}40,000.00\$ determined by the Board of Directors for attendance in a Board meeting and a \$\mathbb{P}10,000.00\$ allowance for attendance in a committee meeting. The Directors are also entitled to a monthly gasoline allowance of \$\mathbb{P}5,000.00\$. Except as disclosed above, none of these Directors receive any additional compensation for any special assignments.

Except for each of the individual Directors' participation in the Board, no Director of the Bank enjoys other arrangements such as consulting contracts or similar arrangements.

## Employment Contracts and Termination of Employment and Change-in-Control Arrangements.

PBB has executed pro-forma employment contracts with its staff and officers. These contracts basically specify the scope of services expected from these individuals and the compensation that they shall receive.

There are no arrangements for compensation to be received by these named executive officers from the Bank in the event of a change in control of the Bank.

## Item 11. Security Ownership of Certain Beneficial Owners and Management

## Security Ownership of Certain Record and Beneficial Owners

The following persons own at least five per cent (5%) of the Bank's outstanding common shares as of December 31, 2023:

Title of Class	Name, Address of Record Owners and relationship with the issuer	Name of Beneficial Owner and relationship with record owner	Citizenship	No. of shares held	Per cent of class
Common	Alfredo M. Yao 84 Dapitan St. corner Banawe St. Sta. Mesa Heights, Quezon City Stockholder	The record owner is the beneficial owner of the shares indicated	Filipino	295,641,381	36.11%
Common	Zest-O Corporation 574 EDSA Caloocan City Stockholder	The record owner is the beneficial owner of the shares indicated	Filipino	222,262,822	27.15%
Total Common	n Shares			517,904,203	63.26%

On November 16, 2012, the SEC approved PBB's application for the amendment of its articles of incorporation to increase its authorized capital stock from ₱3.0 billion to ₱10.0 billion and for a decrease in par value from ₱100.0 to ₱10.0.

On April 20, 2022, the Board of Directors approved the increase of PBB's authorized capital stock to ₱15.0 billion from ₱10.0 billion, approved by the BSP on November 28, 2022 and the SEC on January 19, 2023. PBB is increasing its authorized capital stock with the intention of raising capital via stock rights offering which will greatly expand the Bank's capability to develop more businesses and harness opportunities in the financial services space. The increase will enable PBB to meet the growing demands of the banking business.

In support of the increase in authorized capital stock, the principal shareholders of PBB subscribed to ₱1.25 billion of common stock, equivalent to 25% of the ₱5.0 billion increase in authorized capital stock. On January 10, 2023, the principal shareholders fully paid the balance of their subscription in the increase in authorized capital stock. PBB also raised ₱500.00 million, priced at

₱10.00, from its stock rights offering; the SRO shares were listed on the PSE on March 31, 2023. The private placement and the stock rights offer collectively resulted in a capital raise of ₱1.75 billion.

## Security Ownership of Management

The following directors and executive officers of the Company directly own approximately 1.24% percent of the Company's issued and outstanding common stock as of December 31, 2023 as follows:

Name of Discourse	NT - 41 - 11 - 114	Daniel Daniela	No. of	Class
Name of Director	Nationality	Present Position	Shares	Class
Jeffrey S. Yao	Filipino	Chairman	8,304,538	Common
Rolando R. Avante	Filipino	Vice Chairman and	2,850,522	Common
		President / CEO		
Honorio O. Reyes-Lao	Filipino	Director	84,374	Common
Leticia M. Yao	Filipino	Director	4,787,510	Common
Roberto A. Atendido	Filipino	Director	108,750	Common
Benjamin R. Sta. Catalina	Filipino	Independent Director	56,359	Common
Narciso D.L. Eraña	Filipino	Independent Director	100	Common
Atty. Roberto C.	Filipino	Independent Director	1,000	Common
Uyquiengco				
Asterio L. Favis, Jr.	Filipino	Independent Director	100	Common
Benel D. Lagua	Filipino	Independent Director	5,100	Common
Diosdado M. Peralta	Filipino	Independent Director	121	Common
Cynthia A. Almirez	Filipino	Chief Operating	411,621	Common
-		Officer		
Rolando G. Alvendia	Filipino	General Accounting	316,413	Common
		Center Head		
Miami V. Torres	Filipino	Credit Management	7,500	Common
		Group Head		
Enrico T. Teodoro	Filipino	System Support and	2,277	Common
		Application		
		Development Center		
		Head		
Laurence R. Rapanut	Filipino	Branch and Operations	24,374	Common
		Group Head		
Judith C. Songlingco	Filipino	Corporate Affairs Head	2,000	Common
Joseph Edwin S. Cabalde	Filipino	Treasurer	14	Common
Atty. Roberto Santos	Filipino	Corporate Secretary	71,625	Common

The aggregate shareholdings of the Bank's Directors and Officers as a group is 1.24% with a total of 17,034,298 number of shares.

## Voting Trust Holders of 5% Or More

The Bank is unaware of any person holding more than five per cent (5%) of shares under a voting trust or similar agreement.

## **Changes in Control**

There have been no arrangements that have resulted in a change of control of the Bank during the period covered by this report.

## Item 12. Certain Relationships and Related Transactions

The Bank's related parties include entities under common ownership, key management and others as described below.

	2022		2023		
	Transaction	Balance	Transaction	Balance	
Key management perso	nnel				
Compensation	193,106,967	-	201,157,223	-	
Deposit liabilities	(70,219,016)	32,072,650	19,223,919	51,296,569	
Loans	(7,101,214)	9,857,038	2,228,034	12,085,072	
Interest expense	215,806	-	940,530	-	
Interest income	(846,286)	599,481	22,452	621,933	
Other related parties:					
Deposit liabilities	764,053,229	8,550,573,641	1,650,334,423	10,122,008,064	
Loans	553,051,659	696,481,297	203,786,764	941,392,837	
Interest expense	68,083,107	-	150,996,293	-	
Interest income	(4,011,453)	18,078,593	16,564,602	-	
Retirement Fund					
Contribution	37,943,819	-	47,094,485	-	
Plan Assets	24,139,206	306,774,356x	22,145,491	328,919,847	

## i. DOSRI Deposits

The total balance of DOSRI deposits is inclusive of the corresponding related accrued interest included in the financial statements as of December 31, 2022 and 2023.

Deposit liabilities transactions with related parties have similar terms with other counterparties (see Note 16).

#### ii. DOSRI Loans

The Bank has loan transactions with its officers and employees. Under existing policies of the Bank, these loans are made substantially on the same terms as loans to other individuals and businesses of comparable risks.

The General Banking Act of the BSP provides that in aggregate, loans to DOSRI generally should not exceed the Bank's total equity or 15% of the Bank's total loan portfolio, whichever is lower. In addition, the amount of individual loans to DOSRI, of which 70% must be secured, should not exceed the amount of their deposits and the book value of their investments in the Bank. However, non-risk loans are excluded in both individual and aggregate ceiling computation. As of December 31, 2023 and 2022, the Bank has satisfactorily complied with the BSP requirement on DOSRI limits.

The following table shows the other information relating to the loans, other credit accommodations and guarantees granted to DOSRI as of December 31 in accordance with BSP reporting guidelines:

	Decem	ber 31, 2022	Deceml	per 31, 2023
Total outstanding DOSRI loans	₱	702,982	₱	705,361
% of loans to total loan portfolio		0.7%		0.6%
% of unsecured loans to total		7.0%		6.72%
DOSRI/related party loans				
% of past due loans to total		0.0%		0.5%
DOSRI/related party loans				
% of non-performing loans to		0.0%		0.0%
total DOSRI/related party				
loans				

The Bank leases the following properties from affiliated parties:

Property	Owner
Banawe Branch	Solmac Marketing Inc.
Edsa-Calookan	Solmac Marketing Inc.
Quintin Paredes	Downtown Realty Investment Corporation
Grace Park	SMI Development Corporation
Z-Square Mall (5th Floor Roof	SMI Development Corporation
Deck)	
Makati	AMY Leasing Company
Taguig City Branch-Lite Unit	SMI Development Corporation
Z-Square Mall (Del Monte Branch	SMI Development Corporation
ATM Off-site)	

#### iii. Transactions with Retirement Fund

The retirement fund neither provides any guarantee or surety for any obligation of the Bank nor its investments by any restrictions or liens.

## iv. Key Management Personnel Compensation

Salaries and short-term benefits received by key management personnel are summarized below.

Short-term benefits Post-employment benefits	2021	2022	2023
	₱ 184,540,152	₱ 193,106,967	₱ 196,702,715
	16,466,770	6,923,573	4,454,508
Total	₱ 201,006,922	₱ 200,030,540	₱ 200,030,540

The composition of the Bank's short-term benefits are as follows:

Salaries and wages Bonuses Social security costs Other short-term benefits	2021	2022	2023
	₱ 140,142,135	₱ 147,856,807	₱ 152,489,625
	34,779,490	37,497,977	36,617,816
	4,921,757	2,935,449	3,761,083
	4,696,770	4,816,735	3,834,191
Total	₱ 184,540,152	₱ 193,106,967	₱ 196,702,715

#### PART IV – CORPORATE GOVERNANCE

### Item 13. Corporate Governance

As a publicly listed institution, Philippine Business Bank operates within the regulatory framework set by the Bangko Sentral ng Pilipinas and the Securities and Exchange Commission. This includes compliance with laws like the General Banking Law of 2000 and anti-money laundering regulations.

At Philippine Business Bank, a strong commitment to corporate governance is shared by the Board of Directors, management, staff, and shareholders. They understand that effective business management requires adherence to the highest ethical standards and full compliance with relevant laws and regulations. The institution places a significant emphasis on following corporate governance principles outlined in the Board-approved Manual on Corporate Governance. This manual delineates the roles, responsibilities, and procedures for both the Board of Directors and Management, ensuring transparency and accountability in decision-making processes.

In 2023, the Board approved a policy on interlocking directorship and officership to enhance transparency and address conflicts of interest. Moreover, the Bank established a Related Party Transactions (RPT) policy which guides the board with their decision-making processes. This policy sets thresholds and guidelines for transactions, with RPT Board-level and management committees overseeing approvals and compliance. Whistleblowing policies are integrated into RPT processes to promote ethical behavior and integrity within the organization. Regular reporting mechanisms to the RPT committee and monthly financial updates offer timely insights into performance and risks.

The Bank, as an Operator of Payment System, adheres to the BSP Corporate Governance Framework for OPS and the Sustainability Finance Framework implemented by the SEC and BSP, detailed in the Bank's Sustainability Report.

Looking ahead, Philippine Business Bank remains committed to continuous enhancement through thorough policy development, stringent oversight mechanisms, and ongoing training efforts to ensure sustainable value creation for stakeholders

#### **BOARD COMMITTEES**

Philippine Business Bank acknowledges the vital role of board-level committees in offering specialized oversight and strategic guidance. Apart from the Corporate Governance Committee, which oversees our entire governance structure, we have formed several committees dedicated to specific areas. These include the Executive Committee, Audit Committee, Risk Oversight Committee, Trust Committee, and Related Party Transactions Committee.

Executive Committee					
Chairman	Jeffrey S. Yao	Chairman			
	Rolando R. Avante	Vice-Chairman & President/CEO			
Manalaana	Honorio O. Reyes-Lao	Director			
Members	Benjamin R. Sta. Catalina, Jr.	Director			
	Roberto A. Atendido	Director			

	Roberto C. Uyquiengco	Independent Director					
	Narciso DL Eraña	Independent Director					
Audit Comn	Audit Committee						
Chairman	Benel D. Lagua	Independent Director					
	Roberto C. Uyquiengco	Independent Director					
Members	Asterio L. Favis, Jr.	Independent Director					
Members	Benjamin R. Sta. Catalina, Jr.	Director					
	Honorio O. Reyes-Lao	Director					
Risk Oversi	ght Committee						
Chairman	Narciso DL. Eraña	Independent Director					
	Asterio L. Favis, Jr.	Independent Director					
	Benel D. Lagua	Independent Director					
Members	Roberto C. Uyquiengco	Independent Director					
Members	Roberto A. Atendido	Director					
	Benjamin R. Sta. Catalina, Jr.	Director					
	Honorio O. Reyes-Lao	Director					
Corporate G	Sovernance Committee						
Chairman	Roberto C. Uyquiengco	Independent Director					
	Benel D. Lagua	Independent Director					
Members	Narciso DL. Eraña	Independent Director					
Members	Diosdado M. Peralta	Independent Director					
	Roberto A. Atendido	Director					
Related Part	ty Transactions Committee						
Chairman	Asterio L. Favis, Jr.	Independent Director					
	Narciso DL. Eraña	Independent Director					
Members	Diosdado M. Peralta	Independent Director					
	Benjamin R. Sta. Catalina, Jr.	Independent Director					
Trust Comn	nittee						
Chairman	Roberto A. Atendido	Director					
	Rolando R. Avante	Vice-Chairman and President/CEO					
	Narciso DL. Eraña	Independent Director					
Momboro	Narciso DL. Erana	macpendent Director					
Members	Dr. Leticia M. Yao	Director Director					

Major Responsibilities of the Bank's Board of Directors:

- Define the Bank's corporate culture and values
- Responsible for approving the Bank's objectives and strategies and in overseeing management's implementation thereof
- Responsible for the appointment/selection of key members of senior management and heads of control functions and for the approval of a sound remuneration and other incentives policy for personnel
- Responsible for approving and overseeing implementation of the Bank's corporate governance framework and risk governance framework

Major role and contribution of the Chairman of the Board

The Chairman of the Board shall provide leadership and ensure effective functioning of the Board of Directors, including maintaining a relationship of trust with the members. He shall:

- 1. Ensure that the meeting agenda focuses on strategic matters, including discussion on risk appetites and key governance concerns;
- 2. Ensure a sound decision-making process;
- 3. Encourage and promote critical discussion;
- 4. Ensure that views can be expressed and discussed within the decision-making process;
- 5. Ensure that members of the Board of Directors receive accurate, timely, and relevant information;
- 6. Ensure the conduct of proper orientation for first-time directors and provide training opportunities for all directors; and
- 7. Ensure conduct of performance evaluation of the board of directors at least once a year.

Name of Directors	No. of Regular Board Meeting	Director' Attendance	Percentage of Attendance
Jeffrey S. Yao	12	10	83%
Rolando R. Avante	12	12	100%
Leticia M. Yao	12	12	100%
Honorio O. Reyes-Lao	12	11	92%
Benjamin R. Sta. Catalina, Jr.	12	10	83%
Roberto A. Atendido	12	10	83%
Asterio L. Favis, Jr.	12	11	92%
Narciso DL Eraña	12	12	100%
Diosdado M. Peralta	12	11	92%
Benel D. Lagua	12	11	92%
Roberto C. Uyquiengco	12	11	92%

Review process by the Board to Ensure Effectiveness and Adequacy of Internal Control System.

To ensure that the Board is properly and timely apprised of all material corporate governance concerns as well as matter requiring immediate Board action, a review process was adopted to ensure effectiveness and adequacy of internal control system.

The oversight/control units of the bank namely: Internal Audit, Compliance Center and Enterprise Risk Management Group held (12) twelve monthly reporting discussions and meetings with their respective board level committees to discuss relevant and pressing control issues. The respective committees then had free and unhampered discussions on effectiveness and adequacy of the bank's internal control system. These matters were raised by the Committee Chairmen to the Board for information and immediate action.

In addition, the Chairman of the Corporate Governance Committee held a separate meeting with the Bank's management to discuss items which needs immediate action as well as issues that may pose significant corporate governance concerns in the future.

Name of Directors	Corporate	Governance	Related Party Transactions			
	Attended %		Attended	%		
Roberto A. Atendido	11	92%				
Benjamin R. Sta. Catalina, Jr.			10	83%		
Narciso DL. Eraña	12	100%	12	100%		
Atty. Roberto C. Uyquiengco	11	92%				
Benel D. Lagua	12	100%				
Asterio L. Favis, Jr.			11	92%		
Diosdado M. Peralta	12	100%	12	100%		
Total number of meetings held during the year 2023	12	97%	12	94%		

#### ANNUAL PERFORMANCE ASSESSMENT AND EVALUATION

Working closely with the Corporate Governance Committee, the Board conducts an annual assessment involving the entire Board, Chairperson, President, Board Committees, and Individual Directors. This assessment uses a five-point self-rating system aligned with our Code of Corporate Governance. In May 2023, the Board conducted its annual self-assessment performance evaluation and peer assessment. Insights from this assessment have been crucial in our ongoing efforts to enhance board composition and performance.

The evaluation assessed the collective performance of the board, its committees, the CEO, and the directors. Additionally, board-level Committees like Corporate Governance, Audit, and Risk Oversight conduct self-evaluations to measure their effectiveness in meeting objectives and regulatory standards. These evaluations offer valuable insights into committee performance and governance oversight.

Directors participate in both self-assessment and collective appraisal of the Board, Chairperson, and President, fostering a culture of accountability and improvement. This process encourages directors to consider their contributions and governance responsibilities. The summary of results was presented to the Committee in May 2023.

As a testament to the Bank's success in its untiring quest to institutionalize good corporate

governance practices, it was bestowed "*1 Golden Arrow Award*" recognition from the 2022 ASEAN Corporate Governance Scorecard (ACGS) by Ms. Ma. Victoria C. Españo, Chairperson and CEO of P&A Grant Thornton Philippines on January 27, 2023.

Annually, we submit the Integrated Annual Corporate Governance Report (I-ACGR) to the Securities and Exchange Commission (SEC) to assess our compliance with the Code of Corporate Governance for Publicly Listed Companies.

Self-Assessment Function

The control environment of the Bank consists of:

- a. Board of Directors ensures that PBB is properly and effectively managed and supervised;
- b. Management manages and operates the Bank in a sound and prudent manner;
- c. Organizational and procedural controls supported by effective management information and risk management reporting system; and
- d. An independent audit mechanism to monitor the adequacy and effectiveness of the Bank's governance, operations, and information systems, including the reliability and integrity of financial and operational information, the effectiveness and efficiency of operations, the safeguarding of assets, and compliance with laws, rules, regulations, and contracts.

#### **CONTINUING EDUCATION**

The Bank holds an annual corporate governance seminar, with the next session planned for April 2024. This seminar plays a crucial role in developing a capable Board of Directors and Senior Management team. They learn to craft a robust strategy that safeguards stakeholder interests and ensures profitable business operations.

In line with our commitment to sustainability, we also arrange seminars on sustainable finance frameworks. These sessions equip our leadership team with the tools and knowledge needed to spearhead initiatives that produce positive environmental and social impacts. By emphasizing sustainability principles in our core business practices, we promote responsible financial management and contribute to societal progress.

#### PLANS AND PROGRAMS

We are dedicated to advancing corporate governance through innovation, sustainability, and technology. We firmly believe that investing in the development of our people is vital to enhance corporate governance. Recognizing that attracting and retaining top talent is key to our long-term success, we have intensified our efforts to provide continuous training and development opportunities for our directors, officers, and employees. This ensures they possess the necessary skills and knowledge to uphold the highest standards of corporate governance.

Futhermore, to protect the rights and interests of our customers, we have implemented financial consumer protection policies, guaranteeing transparent, fair, and compliant services. Our journey toward governance excellence, transparency, and sustainable value creation is guided by responsible leadership, innovation, and integrity. We are committed to regulatory compliance and proactively address emerging risks and compliance issues. We deeply appreciate the continued

support of our stakeholders as we strive to achieve our goals.

Consumer Protection Practices

## A. Board and Senior Management Oversight Function

#### a. Board of Directors

The Board shall be primarily responsible for approving and overseeing the implementation of policies governing major areas of the Bank's consumer protection program, including the mechanism to ensure compliance with the set policies.

The roles of the Board shall include the following:

- i. Approve the consumer protection policies;
- ii. Approve risk assessment strategies relating to effective recourse by the consumer;
- iii. Provide adequate resources devoted to consumer protection; and
- iv. Review the applicable policies periodically.

## b. Senior Management

The senior management shall be responsible for the proper implementation of the consumer protection policies and procedures duly approved by the Board. Also, its role shall focus on ensuring effective management of day-to-day consumer protection activities.

## B. Consumer Protection Risk Management System

The Bank's Consumer Protection Risk Management System (CPRMS) shall form part of the Corporate-wide Risk Management System. It is a means to identify, measure, monitor and control consumer protection risks. Risk Management Strategies shall include appropriate management controls and reasonable steps to ensure that:

- a. it identifies and remedies any recurring or systematic problems; and
- b. identifies weaknesses in internal control procedures or process.

This may be done by:

- a. analyzing complaints/requests data;
- b. analyzing causes for complaints/requests;
- c. consideration whether such identified weaknesses may also affect other processes or products, including those not directly complained of/requested; and
- d. correcting whether reasonable to do so, such causes taking into consideration the concomitant costs and other resources.

## C. Consumer Assistance Management System

The Consumer Assistance Management System (CAMS) is a mechanism that records all complaints filed by customers either through the BSP or directly to the concerned branch. The system also monitors the status of the complaints' processing and resolution.

The general process of handling customer complaints is as follows:

- a. The client may lodge his/her complaint through any of the following means:
  - i. By personally visiting the concerned branch/head office unit (where he/she shall be asked to fill out the Customer Complaint Form [CCF]);
  - ii. Through telephone via the following contact numbers: or

Telephone Numbers	Available Time
Branch/H.O. unit	9:00 AM – 4:00 PM (Monday to Friday)
Consumer Protection Direct Line	
• (02) 8363-4357	
• (02) 8244-9176	9:00 AM – 4:00 PM (Monday to Friday)
Domestic Toll Free Hotline	
• 1-800-1-888-4357	
Card-related Concerns Hotline/PBB Helpdesk	
• (02) 8363-3000	24 hrs.
Domestic Toll Free Hotline	(Monday to Sunday)
• 1-800-10-363-3000	

- iii. Via e-mail at consumerprotection@pbb.com.ph
- iv. Scanning the QR Code posted in Philippine Business Bank website
- b. The concerned branch/HO Consumer Assistance Officer (CAO) shall validate the complaint received from the customer. If the complaint can be resolved immediately/upfront, he/she shall explain to the client the resolution of the complaint. If the complaint cannot be resolved immediately, he/she shall explain to the client the following timeline (which are reckoned from the date of receipt of the complaint):

	If the complaint is classified as "Simple"	If the complaint is classified as "Complex"		
Acknowledgment	Within 2 days	Within 2 days		
Processing and resolution (assess, investigate, and resolve)	Within 7 days	Within 45 days		
Communication of resolution	Within 9 days	Within 47 days		

The Consumer Assistance Officer (CAO) shall transmit the CCF to the Consumer Protection Unit via e-mail.

- c. The complaint shall pass through the Consumer Protection Officer (CPO) or the PBB Helpdesk (if the complaint is lodged via telephone), who shall acknowledge receipt of the same and shall obtain/record the details of the compliant in the CAMS. The CPO (or PBB Helpdesk) shall then assign the complaint to the concerned support group.
- d. The support group retrieves the complaint received through the CAMS or e-mail (whichever is applicable) and performs the necessary corrective actions based on the nature of the complaint. The resolution made on the complaint shall then be recorded accordingly in the CAMS or reply via e-mail (whichever is applicable).

- e. Once the complaint has been resolved by the Support Group, the CPO shall tag it as closed in the CAMS. The CPO (or the PBB Helpdesk) shall also be the one to generate and submit the Customer Complaint Summary Report monthly to the Consumer Protection Head.
- f. The Consumer Protection Head shall perform the following tasks:
  - i. Monitor and evaluate customer complaints handling process;
  - ii. Analyze the nature of the complaints and recommends solutions to avoid recurrence;
  - iii. Extract generated complaints report monthly except when it is urgently needed to be submitted to and reviewed by the HR Head;
  - iv. Recommend the resolution of the case or if needed to be elevated to proper authorities or needed to be taken up in the Committee on Employee Discipline (CED), if applicable;
  - v. Report to senior management on a quarterly basis the complaints received and the resolutions applied;
  - vi. Report periodically to the Board all complaints received within the period as stated; and
  - vii. Make recommendation and assessment on the cases filed to avoid recurrence in the future.
- g. To assess if the complaints have been resolved at the highest degree of satisfaction, the Bank also asks feedback through its Complaint Handling Feedback Form. This is sent via email to the concerned client after a complaint's resolution. In addition, and to ensure consistency in the level of service rendered after the complaint filing, the Bank monitors the implementation of the resolution after 30, 60, and 90 days through Service Recovery Strategy (SRS) Tracking System.

### PART V - EXHIBITS AND SCHEDULES

## Item 14. Exhibits and Reports on SEC Form 17-C

## (a) Exhibits

Annex A...... Audited Financial Statements

## (b) Reports on SEC Form 17-C

State whether any reports on SEC Form 17-C, as amended were filed during the last sixmonth period covered by this report, listing the items reported, any financial statements filed and the dates of such.

## **SIGNATURES**

Pursuant to the requirements of Section 1	17 of the Code and Section 141 of the Corporation
Code, this report is signed on behalf of the	issuer by the undersigned, thereunto duly authorized,
in the City of	
GALOUSKIE VIII	
By:	
/	
$\sqrt{2}$	
X/	Jan
JEFFREY S. YAO	ROLANDO R. AVANTE
Chairman	Vice Chamman and President/CEO
d o	
Coplix	*11
CYNTHIA A. ALMIREZ	ROLANDO G. ALVENDIA
Operations and Control Group Head	Chief Accountant
ATTY. ROBERTO S. SANTOS	
Corporate Secretary	
,	
	0.4.100.400
SUBSCRIBED AND SWORN	to before me this day of 2024 20
affiant(s) exhibiting to me his/their Residen	, , , , , , , , , , , , , , , , , , , ,
to the majorite resident	de definientes, as follows.
NAMES	TIN NO.
JEFFREY S. YAO	121-076-085
ROLANDO R. AVANTE	106-968-623
CYNTHIA A. ALMIREZ	107-181-857
ROLANDO G. ALVENDIA	107-182-307
ROBERTO S. SANTOS	123-467-623

000: 285 Page: 58 Book: 13 Seriec: 2024

**Notary Public** 

Roberto Santos Jr.
Notarial Commission: NC-442
Notary Public for Caloocan City until 31 Dec. 2024
PTR AA No. 1650383 01/03/2024 Pasig City
IBP OR No. 331012 12/19/2823 CALMANA
MCLE No. VN-0006218 valid until 14 April 2025
Roll No. 59570

SEC Form 17-A Philippine Business Bank

## STATEMENT OF MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL STATEMENTS

The management of **Philippine Business Bank**, Inc. (the Bank), is responsible for the preparation and fair presentation of the financial statements, including the schedules attached therein, for the year ended December 31, 2023 and 2022, in accordance with the prescribed financial reporting framework indicated therein, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Bank's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Bank's or to cease operations, or has no realistic alternative to do so.

The Board of Directors is responsible for overseeing the Bank's financial reporting process.

The Board of Directors reviews and approves the financial statements, including the schedules attached therein, and submits the same to the stockholders.

Punongbayan & Araullo, the independent auditors appointed by the stockholders, has audited the financial statements of the Bank in accordance with Philippine Standards on Auditing, and in their report to the stockholders, have expressed their opinion on the fairness of presentation upon completion of such audit.

JEFFREY S. YAO

Chairman of the Board

ROLANDO R. AVANTE

Vice Chairman, President & CEO

CYNTHIA A. ALMIREZ

SVP Head OCG & COO

Signed this 8th day of April, 2024

DOC: 09

Bay 14

series: 2024

1 + APR 2024

Noberto Santos Jr.
Notarial Commission: NC-482
Notary Public for Caloocan City until 31 Dec. 202PTR AA No. 1650383 01/03/2024 Pasig City
IBP OR No. 331012 12/19/2023 CALMANA
MCLE No. VII-0006218 valid until 14 April 2025
Roll No. 59570

From: eafs@bir.gov.ph

Sent: Saturday, April 13, 2024 1:03 PM

To: EAFS@PBB.COM.PH

Cc: ALVENDIA\_RG@PBB.COM.PH

Subject: Your BIR AFS eSubmission uploads were received

HI PHILIPPINE BUSINESS BANK INC,

#### Valid files

- EAFS005469606RPTTY122023.pdf
- EAFS005469606OTHTY122023.pdf
- EAFS005469606ITRTY122023.pdf
- EAFS005469606AFSTY122023.pdf

#### Invalid file

<None>

Transaction Code: AFS-0-9A7FLE7F0C9KC9KE5MWPVQXY20X13X4YM

Submission Date/Time: Apr 13, 2024 01:03 PM

Company TIN: 005-469-606

Please be reminded that you accepted the terms and conditions for the use of this portal and expressly agree, warrant and certify that:

- The submitted forms, documents and attachments are complete, truthful and correct based on the personal knowledge and the same are from authentic records;
- The submission is without prejudice to the right of the BIR to require additional document, if any, for completion and verification purposes;
- The hard copies of the documents submitted through this facility shall be submitted when required by the BIR in the event of audit/investigation and/or for any other legal purpose.

This is a system-generated e-mail. Please do not reply.



## FOR SEC FILING

Financial Statements and Independent Auditors' Report

Philippine Business Bank, Inc., A Savings Bank

December 31, 2023, 2022 and 2021



## **Report of Independent Auditors**

Punongbayan & Araullo 20<sup>th</sup> Floor, Tower 1 The Enterprise Center 6766 Ayala Avenue 1200 Makati City

T+63 2 8988 2288

**Philippines** 

The Board of Directors and Stockholders
Philippine Business Bank, Inc., A Savings Bank
350 Rizal Avenue Extension corner 8th Avenue
Grace Park, Caloocan City

## **Report on the Audit of the Financial Statements**

## **Opinion**

We have audited the financial statements of Philippine Business Bank, Inc., A Savings Bank (the Bank), which comprise the statements of financial position as at December 31, 2023 and 2022, and the statements of profit or loss, statements of comprehensive income, statements of changes in equity and statements of cash flows for each of the three years in the period ended December 31, 2023, and the notes to financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Bank as at December 31, 2023 and 2022, and its financial performance and its cash flows for each of the three years in the period ended December 31, 2023 in accordance with Philippine Financial Reporting Standards (PFRS).

#### **Basis for Opinion**

We conducted our audits in accordance with Philippine Standards on Auditing (PSA). Our responsibilities under those standards are further described in the *Auditors' Responsibilities* for the *Audit of the Financial Statements* section of our report. We are independent of the Bank in accordance with the Code of Ethics for Professional Accountants in the Philippines (Code of Ethics) together with the ethical requirements that are relevant to our audits of the financial statements in the Philippines, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



### Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

The following are the key audit matters identified in our audit of the financial statements of the Bank:

#### (a) Expected Credit Loss for Loans and Other Receivables

Description of the Matter

As at December 31, 2023, the Bank's loans and other receivables and expected credit loss (ECL) allowance on loans and other receivables amounted to P117.6 billion and P5.9 billion, respectively (see Note 12). We have identified the Bank's ECL model on loans and other receivables as a key audit matter because this:

- requires significant management judgment on the interpretation and implementation
  of the requirements of PFRS 9, *Financial Instruments*, in assessing impairment losses
  based on an ECL model that involves segmenting credit risk exposures, defining when
  does default occur and what constitutes a significant increase in the credit risk (SICR)
  of different exposures;
- involves high degree of estimation uncertainty related to management's use of various inputs and assumptions applied in the ECL model such as credit risk rating and flow rates of the counterparty, expected amount and timing of cash flows, including recovery of collaterals for defaulted accounts, and forward-looking macroeconomic information which may be affected by management estimation bias; and
- requires complex estimation process that entails implementation of internal controls and use of information system in ensuring the completeness and accuracy of data used in the ECL calculation and in the preparation of required disclosures in the financial statements.

The summary of material accounting policy information and the significant judgment, including estimation applied by management, as those related to the credit risk assessment process of the Bank are disclosed in Notes 2, 3 and 4 to financial statements. The other disclosures related to this matter are presented in Notes 12 and 28.

How the Matter was Addressed in the Audit

We obtained an understanding of the Bank's accounting policies and methodologies applied and we evaluated whether those: (a) are established and implemented consistent with the underlying principles of PFRS 9; (b) are appropriate in the context of the Bank's lending activities and asset portfolio that takes into consideration the different segments of credit exposures and the relevant regulatory framework; and, (c) are supported by pertinent processes and controls, including documentations of the accounting policies that capture in sufficient detail the judgment, including estimation, applied in the development of the ECL model.



With respect to the use of significant judgment, including those involving estimation of inputs and assumptions used in the ECL model, we performed the following:

- engaged our Firm specialist to assist in evaluating the appropriateness of methodologies and assumptions used in the ECL calculation;
- assessed the Bank's segmentation of its credit risk exposures based on homogeneity
  of credit risk characteristics and evaluated the appropriateness of the model applied for
  each loan portfolio;
- evaluated both the quantitative and qualitative criteria applied in the definition of default against historical analysis for each segment of loan portfolio and in accordance with credit risk management practices, and tested the criteria in the determination of the SICR, including assignment of a loan or group of loans into different stages of impairment;
- tested the Bank's application of internal credit risk rating system for selected items of loans, and verified the mapping of the ratings to the ECL calculation;
- tested loss given default information across various types of loan by inspecting records
  of historical recoveries and relevant costs, including valuation and cash flows from
  collateral and write-offs;
- reconciled and tested exposure at default for all outstanding loans against the relevant loan databases, including review of the potential exposures from undrawn commitments against historical drawdown, if any; and,
- assessed the appropriateness of the identification of forward-looking information (overlays) used in the ECL model and validated their reasonableness against publicly available information and our understanding of the Bank's loan portfolios and industry where they operate.

As part of our audit of the ECL methodology, we tested the completeness and accuracy of the data used in the ECL model through reconciliation of loan data subjected to the ECL calculations, which were prepared by management outside its general ledger system, against the relevant financial reporting applications and other accounting records. Moreover, we tested the stratification of loan data that were disaggregated into various portfolio segments for purposes of ECL calculations. Furthermore, we tested the mathematical formula and the computation logics applied in the calculation of the different inputs in the ECL model and the estimation of the credit losses for all loans and other receivables subjected to impairment assessment.

We evaluated the completeness and appropriateness of the disclosures in the financial statements based on the requirements of the relevant financial reporting standards.



## (b) Assessment of Goodwill and Branch Licenses Impairment

Description of the Matter

Under Philippine Accounting Standard 36, *Impairment of Assets*, the Bank is required to annually test the carrying amounts of its goodwill and branch licenses for impairment. As at December 31, 2023, goodwill amounted to P121.9 million, while the branch licenses amounted to P250.8 million (see Note 15). We identified this area as a key audit matter because the annual impairment test requires significant judgment and is based on assumptions which are internally developed or projected by management. This includes identification of cash generating units (CGUs) where the goodwill is allocated and the future cash flows of the identified CGUs, which are significantly affected by higher level of estimation uncertainty. The significant assumptions include the determination of the discount rate, growth rate and cash flow projections used in determining the value-in-use and the CGUs over which the goodwill and branch licenses were allocated. The Bank engaged a third-party valuation specialist to assist in determining the recoverable amount of goodwill and branch licenses. Management's significant assumptions include:

- the CGU will have sufficient financial resources to finance its working capital requirements to achieve its projected forecast and to support the business needs; and,
- the CGU's performance forecast for the next five years.

The Bank's accounting policy on impairment of and disclosures about goodwill and branch licenses are included in Notes 2 and 15, respectively, to the financial statements.

How the Matter was Addressed in the Audit

Our audit procedures to address the risk of material misstatement relating to the goodwill and branch licenses included, among others, the following:

- assessed the competence, objectivity, and capabilities of the third-party valuation specialist engaged by the Bank in considering their qualifications, experience and reporting responsibilities;
- evaluated the appropriateness and reasonableness of methodology and assumptions
  used in determining the value-in-use of CGUs attributable to the branch licenses and
  goodwill, which include the discount rate, growth rate and the cash flow projections, by
  comparing them to external and historical data, with assistance from our Firm's
  valuation specialists;
- tested the calculation of valuation model for mathematical accuracy and validating the appropriateness and reliability of inputs and amounts used;
- evaluated the adequacy of the financial statement disclosures relating to goodwill, branch licenses and impairment, including disclosure of key assumptions and judgments; and,
- compared the discount rate and long-term growth rate used against the industry and market outlook and other relevant consensus data.



#### Other Information

Management is responsible for the other information. The other information comprises the information included in the Bank's Securities and Exchange Commission (SEC) Form 20-IS (Definitive Information Statement), SEC Form 17-A and Annual Report for the year ended December 31, 2023, but does not include the financial statements and our auditors' report thereon. The SEC Form 20-IS, SEC Form 17-A and Annual Report for the year ended December 31, 2023 are expected to be made available to us after the date of this auditors' report.

Our opinion on the financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audits of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audits, or otherwise appears to be materially misstated.

## Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PFRS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Bank's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Bank or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Bank's financial reporting process.

#### Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with PSA will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



As part of an audit in accordance with PSA, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether
  due to fraud or error, design and perform audit procedures responsive to those risks, and
  obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
  The risk of not detecting a material misstatement resulting from fraud is higher than for one
  resulting from error, as fraud may involve collusion, forgery, intentional omissions,
  misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of expressing
  an opinion on the effectiveness of the Bank's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Bank's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Bank to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.



## **Report on Other Legal and Regulatory Requirements**

Our audits were conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplementary information for the years ended December 31, 2023 and 2022 required by the Bangko Sentral ng Pilipinas, and for the year ended December 31, 2023 required by the Bureau of Internal Revenue as disclosed in Notes 32 and 33 to the financial statements, respectively, are presented for purposes of additional analysis and are not required parts of the basic financial statements prepared in accordance with PFRS. Such supplementary information is the responsibility of management. The supplementary information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

The engagement partner on the audits resulting in this independent auditors' report is Maria Isabel E. Comedia.

#### **PUNONGBAYAN & ARAULLO**

Ag Gall Carolin

By: Maria Isabel E. Comedia

Partner

CPA Reg. No. 0092966
TIN 189-477-563
PTR No. 10076138, January 3, 2024, Makati City
SEC Group A Accreditation
Partner - No. 92966-SEC (until financial period 2027)
Firm - No. 0002 (until financial period 2024)
BIR AN 08-002511-021-2022 (until Oct. 13, 2025)
Firm's BOA/PRC Cert. of Reg. No. 0002 (until Aug. 27, 2024)

March 20, 2024

# PHILIPPINE BUSINESS BANK, INC., A SAVINGS BANK STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2023 AND 2022

(Amounts in Philippine Pesos)

	Notes	2023	2022
RESOURCES			
CASH AND OTHER CASH ITEMS	9	P 1,316,780,680	P 1,247,987,230
DUE FROM BANGKO SENTRAL NG PILIPINAS	9	4,498,604,149	6,102,228,578
DUE FROM OTHER BANKS	10	4,170,280,397	5,215,663,162
TRADING AND INVESTMENT SECURITIES – Net At fair value through profit or loss (FVTPL) At fair value through other comprehensive income (FVOCI) At amortized cost – net	11	6,782,337,118 13,765,424,913 1,501,256,354	2,222,021,039 10,820,216,925 1,125,460,677
LOANS AND OTHER RECEIVABLES – Net	12	117,563,935,794	103,541,533,397
BANK PREMISES, FURNITURE, FIXTURES AND EQUIPMENT – Net	13	874,738,714	708,318,079
INVESTMENT PROPERTIES – Net	14	1,415,433,957	1,257,271,069
DEFERRED TAX ASSETS – Net	25	1,612,742,372	1,356,780,139
OTHER RESOURCES – Net	15	912,920,356	952,585,285
TOTAL RESOURCES		P 154,414,454,804	P 134,550,065,580
LIABILITIES AND EQUITY			
DEPOSIT LIABILITIES  Demand Savings Time	16	P 52,749,203,605 15,567,082,699 58,402,429,713	P 44,558,934,956 17,455,098,363 52,512,126,159
DILLO DAVADI E	17	126,718,716,017	114,526,159,478
BILLS PAYABLE		4,750,000,000	1,500,000,000
ACCRUED EXPENSES AND OTHER LIABILITIES	19	4,931,275,495	3,947,573,513
Total Liabilities		136,399,991,512	119,973,732,991
EQUITY  Capital stock Additional paid-in capital Deposits on future stock subscriptions Surplus Revaluation reserves	21	8,807,500,940 1,998,396,816 - 8,310,081,418 (	7,057,500,940 1,998,396,816 312,500,000 6,812,226,971 (1,604,292,138_)
Total Equity		18,014,463,292	14,576,332,589
TOTAL LIABILITIES AND EQUITY		P 154,414,454,804	P 134,550,065,580

## PHILIPPINE BUSINESS BANK, INC., A SAVINGS BANK STATEMENTS OF PROFIT OR LOSS

## FOR THE YEARS ENDED DECEMBER 31, 2023, 2022 AND 2021

(Amounts in Philippine Pesos)

	Notes	2023	2022	2021
INTEREST INCOME				
Loans and other receivables	12	P 8,161,932,274	P 5,724,208,657	P 5,586,338,153
Trading and investment securities	11	812,008,890	637,292,253	543,348,549
Due from Bangko Sentral ng Pilipinas		, ,		
and other banks	9, 10	321,659,656	218,049,115	204,977,490
		9,295,600,820	6,579,550,025	6,334,664,192
INTEREST EXPENSE				
Deposit liabilities	16	2,739,792,966	976,041,438	644,214,892
Bills payable	17	108,993,662	25,239,713	-
Corporate notes payable	18	-	6,436,301	171,200,433
Others	19, 23	25,420,466	24,461,998	22,906,674
		2,874,207,094	1,032,179,450	838,321,999
NET INTEREST INCOME		6,421,393,726	5,547,370,575	5,496,342,193
IMPAIDMENT LOCCEC NA	20			
IMPAIRMENT LOSSES – Net	28	1,053,438,713	820,614,023	747,357,300
NET INTEREST INCOME				
AFTER IMPAIRMENT LOSSES		5,367,955,013	4,726,756,552	4,748,984,893
OTHER INCOME				
Trading gains – net	11	287,760,989	-	-
Service charges, fees and commissions		260,798,581	727,958,296	369,420,926
Miscellaneous – net	22	431,988,496	218,226,956	196,510,646
		980,548,066	946,185,252	565,931,572
OTHER EXPENSES				
Salaries and other employee benefits	23	1,359,006,364	1,183,429,591	975,882,289
Taxes and licenses		933,663,221	647,080,896	584,907,104
Depreciation and amortization	13, 14, 15	356,278,872	328,281,618	305,917,104
Insurance		289,856,031	265,391,425	263,368,784
Occupancy	19	263,276,118	260,086,593	272,957,686
Management and other professional fees		241,031,012	192,763,571	324,432,877
Representation and entertainment		61,859,614	38,811,450	45,010,803
Trading losses – net	11	-	402,252,951	253,969,915
Miscellaneous	22	504,180,233	492,364,173	495,574,483
		4,009,151,465	3,810,462,268	3,522,021,045
PROFIT BEFORE TAX		2,339,351,614	1,862,479,536	1,792,895,420
TAX EXPENSE	25	515,334,634	551,030,042	624,727,075
NET PROFIT		P 1,824,016,980	P 1,311,449,494	P 1,168,168,345
EARNINGS PER SHARE				
	20	P 2.23	P 1.85	P 1.81
Basic and Diluted	29	P 2.23	P 1.85	P 1.81

#### PHILIPPINE BUSINESS BANK, INC., A SAVINGS BANK STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED DECEMBER 31, 2023, 2022 AND 2021

(Amounts in Philippine Pesos)

	Notes	2023			2022		2021	
NET PROFIT		P	1,824,016,980	P	1,311,449,494	P	1,168,168,345	
OTHER COMPREHENSIVE INCOME (LOSS)  Item that will not be reclassified subsequently to profit or loss  Gain (loss) on remeasurements of post-employment								
defined benefit plan	23	(	39,540,266)		24,960,375		11,603,384	
Tax income (expense)	25	`_	9,885,067	(	6,240,093)	(	9,280,963)	
		(	29,655,199)		18,720,282		2,322,421	
Items that will be reclassified subsequently to profit or loss Fair value gains (losses) on investment securities								
at FVOCI during the year – net	11, 21		539,514,930	(	1,404,660,931)	(	566,144,785)	
Expected credit losses for FVOCI securities	11, 21	(	6,074,143)	(	6,564,187)	(	-	
Fair value losses (gains) reclassified to profit or loss	,	`	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(	.,,			
during the year – net	11, 21	(	1,009,332)		607,336	(	17,016,471)	
			532,431,455	(	1,410,617,782)	(	583,161,256)	
			502,776,256	(	1,391,897,500)	(	580,838,835)	
TOTAL COMPREHENSIVE INCOME (LOSS)		P	2,326,793,236	( <u>P</u>	80,448,006)	P	587,329,510	

See Notes to Financial Statements.

# PHILIPPINE BUSINESS BANK, INC., A SAVINGS BANK STATEMENTS OF CHANGES IN EQUITY FOR THE YEARS ENDED DECEMBER 31, 2023, 2022 AND 2021 (Amounts in Philippine Pesos)

		Capital Stock (see Note 21)		Additional Paid-in Deposit on Future Capital Stock Subscription			Surplus (see Note 21)	Revaluation Reserves	Total	
	Preferred Stock	Common Stock	Total	(see Note 21)	(see Note 21)	Appropriated	Unappropriated	Total	(see Note 21)	Equity
Balance as at January 1, 2023 Issuance of shares of stock Cash dividends declared during the year Appropriation during the year Total comprehensive income during the year	P 620,000,000 - - - -	P 6,437,500,940 1,750,000,000 - - -	P 7,057,500,940 1,750,000,000 - - -	P 1,998,396,816	P 312,500,000 ( 312,500,000)	P 733,615,810 - - 95,734,535	P 6,078,611,161 - ( 326,162,533) ( 95,734,535) - 1,824,016,980	P 6,812,226,971 - ( 326,162,533 ) - 1,824,016,980	( P 1,604,292,138) 502,776,256	P 14,576,332,589 1,437,500,000 ( 326,162,533 ) - 2,326,793,236
Balance as at December 31, 2023	P 620,000,000	P 8,187,500,940	P 8,807,500,940	P 1,998,396,816	<u>P</u>	P 829,350,345	P 7,480,731,073	P 8,310,081,418	( <u>P 1,101,515,882</u> )	P 18,014,463,292
Balance as at January 1, 2022 Deposit on future stock subscription Dividends during the year Appropriation during the year Total comprehensive income (loss) during the year	P 620,000,000 - - - - -	P 6,437,500,940	P 7,057,500,940 - - - - -	P 1,998,396,816	P - 312,500,000	P 374,242,445 359,373,365	P 5,245,335,032  ( 118,800,000) ( 359,373,365)	P 5,619,577,477  ( 118,800,000)  1,311,449,494	( P 212,394,638 ) - - - ( 1,391,897,500 )	P 14,463,080,595 312,500,000 ( 118,800,000) - ( 80,448,006)
Balance as at December 31, 2022	P 620,000,000	P 6,437,500,940	P 7,057,500,940	P 1,998,396,816	P 312,500,000	P 733,615,810	P 6,078,611,161	P 6,812,226,971	( <u>P 1,604,292,138</u> )	P 14,576,332,589
Balance as at January 1, 2021 Appropriation during the year Total comprehensive income (loss) during the year	P 620,000,000	P 6,437,500,940	P 7,057,500,940	P 1,998,396,816	P	P 46,814,378 327,428,067	P 4,404,594,754 ( 327,428,067) 1,168,168,345	4,451,409,132 - 1,168,168,345	P 368,444,197 - ( 580,838,835 )	P 13,875,751,085 - 587,329,510
Balance as at December 31, 2021	P 620,000,000	P 6,437,500,940	P 7,057,500,940	P 1,998,396,816	P -	P 374,242,445	P 5,245,335,032	P 5,619,577,477	( <u>P 212,394,638</u> )	P 14,463,080,595

See Notes to Financial Statements.

#### PHILIPPINE BUSINESS BANK, INC., A SAVINGS BANK STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2023, 2022 AND 2021 (Amounts in Philippine Pesos)

	Notes		2023		2022		2021
CASH FLOWS FROM OPERATING ACTIVITIES							
Profit before tax		P	2,339,351,614	P	1,862,479,536	Р	1,792,895,420
Adjustments for:							
Interest received			9,443,572,978		6,506,710,185		6,349,841,558
Interest income	9, 10, 11, 12	(	9,295,600,820)	(	6,579,550,025)	(	6,334,664,192)
Interest expense	16, 17, 18, 19, 23		2,874,207,094		1,032,179,450		838,321,999
Interest paid	20	(	2,653,757,330)	(	1,057,649,309)	(	832,266,567)
Impairment losses - net Depreciation and amortization	28 13, 14, 15		1,053,438,713 356,278,872		820,614,023		747,357,300 305,917,104
Loss (gain) on sale of properties - net	14, 15, 22	(	84,609,969)		328,281,618 16,616,368	(	9,918,968)
Unrealized foreign currency revaluation on investment securities at FVOCI	11	•	33,093,390	(	197,693,919)	(	74,935,545)
Amortization of premium (discount) on investments	11	(	25,152,338)		34,254,035	`	21,852,544
Loss (gain) on redemptions of investment securities at FVOCI	11	Ì	1,009,332)		607,336	(	17,016,471)
Amortization of bond issue cost	18	`			4,647,360	`	7,667,366
Operating profit before working capital changes			4,039,812,872		2,771,496,658		2,795,051,548
Decrease (increase) in financial assets at FVPL		(	4,560,316,079)		260,191,981		9,618,710,119
Increase in loans and other receivables		(	13,053,861,232)	(	13,764,592,500)	(	2,431,813,095)
Decrease in investment properties			310,288,098		159,582,664		45,811,821
Decrease (increase) in other resources		(	90,297,326)		169,998,841	(	19,354,879)
Increase in deposit liabilities			11,975,375,979 714,425,421		2,137,775,005	,	12,052,928,864 399,031,930)
Increase (decrease) in accrued expenses and other liabilities			664,572,267)	, —	1,391,400,170 6,874,147,181 )	(	21,662,302,448
Cash generated from (used in) operations Cash paid for income taxes		(	618,833,051)	(	458,868,496)	(	568,475,563)
Cash paid for income taxes		(	010,033,031	(	+30,000,+70	(	300,473,303
Net Cash From (Used in) Operating Activities		(	1,283,405,318)	(	7,333,015,677)	_	21,093,826,885
CASH FLOWS FROM INVESTING ACTIVITIES							
Acquisitions of investment securities at FVOCI	11	(	2,795,028,683)	(	296,476,107)	(	16,899,893,203)
Acquisitions of investment securities at amortized cost	11	(	869,329,792)	(	520,953,694)	(	208,273,009)
Proceeds from maturities of investment securities at amortized cost	11 11		547,450,082		292,032,610		155,825,123
Proceeds from sale, redemptions, and maturities of investment securities at FVOCI	13	,	325,000,000	,	199,392,664	,	9,342,138,182
Acquisitions of bank premises, furniture, fixtures and equipment Proceeds from sale of bank premises, furniture, fixtures and equipment	13	(	150,345,608 ) 22,992,917	(	95,732,812) 9,684,420	(	196,150,225 ) 84,709,894
Acquisition of software licenses	15	(	21,833,298)	(	16,418,729)	(	35,893,357)
Net Cash Used in Investing Activities		(	2,941,094,382)	(	428,471,648)	(	7,757,536,595)
CACH ELOWIC EROM EINIANIGING ACTIVITIES							
CASH FLOWS FROM FINANCING ACTIVITIES  Proceeds from bills payable	17, 30		4,500,000,000		2 000 000 000		
Proceeds from issuance of capital stock	21		1,437,500,000		2,000,000,000		-
Settlement of bills payable	17, 30	(	1,250,000,000)	(	500,000,000)		-
Payment of cash dividends	21	ì	326,162,533)	(	118,800,000)		=
Payment of lease liabilities	19, 30	(	165,946,559)	(	145,630,698)	(	110,982,739)
Settlement of corporate notes payable	18, 30		-	(	3,000,000,000)		-
Proceeds from deposit on future stock subscription	21	_		_	312,500,000	_	-
Net Cash From (Used) in Financing Activities		_	4,195,390,908	(	1,451,930,698)	(	110,982,739)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		(	29,108,792)	(	9,213,418,023)	_	13,225,307,551
CASH AND CASH EQUIVALENTS							
AT BEGINNING OF THE YEAR							
Cash and other cash items	9		1,247,987,230		1,430,787,675		1,762,972,825
Due from Bangko Sentral ng Pilipinas	9		6,102,228,578		16,754,028,342		5,112,525,249
Due from other banks	10		5,215,663,162		3,474,970,323		2,528,609,425
Securities under reverse repurchase agreement	12		2,394,635,343		2,538,411,628		1,594,893,958
Foreign currency notes and coins on hand	15		115,675,334	_	91,409,702	_	65,298,662
		_	15,076,189,647	_	24,289,607,670	_	11,064,300,119
CASH AND CASH EQUIVALENTS							
AT END OF THE YEAR							
Cash and other cash items	9		1,316,780,680		1,247,987,230		1,430,787,675
Due from Bangko Sentral ng Pilipinas	9		4,498,604,149		6,102,228,578		16,754,028,342
Due from other banks	10 12		4,170,280,397 4,992,596,914		5,215,663,162		3,474,970,323
Securities purchased under reverse repurchase agreement Foreign currency notes and coins on hand	15	_	68,818,715	_	2,394,635,343 115,675,334	_	2,538,411,628 91,409,702
		<u>P</u>	15,047,080,855	P	15,076,189,647	P	24,289,607,670

Supplemental note details of non-cash transactions are presented in Note 30.

## PHILIPPINE BUSINESS BANK, INC., A SAVINGS BANK NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2023, 2022 AND 2021

(Amounts in Philippine Pesos or As Otherwise Indicated)

#### 1. CORPORATE MATTERS

## 1.1 Incorporation and Operations

Philippine Business Bank, Inc., A Savings Bank (the Bank or PBB) was incorporated in the Philippines on January 28, 1997 to engage in the business of thrift banking. It was authorized to engage in foreign currency deposit operations on August 27, 1997, and in trust operations on November 13, 2003. The Bank is a publicly listed entity in the Philippine Stock Exchange (PSE). It had its initial public offering (IPO) of shares on February 13, 2013 (see Note 21.1).

As a banking institution, the Bank's operations are regulated and supervised by the Bangko Sentral ng Pilipinas (BSP). In this regard, the Bank is required to comply with rules and regulations of the BSP such as those relating to maintenance of reserve requirements on deposit liabilities, and those relating to adoption and use of safe and sound banking practices, among others, as promulgated by the BSP. Its activities are subject to the provisions of the General Banking Law of 2000 [Republic Act (RA) No. 8791] and other relevant laws.

PBB is the first savings bank in the Philippines that obtained the BSP approval to issue foreign letters of credit and pay/accept/negotiate import/export drafts/bills of exchange under RA Nos. 8791 and 7906 and the Manual of Regulations for Banks. It was granted in April 2010.

The Bank operates in the Philippines and, as of December 31, 2023 and 2022, it has 157 branches located nationwide.

The Bank's registered office address, which is also the address of its principal place of business, is 350 Rizal Avenue Extension corner 8<sup>th</sup> Avenue, Grace Park, Caloocan City.

#### 1.2 Approval of the Financial Statements

The financial statements of the Bank as of and for the year ended December 31, 2023 (including the comparative financial statements as of December 31, 2022 and for the years ended December 31, 2022 and 2021) were authorized for issue by the Bank's Board of Directors (BOD) on March 20, 2024.

#### 2. MATERIAL ACCOUNTING POLICY INFORMATION

The material accounting policy information that has been used in the preparation of these financial statements is summarized below and in the succeeding pages. These policies have been consistently applied to all the years presented, unless otherwise stated.

## 2.1 Basis of Preparation of Financial Statements

## (a) Statement of Compliance with Philippine Financial Reporting Standards

The financial statements of the Bank have been prepared in accordance with Philippine Financial Reporting Standards (PFRS). PFRS are adopted by the Financial and Sustainability Reporting Standards Council (FSRSC), from the pronouncements issued by the International Accounting Standards Board, and approved by the Philippine Board of Accountancy.

The financial statements have been prepared using the measurement bases specified by PFRS for each type of resource, liability, income, and expense. The measurement bases are more fully described in the accounting policies that follow.

#### (b) Presentation of Financial Statements

The financial statements are presented in accordance with Philippine Accounting Standard (PAS) 1, *Presentation of Financial Statements*. The Bank presents a statement of comprehensive income separate from the statement of profit or loss.

The Bank presents a third statement of financial position as at the beginning of the preceding period when it applies an accounting policy retrospectively or makes a retrospective restatement or reclassification of items that has a material effect on the information in the statement of financial position at the beginning of the preceding period. The related notes to the third statement of financial position are not required to be disclosed.

## (c) Functional and Presentation Currency

These financial statements are presented in Philippine pesos, the Bank's functional and presentation currency, and all values represent absolute amounts, except when otherwise indicated.

Items included in the financial statements of the Bank are measured using its functional currency. Functional currency is the currency of the primary economic environment in which the Bank operates. The financial statements of the Bank's foreign currency deposit unit (FCDU), which is reported in United States (US) dollar, are translated to Philippine peso based on Bankers Association of the Philippine (BAP) closing rate prevailing at the end of reporting period for the statement of financial position accounts and at BAP weighted average rate for the period for the profit and loss.

## 2.2 Adoption of Amended Standards

(a) Effective in 2023 that are Relevant to the Bank

The Bank adopted for the first time the following amendments to existing standards, which are mandatorily effective for annual periods beginning on or after January 1, 2023:

PAS 1 and PFRS Practice

Statement 2 (Amendments): Presentation of Financial Statements –

Disclosure of Accounting Policies

PAS 8 (Amendments) : Definition of Accounting Estimates
PAS 12 (Amendments) : Deferred Tax Related to Assets and

Liabilities from a Single Transaction

Discussed below is the relevant information about these pronouncements.

(i) PAS 1 and PFRS Practice Statement 2 (Amendments), *Presentation of Financial Statements – Disclosure of Accounting Policies.* The amendments replace the requirement for entities to disclose their significant accounting policies with the requirement to disclose their material accounting policy information. The amendments also include guidance to help entities apply the definition of material in making decisions about accounting policy disclosures.

The amendments clarify that accounting policy information may be material because of its nature, even if the related amounts are immaterial, that accounting policy information is material if users of an entity's financial statements would need it to understand other material information in the financial statements and if an entity discloses immaterial accounting policy information, such information shall not obscure material accounting policy information. The application of these amendments is reflected in the Bank's financial statements under Notes 2 and 3.

- (ii) PAS 8 (Amendments), *Definition of Accounting Estimates*. The amendments introduce a new definition of accounting estimate which is a monetary amount in the financial statements that are subject to measurement uncertainty. It also clarifies that a change in accounting estimate that results from new information or new developments is not a correction of an error. In addition, the effects of a change in an input or a measurement technique used to develop an accounting estimate are changes in accounting estimates if they do not result from the correction of prior period errors. The application of these amendments had no significant impact on the Bank's financial statements.
- (iii) PAS 12 (Amendments), Deferred Tax Related to Assets and Liabilities from a Single Transaction. The amendments narrow the scope of the initial recognition exception under PAS 12, so that it no longer applies to transactions that give rise to equal taxable and deductible temporary differences. The amendments also clarify that where payments that settle a liability are deductible for tax purposes, it is a matter of judgement (having considered the applicable tax law) whether such deductions are attributable for tax purposes to the liability recognized in the financial statements (and interest expense) or to the related asset component (and interest expense). The management assessed that the application of such amendments had no significant impact on the Bank's financial statements.

(b) Effective in 2023 that is not Relevant to the Bank

Among the amendments to the existing standards, which are mandatorily effective for annual periods beginning on or after January 1, 2023, the amendments to PAS 12, *International Tax Reform – Pillar Two Model Rules*, are not relevant to the Bank's financial statements.

(c) Effective Subsequent to 2023 but not Adopted Early

There are pronouncements effective for annual periods subsequent to 2023, which are adopted by the FSRSC. Management will adopt the following relevant pronouncements in accordance with their transitional provisions; and, unless otherwise stated, none of these are expected to have a significant impact on the Bank's financial statements:

- (i) PAS 1 (Amendments), Presentation of Financial Statements Classification of Liabilities as Current or Non-current (effective from January 1, 2024)
- (ii) PAS 1 (Amendments), Presentation of Financial Statements Non-current Liabilities with Covenants (effective from January 1, 2024)
- (iii) PAS 7 (Amendments), Cash Flow Statements and PFRS 7 (Amendments), Financial Instruments: Disclosures Supplier Finance Arrangements (effective from January 1, 2024)
- (iv) PFRS 16 (Amendments), Leases Lease Liability in a Sale and Leaseback (effective from January 1, 2024)
- (v) PAS 21 (Amendments), The Effects of Changes in Foreign Exchange Rates Lack of Exchangeability (effective from January 1, 2025)

#### 2.3 Financial Instruments

Financial assets and financial liabilities are recognized when the entity becomes a party to the contractual provisions of the instrument. Regular purchases and sales of financial assets are recognized on their settlement date (i.e., the date that the Bank commits to purchase or sell the asset).

- (a) Financial Assets
  - (i) Classification, Measurement and Reclassification of Financial Assets

The classification and measurement of financial assets are described as follows.

## Financial Assets at Amortized Cost

Where the business model is to hold assets to collect contractual cash flows, the Bank assesses whether the financial instruments' cash flows represent amount that are solely payment of principal and interest (SPPI). In making this assessment, the Bank considers whether the contractual cash flows are consistent with a basic lending arrangement, i.e., interest includes only consideration for the time value of money, credit risk, other basic lending risks and a profit margin that is consistent with a basic lending arrangement [see Note 3.1(b)]. Where the contractual terms introduce exposure to risk or volatility that are inconsistent with a basic lending arrangement, the related financial asset is classified and measured at fair value through profit or loss (FVTPL).

The Bank's financial assets at amortized cost are presented in the statement of financial position as Cash and Other Cash Items, Due from BSP, Due from Other Banks, Investment Securities at Amortized Cost, Loans and Other Receivables and Other Resources in respect of security deposits, and foreign currency notes and coins on hand which are included in the account.

For purposes of cash flows reporting and presentation, cash and cash equivalents include cash and other cash items, due from BSP and other banks, foreign currency notes and coins on hand and securities under reverse repurchase agreement (SPURRA) with maturities of three months or less from placement date.

## Financial Assets at Fair Value Through Other Comprehensive Income (FVOCI)

At initial recognition, the Bank can make an irrevocable election (on an instrument-by-instrument basis) to designate equity investments as at FVOCI; however, such designation is not permitted if the equity investment is held by the Bank for trading or as mandatorily required to be classified as FVTPL. The Bank has not made irrevocable designation of equity instruments as of December 31, 2023 and 2022.

## Financial Assets at Fair Value Through Profit or Loss (FVTPL)

Financial assets that are held within a different business model other than "hold to collect" or "hold to collect and sell" are categorized at FVTPL. Further, irrespective of business model, financial assets whose contractual cash flows are not SPPI are accounted for at FVTPL. The Bank's financial assets at FVTPL include debt securities which are held for trading purposes or designated as at FVTPL.

The fair values of these financial assets are determined by reference to active market transactions or using a valuation technique where no active market exists.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are SPPI.

#### (ii) Effective Interest Rate Method and Interest Income

Interest income on financial assets measured at amortized cost and all interest-bearing debt financial assets classified as at FVTPL, or at FVOCI, is recognized using the effective interest rate method. The effective interest rate is calculated by taking into account any discount or premium on acquisition, fees and costs that are an integral part of an effective interest rate. The Bank recognizes interest income using a rate of return that represents the best estimate of a constant rate of return over the expected life of the instrument; hence, it recognizes the effect of potentially different interest rates charged at various stages, and other characteristics of the product life cycle (including prepayments, penalty interest and charges).

If expectations regarding the cash flows on the financial asset are revised for reasons other than credit risk, the adjustment is booked as a positive or negative adjustment to the carrying amount of the asset with an increase or reduction in interest income. The Bank calculates interest income by applying the effective interest rate to the gross carrying amount of the financial assets, except for those that are subsequently identified as credit-impaired and or are purchased or originated credit-impaired assets.

For financial assets that have become credit-impaired subsequent to initial recognition, interest income is calculated by applying the effective interest rate to the net carrying amount of the financial assets (after deduction of the loss allowance). If the asset is no longer credit-impaired, the calculation of interest income reverts to gross basis. For financial assets that were credit-impaired on initial recognition, interest income is calculated by applying a credit-adjusted effective interest rate to the amortized cost of the asset. The calculation of interest income does not revert to a gross basis even if the credit risk of the asset subsequently improves.

## (iii) Impairment of Financial Assets

The Bank assesses its expected credit loss (ECL) on a forward-looking basis associated with its financial assets carried at amortized cost and debt instruments measured at FVOCI and other contingent accounts. The Bank considers a broader range of information in assessing credit risk and measuring expected credit losses, including past events, current conditions, reasonable and supportable forecasts that affect collectability of the future cash flows of the financial assets.

The Bank measures loss allowances at an amount equal to lifetime ECL, except for the following financial instruments which are measured as 12-month ECL:

- all current loan accounts, except restructured loans;
- debt securities that are identified to have 'low credit risk' at the reporting date;
   and,
- other financial instruments on which credit risk has not increased significantly since their initial recognition.

For these financial instruments, the allowance for credit losses is based on 12-month ECL associated with the probability of default of a financial instrument in the next 12 months (referred to as 'Stage 1' financial instruments). Should there be a significant increase in credit risk subsequent to the initial recognition of the financial asset, a lifetime ECL (which are the expected shortfalls in contractual cash flows, considering the potential for default at any point during the life of the financial asset) will be recognized (referred to as 'Stage 2' financial instruments).

'Stage 2' financial instruments also include the following characteristics:

- performing accounts but with occurrence of loss event;
- accounts with missed payments but not yet classified as defaulted;
- current restructured loans; and,
- current loans that are rated as Especially Mentioned based on the Internal Credit Risk Rating System (ICRRS) of the Bank.

A lifetime ECL shall be recognized for 'Stage 3' financial instruments, which include financial assets considered as credit-impaired, purchased or originated credit-impaired assets, and those classified as Past Due, and Items in Litigation based on the ECL methodology of the Bank.

The Bank's definition of credit risk and information on how credit risk is mitigated by the Bank are disclosed in Note 4.3.

#### Measurement of ECL

The Bank calculates ECL either on an individual or a collective basis. For modelling ECL parameters which were carried out on a collective basis, the financial instruments are grouped on the basis of shared credit risk characteristics, such as but not limited to instrument type, credit risk rating, collateral type, product type, historical net charge-offs, industry type, and geographical locations of the borrowers or counterparties.

The Bank applies a simplified ECL approach for its loans and other receivables wherein the Bank uses a provision matrix that considers historical changes in the behavior of the portfolio of credit exposures based on internally collected data to predict conditions over the span of a given observation period. These receivables include claims from various counterparties, which do not originate through the Bank's lending activities. For these instruments, the Bank measures the loss allowance at an amount equal to lifetime ECL.

Where a financial instrument includes a drawn and undrawn component, and the Bank cannot identify the ECL on the loan commitment component separately from those on the drawn commitment; the Bank presents a combined ECL for both components. The combined amount is presented as a deduction from the gross carrying amount of the drawn component. Any excess of the loss allowance over the gross amount of the drawn component is presented as provisions.

## (iv) Derecognition of Financial Assets – Modification of Loans

When the Bank renegotiates or otherwise modifies the contractual cash flows of loans to customers, the Bank assesses whether or not the new terms are substantially different to the original terms. The Bank considers, among others:

- if the borrower is in financial difficulty, whether the modification merely reduces the contractual cash flows to amounts the borrower is expected to be able to pay;
- whether any substantial new terms are introduced that will affect the risk profile of the loan;
- significant extension of the loan term when the borrower is not in financial difficulty;
- significant change in the interest rate;
- change in the currency the loan is denominated in; and/or,
- insertion of collateral, other security or credit enhancements that will significantly affect the credit risk associated with the loan.

If the terms are substantially different, the Bank derecognizes the financial asset and recognizes a "new" asset at fair value and recalculates a new effective interest rate for the asset. The date of renegotiation is consequently considered to be the date of initial recognition for impairment calculation, including for the purpose of determining whether a significant increase in credit risk has occurred. However, the Bank also assesses whether the new financial asset recognized is deemed to be credit-impaired at initial recognition, especially in circumstances where the renegotiation was driven by the debtor being unable to make the originally agreed payments. Differences in the carrying amount are recognized in profit or loss as either gain or loss on derecognition of financial assets.

As to the impact on ECL measurement, the expected fair value of the "new" asset is treated as the final cash flow from the existing financial asset at the date of derecognition. Such amount is included in the calculation of cash shortfalls from the existing financial asset that are discounted from the expected date of derecognition to the reporting date using the original effective interest rate of the existing financial asset.

If the terms are not substantially different, the renegotiation or modification does not result in derecognition, and the Bank recalculates the gross carrying amount based on the revised cash flows of the financial asset and recognizes a modification gain or loss in profit or loss.

# (b) Financial Liabilities

Financial liabilities include deposit liabilities, bills payable, corporate notes payable and accrued expenses and other liabilities (excluding tax-related payables and post-employment benefit obligation).

#### 2.4 Derivative Financial Instruments

The Bank uses derivative financial instruments, particularly plain vanilla foreign exchange forwards, to manage its risks associated with fluctuations in foreign currency. Such derivative financial instruments are initially recognized at fair value on the date on which the derivative contract is entered into and are subsequently remeasured at fair value. Derivatives are carried as assets when the fair value is positive (recognized as part of Investment securities at FVTPL under the Trading and Investment Securities account) and as liabilities (recognized under the Accrued Expenses and Other Liabilities account) when the fair value is negative.

The Bank's derivative instruments provide economic hedges under the Bank's policies but are not designated as accounting hedges.

#### 2.5 Bank Premises, Furniture, Fixtures and Equipment

Land is stated at cost less impairment losses, if any. Bank premises, furniture, fixtures and equipment are carried at acquisition cost less accumulated depreciation and amortization and any impairment losses.

Depreciation is computed on a straight-line basis over the estimated useful lives of the assets as follows:

Building 50 years
Furniture, fixtures and equipment 5 to 7 years
Transportation equipment 5 years

Leasehold improvements are amortized using the estimated useful lives of six months to 13 years or the remaining term of the lease whichever is shorter.

## 2.6 Investment Properties

Investment properties pertain to land, buildings or condominium units acquired by the Bank, in settlement of loans from defaulting borrowers through foreclosure or dacion in payment. These properties are neither held by the Bank for sale in the next 12 months nor used in the rendering of services or for administrative purposes.

Investment properties are stated at cost, less accumulated depreciation, and any impairment losses (see Note 2.12).

Investment properties, except land, are depreciated over a period of five to 10 years. Depreciation and impairment loss are recognized in the same manner as in bank premises, furniture, fixtures and equipment (see Note 2.5).

# 2.7 Intangible Assets

Intangible assets include goodwill, branch licenses, club shares and computer software, which are included as part of Other Resources and are accounted for under the cost model. The cost of the asset is the amount of cash or cash equivalents paid or the fair value of the other considerations given to acquire an asset at the time of its acquisition.

Goodwill represents the excess of the cost of acquisition over the fair value of the net assets and branch licenses acquired at the date of acquisition. Branch licenses represent the rights given by the BSP to the Bank to establish a certain number of branches in various areas in the country.

Goodwill, branch licenses and club shares are classified as intangible assets with indefinite useful life, and thus, not subject to amortization but to an annual test for impairment (see Note 2.12). For purposes of impairment testing, goodwill is allocated to cash-generating units and is subsequently carried at cost less any allowance for impairment losses while branch licenses are tested for impairment individually based on recoverable amount (see Notes 15.2 and 15.3). For club shares, impairment loss is recognized when the fair value of the shares as of the reporting period is lower than the carrying amount.

Acquired computer software licenses are capitalized on the basis of the costs incurred to acquire and install the specific software. Capitalized costs are amortized on a straight-line basis over the estimated useful lives of five years. In addition, intangible assets are subject to impairment testing when indications exist, as described in Note 2.12. Costs associated with maintaining computer software and those costs associated with research activities are recognized as expense in profit or loss as incurred.

## 2.8 Other Acquired Assets

Other acquired assets pertain to chattel properties acquired through repossession or dacion in payment from defaulting borrowers. These are stated at cost less accumulated depreciation and any impairment in value. Depreciation of other acquired assets is computed on a straight-line basis over the estimated useful life of three years. The carrying value of other acquired assets is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (see Note 2.12).

#### 2.9 Deposits on Future Stock Subscriptions

Deposits on future stock subscription represent the amount of money received from the principal shareholders as deposits on the subscriptions relative to the Bank's application for increase in Authorized Capital Stock (ACS). Based on the requirements of the Securities and Exchange Commission (SEC), the Bank recognizes deposits for future stock subscriptions as part of equity if all of the following criteria are met as at the end of the reporting period:

- (a) lack or insufficiency of authorized unissued shares of stock to cover for the deposit;
- (b) approval by the Bank's Board of Directors (BOD) and stockholders for the increase in ACS to cover the shares corresponding to the amount of the deposit; and,
- (c) application for the approval of the increase in ACS has been filed with the SEC.

If any of the foregoing criteria is not met at the end of the reporting period, the deposit for future stock subscription is recognized as a liability.

## 2.10 Other Income and Expense Recognition

A contract with a customer that results in a recognized financial instrument in the Bank's financial statements may be partially within the scope of PFRS 9 and partially within the scope of PFRS 15, *Revenue from Contracts with Customers*. In such a case, the Bank applies PFRS 9 first to separate and measure the part of the contract that is covered by PFRS 9, and then applies PFRS 15 to the residual part of the contract. Expenses and costs, if any, are recognized in profit or loss upon utilization of the assets or services or at the date these are incurred. All finance costs are reported in profit or loss on accrual basis.

The Bank assesses its revenue arrangements against specific criteria to determine if it is acting as a principal or agent. The Bank concluded that it is acting as a principal in all its revenue arrangements.

For other income arising from these various banking services, which are to be accounted for under PFRS 15, the following provides information about the nature and timing of satisfaction of performance obligations in contracts with customers, including significant payment terms, and the related revenue recognition policies:

- a. Service charges, fees, and commissions Service charges, fees and commissions are generally recognized when the service has been provided or after fulfilling the corresponding criteria. These include the commissions, deposit-related fees and other credit-related fees.
- b. Asset management services The Bank provides asset management services, which include trust and fiduciary activities. Related fees are recognized in profit or loss as follows:
  - (i) Asset management and trust fees These are service fees calculated based on a fixed percentage of the value of assets managed and deducted from the customer's account balance on the scheduled collection date. Revenue from asset management services is recognized over time as the services are provided.

(ii) Non-refundable upfront fees – These are charged to customers when opening certain types of trust account with the Bank. These fees give rise to material rights for future services and are recognized as revenue over the period for which a customer is expected to continue receiving asset management services.

For other income outside the scope of PFRS 15, the following provides information about the nature and the related revenue recognition policies:

- a. Trading and securities gains (losses) These are recognized when the ownership of the securities is transferred to the buyer and is computed as the difference between the selling price and the carrying amount of the securities disposed of. These also include trading gains and losses as a result of the mark-to-market valuation of investment securities classified as FVTPL.
- b. Gain or loss from assets sold or exchanged Income or loss from assets sold or exchanged is recognized when the title to the properties is transferred to the buyer or when the collectability of the entire sales price is reasonably assured. This is included in profit or loss as part of Miscellaneous Income or Miscellaneous Expenses in the statement of profit or loss.
- c. Recovery on charged-off assets Income arising from collections on accounts or recoveries from impairment of items previously written off are recognized in the year of recovery. This is included in the statement profit or loss as part of Miscellaneous Income.

#### 2.11 Leases – Bank as a Lessee

Subsequent to the initial recognition, the Bank amortizes the right-of-use asset on a straight-line basis from the lease commencement date over the useful life of the right-of-use asset or the term of the lease, whichever is shorter. The Bank also assesses the right-of-use asset for impairment when such indicators exist (see Note 2.12).

The Bank has elected to account for any short-term leases (less than 12 months) using the practical expedients. Instead of recognizing a right-of-use asset and lease liability, the lease payments in relation to these are recognized as an expense in profit or loss on a straight-line basis over the lease term.

The corresponding right-of-use assets and lease liabilities are presented as part of Bank Premises, Furniture, Fixtures and Equipment, and Accrued Expenses and Other Liabilities, respectively, in the statements of financial position.

## 2.12 Impairment of Non-financial Assets

The Bank's premises, furniture, fixtures, and equipment (including right-of-use assets), investment properties, and other resources (including branch licenses goodwill, club shares, computer software and other acquired assets) and other non-financial assets are subject to impairment testing.

Intangible assets with an indefinite useful life, such as goodwill and branch licenses or those not yet available for use are tested for impairment at least annually. All other individual assets or cash-generating units are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

## 2.13 Employee Benefits

The Bank provides post-employment benefits to employees through a defined benefit plan and defined contribution plan, and other employee benefits.

The Bank's defined benefit post-employment plan covers all regular full-time employees. The post-employment plan is tax-qualified, non-contributory, and administered by a trustee. The defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method.

A defined contribution plan is a post-employment plan under which the Bank pays fixed contributions into an independent entity (e.g., Social Security System and PhilHealth). The Bank has no legal or constructive obligation to pay further contributions after payment of the fixed contribution.

Short-term employee benefits include salaries, wages, bonuses, and non-monetary benefits provided to current employees, which are expected to be settled before twelve months after the end of the reporting period during which an employee services are rendered but does not include termination benefits.

Termination benefits are payable when employment is terminated by the Bank before the normal retirement date, or whenever an employee accepts voluntary redundancy in exchange for these benefits.

The Bank recognizes a liability and an expense for employee bonuses, based on a formula that is fixed regardless of the Bank's income after certain adjustments and does not take into consideration the profit attributable to the Bank's shareholders. The Bank recognizes a provision where it is contractually obliged to pay the benefits, or where there is a past practice that has created a constructive obligation.

Compensated absences are recognized for the number of paid leave days (including holiday entitlement) remaining at the end of the reporting period. They are included in the Accrued Expenses and Other Liabilities account in the statements of financial position at the undiscounted amount that the Bank expects to pay as a result of the unused entitlement.

## 3. SIGNIFICANT ACCOUNTING JUDGMENTS AND ESTIMATES

The preparation of the Bank's financial statements in accordance with PFRS requires management to make judgments and estimates that affect the amounts reported in the financial statements and related notes. Judgments and estimates are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Actual results may ultimately differ from these estimates. Unless specifically indicated to apply to either year, the policies that follow apply to both years.

#### 3.1 Critical Management Judgments in Applying Accounting Policies

In the process of applying the Bank's accounting policies, management has made the judgments presented in the succeeding page, apart from those involving estimation, which have the most significant effect on the amounts recognized in the financial statements.

## (a) Application of ECL to Financial Assets at FVOCI and Amortized Cost

The Bank uses external benchmarking and historical loss rates to calculate ECL for all debt instruments carried at FVOCI and amortized cost as well as loan commitments, if any. The allowance for impairment is based on the ECLs associated with the Probability of Default (PD) of a financial instrument in the next 12 months, unless there has been a significant increase in credit risk since origination of the financial instrument, in such case, a lifetime ECL for the instrument is recognized. This is where significant management judgment is required.

The Bank has established a policy to perform an assessment, at the end of each reporting period, whether a financial instrument's credit risk has significantly increased since initial recognition, by considering the change in the risk of default occurring over the remaining life of the financial instrument (see Note 4.3).

(b) Evaluation of Business Model Applied and Testing the Cash Flow Characteristics of Financial Assets in Managing Financial Instruments

The Bank manages its financial assets based on business models that maintain adequate level of financial assets to match its expected cash outflows, largely its core deposit funding arising from customers' withdrawals and continuing loan disbursements to borrowers, while maintaining a strategic portfolio of financial assets for trading activities consistent with its risk appetite.

The Bank developed business models which reflect how it manages its portfolio of financial instruments. These business models need not be assessed at entity level or as a whole but shall be applied at the level of a portfolio of financial instruments (i.e., group of financial instruments that are managed together by the Bank) and not on an instrument-by-instrument basis (i.e., not based on intention or specific characteristics of individual financial instrument).

In determining the classification of a financial instrument, the Bank evaluates in which business model a financial instrument, or a portfolio of financial instruments belong to taking into consideration the objectives of each business model established by the Bank (e.g., held-for-trading, generating accrual income, direct matching to a specific liability) as those relate to the Bank's investment, trading, and lending strategies. Furthermore, the Bank assesses whether the contractual terms of the financial assets give rise on specified dates to cash flows that are solely payments of principal and interest on the principal outstanding, with interest representing time value of money and credit risk associated with the principal amount outstanding.

The assessment as to whether the cash flows meet the test is made in the currency in which the financial asset is denominated. Any other contractual term that changes the timing or amount of cash flows (unless it is a variable interest rate that represents time value of money and credit risk) does not meet the amortized cost criteria. In cases where the relationship between the passage of time and the interest rate of the financial instrument may be imperfect, known as modified time value of money, the Bank assesses the modified time value of money feature to determine whether the financial instrument still meets the SPPI criterion.

The objective of the assessment is to determine how different the undiscounted contractual cash flows could be from the undiscounted cash flows that would arise if the time value of money element was not modified (the benchmark cash flows). If the resulting difference is significant, the SPPI criterion is not met. In view of this, the Bank considers the effect of the modified time value of money element in each reporting period and cumulatively over the life of the financial instrument.

If more than an infrequent sale is made out of a portfolio of financial assets carried at amortized cost, the Bank assesses whether and how such sales are consistent with the objective of collecting contractual cash flows. In making this judgment, it considers certain circumstances documented in its business model manual to assess that an increase in the frequency or value of sales of financial instruments in a particular period is not necessarily inconsistent with a held-to-collect business model if the Bank can explain the reasons for those sales and why those sales do not reflect a change in the Bank's investment objective for the business model.

## (c) Distinction Between Investment Properties or Other Acquired Assets and Owner-occupied Properties

The Bank determines whether a property qualifies as investment property. In making this judgment, the Bank considers whether the property generates cash flows largely independent of the other assets held by an entity. Owner-occupied properties generate cash flows that are attributable not only to properties but also to other assets used in the production or supply process.

The Bank classifies its acquired properties (foreclosed properties) as Bank Premises, Furniture, Fixtures and Equipment if used in operations, as other acquired assets presented under Other Resources, if the Bank expects that the properties, which are other than land and building, will be recovered through sale rather than use, and as Investment Properties if the Bank intends to hold the properties, which could be land and/or building, to earn rental or for capital appreciation.

Judgment is applied in determining whether ancillary services are so significant that a property does not qualify as investment property. The Bank considers each property separately in making its judgment.

#### (d) Determination of Branch Licenses Having Indefinite Useful Lives

The Bank's branch licenses were regarded as having an indefinite useful life considering there is no foreseeable limit to the period over which such assets are expected to generate net cash inflows for the Bank. The assessment of having indefinite useful lives is reviewed periodically and is updated whether events and circumstances such as the period of control over these assets and legal or similar limits on the use of these assets continue to support such assessment.

#### (e) Determination of Lease Term

In determining the lease term, management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercise a termination option. Extension options (or periods after termination options) are only included in the lease term if the lease is reasonably certain to be extended (or not terminated).

The Bank did not include renewal options as part of the lease term of as the terms are renewable upon mutual agreement.

The lease term is reassessed if an option is actually exercised or not exercised, or the Bank becomes obliged to exercise or not exercise it. The assessment of reasonable certainty is only revised if a significant event or a significant change in circumstances occurs, which affects this assessment, and that is within the control of the Bank.

# (f) Recognition of Provisions and Contingencies

Provisions are recognized when present obligations will probably lead to an outflow of economic resources, and they can be estimated reliably even if the timing or amount of the outflow may still be uncertain. Similarly, possible outflows of economic benefits to the Bank that do not meet the recognition criteria of a liability are considered contingent liabilities, hence, are not recognized in the financial statements.

Judgment is exercised by management to distinguish the difference between provisions and contingencies. Relevant disclosures are presented in Note 26.

In dealing with the Bank's various legal proceedings, its estimate of the probable costs that may arise from claims and contingencies has been developed in consultation and coordination with the Bank's internal and outside counsels acting in defense for the Bank's legal cases and are based upon the analysis of probable results.

Although the Bank does not believe that its dealing on these proceedings will have material adverse effect on the Bank's financial position, it is possible that future results of operations could be materially affected by changes in the estimates or in the effectiveness of the strategies conducted relating to those proceedings.

## 3.2 Key Sources of Estimation Uncertainty

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period:

## (a) Estimation of Allowance for ECL

The measurement of the allowance for ECL on debt financial assets at amortized cost and at FVOCI is an area that requires the use of significant assumptions about the future economic conditions and credit behavior (e.g., likelihood of customers defaulting and the resulting losses). Explanation of the inputs, assumptions and estimation used in measuring ECL is further detailed in Note 4.3.

The carrying value of investments in debt securities at amortized cost and at FVOCI, and loans and other receivables together with the analysis of the allowance for impairment on such financial assets, are shown in Notes 11 and 12, respectively.

## (b) Fair Value Measurement for Financial Assets at FVTPL and at FVOCI

The Bank carries certain financial assets at fair value which requires judgment and extensive use of accounting estimates. In cases when active market quotes are not available, fair value is determined by reference to the current market value of another financial instrument which is substantially the same or is calculated based on the expected cash flows of the underlying net base of the instrument or other more appropriated valuation techniques (see Note 7.2).

The amount of changes in fair value would differ if the Bank had utilized different valuation methods and assumptions. Any change in the fair value of the financial assets and financial liabilities would affect profit or loss or other comprehensive income.

The fair value of derivative financial instruments that are not quoted in an active market is determined through valuation techniques using the net present value computation (see Note 7.2).

The carrying values of the Bank's trading and investment securities and the amounts of fair value changes recognized on those financial assets are disclosed in Note 11.

(c) Estimation of Useful Lives of Bank Premises, Furniture, Fixtures and Equipment, Right-of-use Assets, Investment Properties, Computer Software, Club Shares, Other Acquired Assets, Goodwill, and Branch Licenses

The Bank estimates the useful lives of bank premises, furniture, fixtures and equipment, right-of-use assets, investment properties, computer software, club shares and other acquired assets based on the period over which the assets are expected to be available for use. The estimated useful lives of these assets are reviewed periodically and are updated if expectations differ from previous estimates due to physical wear and tear, technical or commercial obsolescence and legal or other limits on the use of the assets.

The Bank's goodwill, branch licenses and club shares are regarded as having an indefinite useful life considering there is no foreseeable limit to the period over which such assets are expected to generate net cash inflows for the Bank. The assessment of having indefinite useful lives is reviewed periodically and is updated whether events and circumstances such as the period of control over these assets and legal or similar limits on the use of these assets continue to support such assessment.

The carrying amounts of bank premises, furniture, fixtures and equipment (including right-of-use assets), investment properties, computer software and other acquired assets are analyzed in Notes 13, 14 and 15, respectively, while the carrying amounts of goodwill and branch licenses are analyzed in Note 15. Based on management's assessment as of December 31, 2023 and 2022, there are no changes in the useful lives of these assets.

Actual results, however, may vary due to changes in estimates brought about by changes in the factors mentioned above.

(d) Determination of Timing of Satisfaction of Performance Obligation

The Bank determines that its revenues from services for loan administration and account management shall be recognized over time while all other revenue streams are recognized at point in time. In making its judgment, the Bank considers the timing of receipt and consumption of benefits provided to the customers. As the work is performed, the Bank becomes entitled to payments. This demonstrates that the customers simultaneously receive and consume the benefits of rendering of these retail and corporate banking services as it performs.

In determining the best method of measuring the progress of the Bank's rendering of aforementioned services, the management considers the output method, which uses direct measurements of the value to the customer of the services transferred to date relative to the remaining services promised as basis in recognizing revenues. Such measurements include results of performance completed to date and time elapsed.

#### (e) Determination of Realizable Amount of Deferred Tax Assets

The Bank reviews its deferred tax assets at the end of each reporting period and reduces the carrying amount to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. The carrying value of deferred tax assets, which management has assessed to be fully recoverable, as of December 31, 2023 and 2022 is disclosed in Note 25.

#### (f) Determination of Fair Value of Investment Properties

The Bank's investment properties are composed of parcels of land, buildings, condominium units and improvements, which are held for capital appreciation and are measured using the cost model. The estimated fair value of investment properties disclosed in Note 7.4 is determined based on the appraisals conducted by professional appraisers applying the relevant valuation methodologies as discussed therein.

At initial recognition, the Bank determines the fair value of the acquired properties based on valuations performed by both internal and external appraisers. The appraised value is determined based on the current economic and market conditions as well as the physical condition of the property. For investment properties with appraisal conducted prior to the end of the current reporting period, management determines whether there are significant circumstances during the intervening period that may require adjustments or changes in the disclosure of fair value of those properties. A significant change in key inputs and sources of information used in the determination of the fair value disclosed for those assets may result in adjustment in the carrying amount of the assets reported in the financial statements if their fair value will indicate evidence of impairment.

The Bank's methodology in determining the fair value of acquired properties is further discussed in Note 7.

## (g) Impairment of Non-financial Assets

Except for intangible assets with indefinite useful lives (i.e. goodwill and branch licenses), which are annually tested for impairment, PFRS requires that an impairment review be performed when certain impairment indications are present. The Bank's policy on estimating the impairment of non-financial assets is discussed in detail in Note 2.12. Though management believes that the assumptions used in the estimation of fair values reflected in the financial statements are appropriate and reasonable, significant changes in these assumptions may materially affect the assessment of recoverable values and any resulting impairment loss could have a material adverse effect on the results of operations.

Allowance for impairment recognized on investment properties and other properties held for sale are discussed in Notes 14 and 15. There are no impairment losses recognized in goodwill, branch licenses, bank premises, furniture, fixtures, and equipment, and right-of-use assets.

#### (h) Determination of Appropriate Discount Rate in Measuring Lease Liabilities

The Bank measures its lease liabilities at the present value of the lease payments that are not paid at the commencement date of the lease contract. The lease payments were discounted using a reasonable rate deemed by management equal to the Bank's incremental borrowing rate. In determining a reasonable discount rate, management considers the term of the leases, the underlying asset and the economic environment.

Actual results, however, may vary due to changes in estimates brought about by changes in such factors.

# (i) Valuation of Post-employment Benefits

The determination of the Bank's obligation and cost of post-employment benefit plan is dependent on the selection of certain assumptions used by actuaries in calculating such amounts. Those assumptions are described in Note 23 and include, among others, discount rates, expected rate of salary increases and employee turnover. A significant change in any of these actuarial assumptions may generally affect the recognized expense and the carrying amount of the post-employment benefit obligation in the next reporting period.

The amounts of post-employment benefit obligation and expense and an analysis of the movements in the estimated present value of defined benefit obligation, as well as the significant assumptions used in estimating such obligation, are presented in Note 23.

## 4. RISK MANAGEMENT OBJECTIVES AND POLICIES

The Bank's activities are exposed to credit, market and liquidity, and operational risks. Credit risk emanates from exposures to borrowing customers, counterparty risk in trading activities, and contingent credit risks arising from trade finance exposures. Market risk covers price, liquidity, and interest rate risks in the Bank's investment portfolio. Liquidity risk may arise from shortage in funding and/or lack of market for sale of its assets. Operational risk covers potential losses other than market and credit risk arising from failures of people, process, systems, information technology and external events.

The ability to manage risks effectively is vital for the Bank to sustain its growth and continue to create value for its shareholders.

## 4.1 Risk Management

The Bank continually advances its risk management techniques and integrates this into the overall strategic business objectives to support the growth objectives of the Bank.

The Bank has automated the front office, back office, and middle office operations as far as market risk is concerned. This includes the integration of pre-deal limit checking, on-demand position monitoring, automated limit reporting and breach approval, and automated value-at-risk (VaR) calculations. In addition to the automation, the Bank continues to review its limits system to ensure that it only enters into transactions allowed under its existing policies and that adequate capital is available to cover market risk exposures.

On the credit side, the Bank safeguards its financial health by diligently assessing and managing the risks associated with lending. It involves evaluation of borrower creditworthiness by conducting thorough analyses of financial statements, historical performance, and other pertinent information to gauge the likelihood of repayment with each loan application and renewal. It also monitors borrower performance throughout the lifecycle of each loan by promptly identifying any signs of financial distress by implementing the automated credit risk downgrading. Additionally, it oversees the broader risk profile of the bank's loan portfolio by collaborating with colleagues across various departments to develop and refine credit policies and procedures in alignment with regulatory requirements and industry standards. Regular stress testing is also conducted to assess the portfolio's resilience under different economic conditions.

The allowance for credit losses, a significant component of the bank's financial provisioning, is calculated using complex models and procedures that forecast the projected credit losses in the loan portfolio. This entails studying historical data, economic indicators, and other pertinent elements to anticipate potential impairments. Senior management and regulatory authorities receive regular reports and updates, which provide transparency into the bank's credit risk exposure and performance.

The Bank has completed the bank-wide operational risk and control self-assessment in support of the enterprise risk management framework and has continued to use other operational risk management tools such as loss events monitoring and key risk indicators.

There is also an enterprise-wide training on risk awareness to ensure appreciation of the risk management objectives of the Bank, and how these relate to the overall objective and strategies of the Bank, resulting to appropriate identification and measurement of the key risks of all business and support units. Policies on Business Continuity and Information Security were further strengthened, strictly implemented, and continuously disseminated across all units of the Bank.

## 4.2 Enterprise Risk Management Framework

The Bank adopts an Enterprise Risk Management framework as its integrated approach to the identification, measurement, control, and disclosure of risks, subject to prudent limits and stringent controls as established in its risk management framework and governance structure. The Bank has an integrated process of planning, organizing, leading, and controlling its activities to minimize the effects of risk on its capital and earnings. The Bank's BOD formulates the corporate risk policy, sets risk tolerances and appetite, and provide risk oversight function through the Risk Oversight Committee (ROC), which in turn supervises the Chief Risk Officer and Head of the Enterprise Risk Management Group (ERMG) in the development and implementation of risk policies, processes, and guidelines. The framework covers operational, market and liquidity, credit and counterparty, and other downside risks within the context of the supervisory risk guidelines of the BSP and aligned best practices on risk management.

#### 4.3 Credit Risk

Credit risk pertains to the risk to income or capital due to failure by borrowers or counterparties to pay their obligations, either in full or partially as they fall due, deterioration in the credit quality of a borrower, issuer or counterparty, and the reduced recovery from a credit facility in the event of default. This is inherent in the Bank's lending, investing, and trading and is managed in accordance with the Bank's credit risk framework of risk identification, measurement, control, and monitoring.

Credit risk is managed through a continuing review of credit policies, systems, and procedures. It starts with the definition of business goals and setting of risk policies by the BOD. Account officers and credit officers directly handle credit risk as guided by policies and limits approved by the BOD. ERMG, as guided by the ROC, performs an independent portfolio oversight of credit risks, and reports regularly to the BOD and the ROC.

On the transactional level, exposure to credit risk is managed through a credit review process wherein a regular analysis of the ability of the obligors and potential obligors to meet interest and capital repayment obligations is performed. Exposure to credit risk is also managed in part by obtaining collateral and corporate and personal guarantees. Moreover, in accordance with best practices, the Bank also adopts an internal credit risk rating system (ICRRS) for the purpose of measuring credit risk for every exposure in a consistent manner as accurately as possible and uses this information as a tool for business and financial decision-making.

#### 4.3.1 Credit Risk Measurement

Loans and receivables, extended or renewed in subsequent year or period, are subjected to evaluation for possible losses. The Bank's estimation of credit exposure for risk management purposes is complex and requires the use of models, as the exposure varies with changes in market conditions, expected cash flows, and the passage of time. The assessment of credit risk of a portfolio of assets requires further estimations as to the PDs occurring, of the associated loss ratios, and of default correlations between counterparties; accordingly, such credit risk is measured using PD, Exposure at Default (EAD), and Loss Given Default (LGD), for purposes of measuring ECL as required by PFRS 9.

The initial recognition of credit risk by an individual or group of related counterparties is done through its ICRRS. The ICRRS is tailored to consider various categories of counterparty. The Rating system is further supplemented with external data to provide accurate ratings enabling adaptability to changes.

The ICRRS was created by the Bank with reference to the credit risk rating methodology utilized by an established rating agency to evaluate the creditworthiness of an individual borrower, regardless of the borrowing's status. The Bank reviews and updates its risk ratings for its loan and receivables portfolio on a regular basis, taking into account changes in the economy, business environment, industry, and borrower's circumstances. This periodic assessment of credit quality may result in a borrower's rating being improved or downgraded over time. The credit risk ratings in ICRRS are designed to increase the risk of default exponentially as the risk rating increases, as indicated by differences in the PD.

Management considers additional information for each type of loan portfolio held by the Bank:

#### (i) Retail or Consumer Loans

Subsequent to initial recognition, the payment behavior of the borrower is monitored periodically. The ECL parameters were carried out on a collective basis on shared credit risk characteristics of the borrowers and the repayment scheme of the products.

## (ii) Corporate and Commercial Loans

For corporate and commercial loans, the rating is determined at the borrower level. A relationship manager incorporates any updated or new information or credit assessments into the credit review system on an ongoing basis. In addition, the relationship manager also updates information about the creditworthiness of the borrower every year from sources such as publicly available financial statements. This determines the internal credit rating and the PD.

#### (iii) Debt Securities at Amortized Cost and at FVOCI

For the Bank's debt securities, PD coming from Bloomberg are used. These default rates are continuously monitored and updated. The one-year PD is an estimate of the probability of a default, bankruptcy, government intervention or distressed exchange occurring in the next 12 months.

In the process of applying the Bank's ICRRS in determining indications of impairment on individually significant items of financial assets at amortized cost and debt securities at FVOCI, the Bank analyzes the credit quality of the corporate borrowers and counterparties through a set of criteria and rating scale classified into the following:

Risk Rating	Rating Description/Criteria
Excellent	Borrowers have very strong debt service capacity and have conservative balance sheet leverage.
Strong	Borrower normally has a comfortable degree of stability, substance and diversity.
Good	Borrowers have low probability of going into default and bear characteristics of some degree of stability and substance though susceptible to cyclical changes and higher degree of concentration of business risk either by product or by market.
Satisfactory	Borrowers where clear risk elements exist, and the probability of default is somewhat greater.
Acceptable	Borrower where the nature of the exposure represents a higher risk because of extraordinary developments but for which a decreasing risk within acceptable period can be expected.
Watch list	Borrowers for which unfavorable industry or company-specific risk factors represent a concern.

Classified accounts or accounts already in default as defined are further mapped into BSP classification of non-performing accounts as follows:

Risk Rating	Rating Description/Criteria
Especially Mentioned	Has potential weaknesses that deserve management's close attention and if left uncorrected, these weaknesses may affect the repayment of the loan.
Substandard	Have well-defined weakness/(es), that may jeopardize repayment/liquidation in full, either in respect of the business, cash flow or financial position, which may include adverse trends or developments that affect willingness or repayment ability of the borrower.
Doubtful	Loans and credit accommodations that exhibit more severe weaknesses than those classified as "Substandard", whose characteristics on the basis of currently known facts, conditions and values make collection or liquidation highly improbable.
Loss	Loans considered absolutely uncollectible or worthless.

The Bank classifies consumer loans based on days past due following the categories that are consistent with the manner applied under the Bank's internal credit risk assessment and regulatory reporting as follows:

Bucket	<u>Classification</u>	Secured	Unsecured
Current	Unclassified	Unclassified	Unclassified
One to 30 days	Especially Mentioned	Unclassified	Especially Mentioned
31 to 60 days	Especially Mentioned	Especially Mentioned	Especially Mentioned
61 to 90 days	Substandard	Especially Mentioned	Substandard
91 to 180 days	Substandard	Substandard	Substandard
181 to 365 days	Doubtful	Doubtful	Doubtful
More than 365 days	Loss	Loss	Loss

The Bank assigns consumer loans based on classification into stages of impairment as follows:

<u>Classification</u>	Stages
	O
Unclassified	1
Especially Mentioned	2
Defaulted	3

For purposes of the information disclosed for credit risk exposures, 'defaulted' accounts include those which are classified as Substandard, Doubtful, and Loss.

The groupings of financial instruments into a pool of shared credit quality are subject to the regular review in order to ensure that credit exposures within a particular group remain appropriately homogenous.

Credit exposures shall be regularly assessed, and the loan loss provision be recognized in a timely manner to ensure that capital is adequate to support such risk exposure. Further, to ensure that this is rationally implemented, the Bank developed and adopted an internal loan loss methodology.

## 4.3.2 Credit Quality Analysis

The following table sets out information about the credit quality of loans and other receivables, financial assets measured at amortized cost, and FVOCI debt investments. Unless specifically indicated, for financial assets, the amounts in the table represent gross carrying amounts for loan commitments and other contingent accounts, the amounts in the table represent the amounts committed. As of December 31, 2023 and 2022, there are no purchased or originated credit-impaired financial assets in the Bank's financial statements.

The following table shows the exposure (gross of unamortized charges and unearned discount) to credit risk for each internal risk grade and the related allowance for impairment:

	<u></u>	Decembe	er 31, 2023	
	Stage 1	Stage 2	Stage 3	Total
Receivables from customers – corporat	e*			
Excellent	P 4,108,936,194	Р -	Р -	P 4,108,936,194
Strong	59,571,000	-	-	59,571,000
Good	9,145,927,330	22,392,232	2,526,366	9,170,845,928
Satisfactory	23,431,562,114	1,252,945,332	-	24,684,507,446
Acceptable	53,700,612,190	443,133,886	-	54,143,746,076
Watchlist	-	7,104,370,717	135,683,778	7,240,054,495
Classified	-	-	9,636,065,218	9,636,065,218
	90,446,608,828	8,822,842,167	9,774,275,362	109,043,726,357
ECL allowance	(155,584,539)	(122,974,833)	(_5,281,524,740)	(5,560,084,112)
Carrying amount	P 90,291,024,289	P 8,699,867,334	P 4,492,750,622	P103,483,642,245
* Excludes unamortized charges from capitalized		P0.3 million.		
Receivables from customers – consum-	er			
Housing loans:				
Unclassified	P 4,175,414,399	P -	P -	P 4,175,414,399
Especially Mentioned	-	157,826,766	-	157,826,766
Substandard	-	-	72,194,036	72,194,036
Doubtful	-	-	28,517,038	28,517,038
Loss			128,379,618	128,379,618
	4,175,414,399	157,826,766	229,090,692	4,562,331,857
ECL allowance	(1,854,067)	(1,375,515)	(44,278,597)	(47,508,179)
Carrying amount	P 4,173,560,332	P 156,451,251	P 184,812,095	P 4,514,823,678

		Dece	ember 31, 2023	
	Stage 1	Stage 2	Stage 3	Total
Receivables from customers – consumer				
Auto loans:				
Unclassified	P 1,479,567,141	Р -	P -	P 1,479,567,141
Especially Mentioned	-	17,715,	462 -	17,715,462
Substandard	-	-	12,705,066	12,705,066
Doubtful	-	-	13,154,017	13,154,017
Loss			141,653,162	141,653,162
	1,479,567,141	17,715,4	462 167,512,245	1,664,794,848
ECL allowance	(997,593)	(166,	798) (19,716,317)	20,880,708)
Carrying amount	<u>P 1,478,569,548</u>	P 17,548,	664 <u>P 147,795,928</u>	<u>P 1,643,914,140</u>
Salary loans:				
Unclassified	P 1,761,963,638	P -	P -	P 1,761,963,638
Especially Mentioned	-	47,385,	140 -	47,385,140
Substandard	-	-	18,720,123	18,720,123
Doubtful	-	-	25,845,957	25,845,957
Loss			47,581,009	47,581,009
	1,761,963,638	47,385,	140 92,147,089	1,901,495,867
ECL allowance	(9,953,045)	(10,522,	121) (85,928,936)	(106,404,102)
Carrying amount	<u>P 1,752,010,593</u>	P 36,863,	019 <u>P 6,218,153</u>	<u>P 1,795,091,765</u>
Contract-to-sell:				
Unclassified	P 2,364,113	Р -	Р -	P 2,364,113
Loss			396,500	396,500
	2,364,113	-	396,500	2,760,613
ECL allowance	(997,237)		(369,744)	(1,366,981)
Carrying amount	<u>P 1,366,876</u>	<u>P</u> -	<u>P 26,756</u>	<u>P 1,393,632</u>
Total gross amount	P 7,416,945,178	P 225,291,		P 8,131,383,185
Total ECL allowance	(12,804,705)	(13,061,	671) (150,293,594)	( 176,159,970)
Total carrying amount	<u>P 7,404,140,473</u>	P 212,229,	810 P 338,852,932	P 7,955,223,215
Other receivables				
Excellent	P 5,585,278,230	Р -	Р -	P 5,585,278,230
Strong	3,889	-	-	3,889
Good	25,392,539	36,	947 17,895	25,447,381
Satisfactory	69,400,719	674,	990 -	70,075,709
Acceptable	158,959,762	1,871,	948 142,640	160,974,350
Watchlist	-	21,316,	759 90,905,385	112,222,144
Classified			227,526,672	227,526,672
	5,839,035,139	23,900,	644 318,592,592	6,181,528,375
ECL allowance	(1,073,360)	(667,	533) ( 187,520,127)	(189,261,020)
Carrying amount	<u>P 5,837,961,779</u>	P 23,233,	<u>1111 P 131,072,465</u>	<u>P 5,992,267,355</u>
Debt investment securities at FVOCI				
Excellent	P 13,765,424,913	Р -	Р -	P 13,765,424,913
ECL allowance**	(16,867,787)			(16,867,787)
Carrying amount	<u>P 13,748,557,126</u>	<u>P</u> -	<u>P</u> -	<u>P 13,748,557,126</u>
** Reported as part of unrealized fair value gains (le	osses) (NUGL).			
Debt investment securities at				
amortized cost				
Excellent	P 1,517,034,052	Р -	P -	P 1,517,034,052
ECL allowance	(15,777,698)			
Carrying amount	<u>P 1,501,256,354</u>	<u>P</u> -	<u>P</u> -	<u>P 1,501,256,354</u>

		Decembe	er 31, 2022	
	Stage 1	Stage 2	Stage 3	Total
D : 11 6	-	-	-	
Receivables from customers – corporate*				
Excellent	P 1,194,916,484	Р -	P -	P 1,194,916,484
Strong	1,765,488,366	-	-	1,765,488,366
Good	22,762,858,546	924,654,276	3,349,959	23,690,862,781
Satisfactory	38,360,949,704	1,785,688,022	24,797,041	40,171,434,767
Acceptable	17,477,494,956	3,570,000	-	17,481,064,956
Watchlist	-	4,759,194,334	279,548,529	5,038,742,863
Classified			8,077,439,921	8,077,439,921
	81,561,708,056	7,473,106,632	8,385,135,450	97,419,950,138
ECL allowance	(63,259,792)	(81,520,286)	(_4,496,231,984)	(4,641,012,062)
Carrying amount	<u>P 81,498,448,264</u>	<u>P 7,391,586,346</u>	<u>P 3,888,903,466</u>	<u>P 92,778,938,076</u>
* Excludes unamortized charges from capitalized c	ommission amounting to	P2.3 million.		
Receivables from customers – consumer				
Housing loans:				
Unclassified	P 4,000,279,514	Р -	Р -	P 4,000,279,514
Especially Mentioned	1 4,000,279,314	77,660,350	г -	, , ,
Substandard	-	77,000,550	21 715 700	77,660,350
	-	-	31,715,789	31,715,789
Doubtful	-	-	53,243,061	53,243,061
Loss	4 000 070 54 1	77.770.050	191,855,993	191,855,993
ECL II	4,000,279,514	77,660,350	276,814,843	4,354,754,707
ECL allowance	(2,415,277)	(2,635,686)	10,826,950)	(15,877,913)
Carrying amount	P 3,997,864,237	<u>P 75,024,664</u>	<u>P 265,987,893</u>	<u>P 4,338,876,794</u>
Auto loans:				
Unclassified	P 1,532,674,351	P -	P -	P 1,532,674,351
Especially Mentioned	-	27,694,587	_	27,694,587
Substandard	_		20,519,149	20,519,149
Doubtful	_	_	30,009,754	30,009,754
Loss	-	-		
LOSS	1 520 774 254	27 (04 507	201,895,778	201,895,778
ECL allowance	1,532,674,351	27,694,587	252,424,681	1,812,793,619
ECL allowance	(3,015,949)	(3,038,459)	52,088,566)	(58,142,974)
Carrying amount	P 1,529,658,402	<u>P 24,656,128</u>	P 200,336,115	P 1,754,650,645
Salary loans:				
Unclassified	P 786,559,243	Р -	P -	P 786,559,243
Especially Mentioned	-	79,150,745	-	79,150,745
Substandard	-	-	18,123,002	18,123,002
Doubtful	-	-	2,545,107	2,545,107
Loss	-	_	79,187,377	79,187,377
	786,559,243	79,150,745	99,855,486	965,565,474
ECL allowance	( 6,437,290)	(8,007,297)		
LOD and wante	(	, , ,	,	(
Carrying amount	<u>P 780,121,953</u>	<u>P 71,143,448</u>	<u>P 11,991,824</u>	P 863,257,225
Contract-to-sell:	_	_	_	_
Unclassified	P 7,604,337	P -	P -	P 7,604,337
ECL allowance	(12,344)			(12,344)
Carrying amount	P 7,591,993	<u>P</u> -	<u>P</u> -	P 7,591,993
Total gross amount	P 6,327,117,445	P 184,505,682	P 629,095,010	P 7,140,718,137
Total ECL allowance	(11,880,860)			, , ,
Total carrying amount	P 6,315,236,585	<u>P 170,824,240</u>	<u>P 478,315,832</u>	<u>P 6,964,376,657</u>
Other receivables				
	D 2 527 525 020	D	D	D 2 527 525 020
Excellent	P 2,527,525,038	Р -	Р -	P 2,527,525,038
Strong	136,805,515	-	-	136,805,515
Good	132,547,899	538,347	23,729	133,109,975
Satisfactory	174,878,896	3,327,731	-	178,206,627
Acceptable	100,407,732	380,837	368,160	101,156,729
Watchlist	- '	15,036,889	5,189,914	20,226,803
Classified	-	-	593,910,980	593,910,980
	3,072,165,080	19,283,804	599,492,783	3,690,941,667
ECL allowance	(7,134,532)			
Carrying amount	P 3,065,030,548	P 17,888,114	P 432,573,477	P 3,515,492,139

		December 31, 2022				
	Stage 1	Stage 2	Stage 3	Total		
Debt investment securities at FVOCI						
Excellent	P 10,820,216,925	P -	P -	P 10,820,216,925		
ECL allowance**	(10,793,644)	-	-	(10,793,644)		
Carrying amount	<u>P 10,809,423,281</u>	<u>P</u> -	<u>P</u> -	P 10,809,423,281		
** Reported as part of unrealized fair value g	ains (losses) (NUGL)					
Debt investment securities at						
amortized cost						
Excellent	P 1,138,759,769	P -	Р -	P 1,138,759,769		
ECL allowance	(13,299,092)			(13,299,092)		
Carrying amount	<u>P 1,125,460,677</u>	<u>P</u> -	<u>P</u> -	<u>P 1,125,460,677</u>		

As of December 31, 2023 and 2022, the Bank held Cash and Other Cash Items, Due from Other Banks and Due from BSP totaling to P9,985.7 million and P12,565.9 million, respectively (see Notes 9 and 10). The financial assets are held with the BSP and financial institution counterparties that are rated at least BBB to AAA+, based on Standard and Poor's (S&P) ratings.

## 4.3.3 Concentrations of Credit Risk

The Bank monitors concentrations of credit risk by sector. An analysis of concentrations of credit risk (gross of allowance) at the reporting date is shown below (amounts in thousands).

	2023			2022			
	Receivables Trading and		Receivables Trading				
	Cash and Cash			Cash and Cash			
	Equivalents*	Customers**	Securities	Equivalents*	Customers**	Securities	
Financial and							
	P 15,047,081	P 5,679,964	P 20,681,836	P 15,076,190	P 4,363,124	P 11,480,652	
Wholesale and retail trade	-	42,399,980	-	-	38,146,775	-	
Real estate activities	_	16,229,449	337,378	_	16,512,161	316,317	
Manufacturing	_	13,462,005	55,812	_	12,800,637	1,820,631	
Construction	-	11,585,188	<b>-</b> ′	-	7,330,580	- ,	
Transportation and storage	_	5,422,045	-	-	6,121,292	-	
Accommodation and		, ,			, ,		
food service activities	-	4,809,751	669,550	-	3,308,648	301,083	
Electricity, gas, steam and		, ,	,		, ,	,	
air-conditioning supply	-	4,637,011	320,220	-	4,757,477	121,812	
Consumption	-	3,567,826	<b>-</b> ´	-	1,843,519	-	
Water supply, sewerage,		, ,			, ,		
waste management							
and remediation							
activities	-	2,748,564	-	-	2,667,819	140,503	
Administrative and		, ,			, ,	,	
support services	-	1,466,559	-	-	2,532,306	_	
Agriculture, forestry and		, ,			, ,		
fishing	-	1,367,624	-	-	1,321,665	_	
Professional, scientific,		, ,			, ,		
and technical activities	-	1,332,678	-	-	735,066	_	
Mining and quarrying	-	988,877	-	-	658,407	_	
Information and		,			,		
communication	-	245,135	-	-	255,067	_	
Education	_	296,080	_	_	227,863	_	
Human health and social		,			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
service activities	-	34,112	-	-	63,890	_	
Arts, entertainment and		,			,		
recreation	-	20,710	-	-	20,110	_	
Activities of private		,			,		
household as employers							
and undifferentiated							
goods and services and							
producing activities of							
households for own use	-	3,331	-	-	5,074	-	
Other service activities	_	878,221	_	_	889,188	_	

<sup>\*</sup> Cash and cash equivalents include cash and other cash items, due from BSP and other banks, SPURRA and foreign currency notes and coins on hand (see Note 2.3).

<sup>\*\*</sup> Receivables from customers are reported gross of unearned interests or discounts and excluding unamortized charges from capitalized commission.

## 4.3.4 Amounts Arising from ECL

At each reporting period, the Bank assesses whether financial assets carried at amortized cost and debt securities carried at FVOCI have significant increase in credit risk (referred to as Stages 2 and 3 financial assets). A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

The assessment of credit risk of a portfolio of assets entails further estimations as to the likelihood of defaults occurring, of the associated loss ratios and of default correlations between counterparties. The Bank measures credit risk using PD, LGD and EAD.

#### (a) Significant Increase in Credit Risk (SICR)

In assessing whether the credit risk on a financial instrument has increased significantly since initial recognition, the Bank assesses the change in the risk of a default occurring over the remaining life of the financial instrument. In making this assessment, the Bank assesses on a periodic basis both the quantitative and qualitative information that is reasonable and supportable, including historical experience as appropriate. For corporate and commercial loans, these may include macroeconomic conditions, economic sector and geographical region relevant to the corporate counterparty or borrower and other factors that are counterparty specific. As the Bank holds various types of financial instruments, the extent of assessment may depend on the materiality of the financial instrument, or the complexity of the portfolio being assessed.

#### Retail or Consumer Loans

The Bank ECL model follows a three-stage impairment approach in determining the loss allowance to be recognized in the financial statements:

- Stage 1 comprises of all credit exposures that are considered 'performing' and with no observed SICR since initial recognition. These include those financial instruments with low credit risk. For these financial instruments, the loss allowance is determined based on a 12-month ECL.
- Stage 2 comprises of all financial instruments assessed to have SICR since initial recognition based on the Bank's quantitative and qualitative criteria, though not yet deemed to be credit-impaired. Stage 2 includes credit exposures that are considered 'under-performing' in which credit risk assessment fall under the Especially Mentioned classification. Stage 2 financial instruments may also include those facilities where the credit risk has improved and have been reclassified from Stage 3 subject to the Bank's observation period on the creditworthiness of the counterparty. A lifetime ECL is recognized for these financial instruments.
- Stage 3 comprises credit exposures which are assessed as 'credit-impaired', thus considered by the Bank as 'non-performing', which is assessed consistently with the Banks definition of default. Generally, this includes accounts categorized as Substandard, Doubtful and Loss. The Bank recognizes a lifetime ECL for all credit-impaired financial assets.

#### Corporate and Commercial Loans

As outlined in PFRS 9, a '3-stage' impairment model was adopted by the Bank based on changes in credit quality since initial recognition of the financial asset. As discussed in Note 2.3(a)(iii), a financial asset that is not credit-impaired on initial recognition is classified as 'Stage 1', with credit risk continuously monitored by the Bank as its ECL is measured at an amount equal to the portion of lifetime ECL that results from possible default events within the next 12 months. If an SICR since initial recognition is identified, the classification will be moved to 'Stage 2' but is not yet deemed to be credit impaired. Such assessment is based on certain qualitative criteria as follows:

- borrowers with past due accounts over the cure period of 30 days but with current accounts at the effectivity of the cure period policy shall be downgraded to Watchlist Rating.
- watchlist borrowers can be upgraded upon completion of the observation period
  which shall be 12 months from the time of downgrading provided an updated
  ICRRS has been conducted. The seasoning means that there is no incident of past
  due even within the cure period.
- borrowers with accounts that are all past due over the cure period shall be rated as Classified. Such shall be categorized as:
  - (i) Classified secured less than 5 years past due
  - (ii) Classified Clean less than 3 years
  - (iii) Classified over observation period

Generally, watchlisted accounts shall be considered as Stage 2 accounts for purposes of provisioning while Classified accounts shall be Stage 3.

#### Debt Securities at Amortized Cost and at FVOCI

The Bank considers low credit risk for government debt securities and listed corporate debt securities when its credit risk rating is equivalent to a globally understood definition of 'investment grade' (which should be from at least one major rating agency); other debt securities are considered to be low credit risk when they have a low risk of default, and the issuer has a strong capacity to meet its contractual cash flow obligations in the near term.

# (b) Definition of Default and Credit-impaired Assets

#### Loans and other receivables

Credit-impaired loans and other receivables are those classified as both past due and under Stage 3. The total credit impaired assets under corporate, consumer, and other receivables amounted to P9,774.3 million, P489.1 million, and P318.6 million, respectively, as of December 31, 2023, and P8,385.1 million, P629.1 million, and P599.5 million, respectively, as of December 31, 2022.

The Bank defines a financial asset as in default, which is aligned with the definition of credit-impaired asset, when it meets one or more of the following criteria:

- Quantitative in this criterion, the borrower is more than 30 days past due on its contractual payments.
- Qualitative this includes instances where the borrower is unlikely to pay its obligations and is deemed to be in significant financial difficulty, which include cases of long-term forbearance, borrower's death, insolvency, breach of financial covenant/s, disappearance of active market for that financial instrument because of financial difficulties, and bankruptcy.

These criteria have been applied to all financial instruments held by the Bank and are consistent with the definition of default used for internal credit risk management purposes. Such definition has been consistently applied in determining PD, EAD, and LGD throughout the ECL calculations of the Bank.

An instrument is considered to have cured when it no longer meets any of the default criteria for six consecutive months. The cure period sets the tolerance period wherein the borrowers are allowed to update the payments. This period was determined based on an analysis which considers the likelihood of a financial instrument returning to default status. The Bank considers verifiable collection experience and reasonable judgment that support the likelihood.

In 2023, unsecured and secured loans qualify for write-off when they remained unpaid and outstanding for more than 915 days and 1,825 days, respectively, and upon BOD approval while in 2022, unsecured and secured loans qualify for write-off when they remained unpaid and outstanding for more than 914 days and 1,095 days, respectively, and upon BOD approval.

#### Debt Securities

Debt securities are assessed as credit-impaired and impairment losses are incurred if, and only if, there is objective evidence of impairment as a result of an event that occurred after the initial recognition of the security (a "loss event") and that loss event has impact on the estimated future cash flows of the securities. Losses expected as a result of future events, shall also be considered in estimating the ECL. Objective evidence that the security is impaired includes observable data that comes to the attention of the holder of the security about the following loss events:

- significant financial difficulty of the issuer or obligor;
- breach of contract, such as a default or delinquency in interest or principal payments;
- the financial institution, for economic or legal reasons relating to the issuer's financial difficulty, granting to the issuer a concession that the financial institution would not otherwise consider;
- it becoming probable that the issuer will enter bankruptcy or other financial reorganization;
- the disappearance of an active market for that security because of financial difficulties; or,

observable data indicating that there is a measurable decrease in the estimated future
cash flows from a portfolio of securities since the initial recognition of those assets,
although the decrease cannot yet be identified with the individual securities in the
portfolio, including adverse change in the payment status of issuers in the portfolio;
or national or local economic conditions that correlate with defaults on the
securities in the portfolio.

The disappearance of an active market because a financial institution's held securities are no longer publicly traded is not evidence of impairment. A downgrade of an issuer's credit rating is not, by itself, evidence of impairment, although it may be evidence of impairment when considered with other available information. A decline in the fair value of a security below its cost or amortized cost is not necessarily evidence of impairment (e.g., a decline in fair value of an investment in debt security that results from an increase in the risk-free interest rate).

In making an assessment of whether an investment in government debt securities is credit-impaired, the Bank considers the following factors:

- the market's assessment of creditworthiness as reflected in the bond yields;
- the rating agencies' assessment of creditworthiness;
- the country's ability to access the capital markets for new debt issuance;
- the probability of debt being restructured, resulting in holders suffering losses through voluntary or mandatory debt forgiveness; or,
- the internal support mechanism in place to provide the necessary support as 'lender of last resort' to that country, as well as the intention, reflected in public statements, of governments and agencies to use those mechanisms. This includes an assessment of the depth of those mechanisms and, irrespective of the political intent, whether there is the capacity to fulfil the required criteria.
- (c) Key Inputs, Assumptions and Estimation Techniques Used in Measurement of ECL

The ECL is measured on either a 12-month or lifetime basis depending on whether an SICR has occurred since initial recognition or whether an asset is considered to be credit-impaired. ECL is the discounted product of the PD, LGD, and EAD, which are defined in Note 2.3(a)(iii). The ECL is determined by projecting the PD, LGD and EAD for each future month and for each individual exposure or collective segment. These three components are multiplied together and adjusted for the likelihood of survival i.e., the exposure has not been prepaid or defaulted in an earlier month. This effectively calculates an ECL for each future month, which is then discounted back to and summed up at the reporting date. The discount rate used in the ECL calculation is the original effective interest rate or an approximation thereof.

The lifetime PD is developed by applying a maturity profile to the current 12-month PD. The maturity profile looks at how defaults develop on a portfolio from the point of initial recognition throughout the lifetime of the loans. The maturity profile is based on historical observed data and is assumed to be the same across all assets within a portfolio and credit grade band. Such profile is supported by a historical analysis (usually, an observation period of five years).

The 12-month and lifetime EADs are determined based on the expected payment profile, which varies by product type. For loans with periodic amortization and one-time full payment at end of the term, EAD is based on the contractual repayments owed by the borrower over a 12-month or lifetime basis. This will also be adjusted for any expected overpayments made by a borrower. Early repayment or refinancing assumptions are also incorporated into the calculation.

The 12-month and lifetime LGDs are determined based on the factors which impact the recoveries made post default and may vary by product type. For secured products, this is primarily based on collateral type and projected collateral values, historical discounts to market or book values due to forced sales, time to repossession and recovery costs observed.

For unsecured loan portfolios, LGD is typically set at portfolio level due to the limited differentiation in recoveries achieved across different borrowers. The LGD is influenced by collection strategies.

The determination of the 12-month and lifetime PD, LGD, and EAD includes the overlay of forward-looking economic information [see Note 4.3.4(d)]. Further, the assumptions underlying the calculation of the ECL, such as how the maturity profile of the PDs and how collateral values change, are monitored and reviewed by the Bank on a quarterly basis.

Significant changes in the estimation techniques or significant assumptions made by the Bank in 2023 and 2022 are disclosed in Note 4.3.5.

## (d) Overlay of Forward-looking Information in the Measurement of ECL

The Bank incorporates forward-looking information (FLI) in its assessment of SICR and calculation of ECL. The Bank has performed historical analysis and has identified the key macroeconomic variables (MEVs) impacting credit risk associated with its borrowers and/or counterparties and the ECL for each portfolio of debt instruments.

The MEVs and their associated impact on the PD, EAD and LGD vary by financial instrument. The Bank formulates forecasts of MEVs (one base economic scenario, and two less likely scenarios – one upside and one downside) and are performed by the Bank's ERMG on a quarterly basis and provide the best estimate view of the economy over the next five years. The impact of these economic variables on the PD, EAD and LGD has been determined by performing statistical regression analysis to understand the impact changes in these variables have had historically on default rates and on the components of EAD and LGD.

The base scenario is aligned with information used by the Bank for strategic planning and budgeting. The MEVs considered by the Bank includes economic data and forecasts published by government bodies (e.g., BSP and Philippine Statistics Authority), international organizations (e.g., International Monetary Fund), and certain reputable private and academic organizations involved in forecasting.

Accordingly, the Bank has identified key drivers for credit risk for its corporate loans portfolio which include gross domestic product, interest rate, consumer price index and inflation rate. The analysis of these scenarios takes into account the range of possible outcomes that each chosen scenario is representative of. The assessment of SICR is performed using the lifetime PD under each scenario, multiplied by the associated scenario weight, along with qualitative and backstop indicators. This determines whether the whole financial instrument is in Stage 1, Stage 2, or Stage 3, hence, whether a 12-month or lifetime ECL should be recorded.

Following this assessment, the Bank measures ECL as either a probability-weighted 12-month ECL (Stage 1), or a probability-weighted lifetime ECL (Stages 2 and 3). These probability weighted ECLs are determined by running each scenario through the relevant ECL model and multiplying it by the appropriate scenario weights.

As with any economic forecasts, the projections and likelihoods of occurrence are subject to a high degree of inherent uncertainty, and therefore, the actual outcomes may be significantly different to those projections. The Bank considers these forecasts to represent its best estimate of the possible outcomes and has analyzed the non-linearities and asymmetries within the Bank's different product types to establish that the chosen scenarios are appropriately representative of the range of possible scenarios.

Management has also considered other FLI not incorporated within the above economic scenarios, such as any regulatory, legislative, or political changes, but are not deemed to have a significant impact on the calculation of ECL.

## (e) Collective Basis of Measurement of ECL

For modelling ECL parameters which were carried out on a collective basis, the financial instruments are grouped on the basis of shared credit risk characteristics, such as instrument, product type (auto loans, housing loans, etc.), repayment scheme, industry type, remaining life to maturity, and geographical locations of the borrowers and/or counterparties.

The groups are subject to regular review by the Bank's ERMG in order to ensure that credit exposures within a particular group remain appropriately homogenous.

#### 4.3.5 Continuing Impact of COVID-19 on Measurement of ECL

In response to the COVID-19 situation and the Bank's expectations of economic impacts, the key conditions and assumptions utilized in the Bank's calculation of ECL have been revisited and recalibrated. The economic scenarios and forward-looking macroeconomic assumptions underpinning the ECL calculation are outlined in Note 4.3.1. As of December 31, 2023 and 2022, the expected impacts of COVID-19 have been reasonably captured using the Bank's business-as-usual (BAU) ECL methodology (i.e., the ECL methodology used in the prior years). In 2023 and 2022, the Bank no longer imputed a separate COVID-19 overlay on calculating for its ECL allowance due to the continued improvement of the country's economic status.

The BAU ECL methodology has been structured and calibrated using historical trends and correlations as well as forward-looking economic scenarios. The severity of the current macroeconomic projections and the added complexity caused by the various support schemes and regulatory guidance could not be reliably modelled for the time being. Therefore, the BAU ECL model may generate results that are either overly conservative or overly optimistic depending on the specific portfolio or segment. As a result, post-model adjustments are needed to reflect the considerable uncertainty in BAU ECL methodology given the unprecedented impacts of COVID-19.

Given that the BAU ECL model changes take a significant amount of time to develop and validate and the data limitation in respect of lagging credit information and granular behavior analysis of customers, the Bank expects that post-model adjustments will be applied for the foreseeable future. Notwithstanding that the measurement inputs and assumptions, including forward-looking macroeconomic assumptions, were recalibrated in response to COVID-19 situation, the fundamental ECL mechanics and methodology underpinning the Bank's measurement of ECL have remained consistent with the prior periods.

The Bank focused on supporting customers who are experiencing (i.e., those availing of reliefs) and about to experience financial difficulties (i.e., those with reprieved business operations) as a result of the COVID-19 situation and has offered a range of financial assistance measures including temporary loan repayment deferrals (principal and interest). In accordance with regulatory guidance, the Bank implemented mandatory payment holidays to all eligible loan accounts (see also Note 4.3.6).

#### 4.3.6 Modifications of Financial Assets

## (a) Financial Reliefs Provided by the Bank

In certain cases, the Bank modifies the terms of the loans provided to the borrowers due to commercial renegotiations, or for distressed loans, with a view of maximizing recovery of the contractual amount of obligation that the Bank is owed to. Restructuring policies and practices are based on indicators or criteria which, in the management's judgment, indicate that payment will most likely continue. Such policies are continuously reviewed and updated as necessary. Restructuring is most commonly applied to term or corporate loans.

Previously, in addition to the government-mandated reliefs, the Bank has also offered financial relief in response to the COVID-19 situation. The following relief measures were granted to eligible customers:

- payment of amortization relief including extension of contractual terms;
- principal and interest relief including lower amortization on extended terms; and,
- change from loan line to term loan (i.e., consolidation of amounts due).

The remaining outstanding balance of restructured loans from these relief measures amounted to P4,505.4 million and P5,012.8 million as of December 31, 2023 and 2022, respectively. The related allowance for credit loss of such loans amounted to P494.5 million and P339.9 million as of the same dates, respectively. Of the total outstanding restructured loans as of December 31, 2023, and 2022, P2,148.9 million and P2,489.2 million, respectively, are due to impact of COVID-19 situation.

# (b) Assessment of SICR

The risk of default of such assets after modification is assessed at the reporting date and compared with the risk under the original terms at initial recognition, when the modification is not substantial and so does not result in derecognition of the original asset. The Bank monitors the performance of the financial asset subsequent to its modification.

The Bank may determine that the credit risk has significantly improved after restructuring (in accordance with the new terms for six consecutive months or more), so that the assets are moved from Stage 3 or Stage 2.

The Bank continues to monitor if there is a subsequent SICR in relation to such modified assets through the use of specific models for modified assets.

# 4.3.7 Credit Risk Exposures

The Bank's maximum exposure to credit risk is equal to the carrying value of its financial assets, except for certain secured loans and receivables from customers, as shown below.

	Gross Maximum Exposure	Fair Value of Collaterals	Net Exposure	Financial Effect of Collaterals
<u>2023</u>				
Loans and discounts:				
Corporate	P 109,043,726,357	P 113,388,771,656	P -	P 109,043,726,357
Consumer	8,131,383,185	15,775,874,384	=	8,131,383,185
Sales contract receivables	19,129,027	99,301,875	. <u>-</u>	19,129,027
	P 117,194,238,569	P 129,263,947,915	<u>P</u> -	<u>P 117,194,238,569</u>
<u>2022</u>				
Loans and discounts:				
Corporate	P 97,419,950,138	P 88,920,302,286	P 8,499,647,850	P 88,920,302,286
Consumer	7,140,718,137	14,956,711,062		7,140,718,137
Sales contract receivables	23,755,833	77,235,110	. <u>-</u>	23,755,833
	P 104,584,424,108	P 103,954,248,458	P 8,499,647,850	P 96,084,776,256

An analysis of the maximum credit risk exposure relating to Stage 3 financial assets as of December 31, 2023 and 2022 is shown below.

Gross Maximum Exposure	Fair Value of Collaterals	Net Exposure	Financial Effect of Collaterals
P 9,774,275,362 489,146,526 7,123,444 P 10,270,545,332	P 7,708,878,593 4,097,216,064 23,567,113 P11,829,661,770	P 2,065,396,769	P 7,708,878,593 489,146,526 7,123,444 P 8,205,148,563
629,095,010 6,920,364	4,470,075,120 14,121,410	- -	P 7,912,415,970 629,095,010 6,920,364 P 8,548,431,344
	Maximum Exposure  P 9,774,275,362 489,146,526 7,123,444  P 10,270,545,332  P 8,385,135,450 629,095,010	Maximum Exposure         Value of Collaterals           P 9,774,275,362 489,146,526 7,123,444         P 7,708,878,593 4,097,216,064 23,567,113           P 10,270,545,332         P11,829,661,770           P 8,385,135,450 629,095,010 6,920,364         P 7,912,415,970 4,470,075,120 14,121,410	Maximum Exposure         Value of Collaterals         Net Exposure           P 9,774,275,362 489,146,526 7,123,444         P 7,708,878,593 4,097,216,064 23,567,113         P 2,065,396,769 -           P 10,270,545,332         P11,829,661,770         P 2,065,396,769           P 8,385,135,450 629,095,010 6,920,364         P 7,912,415,970 4,470,075,120 14,121,410         P 472,719,480 -

The following table sets out the gross carrying amounts of the exposures to credit risk on financial assets with low credit risk measured at amortized cost and debt securities at FVOCI as of December 31:

	Notes	2023	2022
Cash and cash equivalents Debt securities	9, 10, 12, 15	<u>P 15,047,080,855</u>	P15,076,189,647
At FVOCI At amortized cost	11.2 11.3	13,765,424,913 1,517,034,052 15,282,458,965	10,820,216,925 1,138,759,769 11,958,976,694
		P 30,329,539,820	P27,035,166,341

Cash and cash equivalents include loans and advances to banks (i.e., Due from BSP, Due from Other Banks, SPURRA and Foreign currency coins and notes on hand).

Debt securities includes government and corporate bonds. These are held by the BSP, financial institutions and other counterparties that are reputable and with low credit risk; hence, ECL is negligible.

## 4.3.8 Allowance for Expected Credit Loss

The following tables show the reconciliation of the loss allowance for ECL by class of financial instruments at the beginning and end of 2023 and 2022:

		2023						
		Stage 1		Stage 2		Stage 3		Total
Receivables from customers - corporate				_				
Balance at January 1	P	63,259,792	P	81,520,286	P4,	496,231,984	P	1,641,012,062
Transfers to:								
Stage 1		344,404	(	343,428)	(	976)		-
Stage 2	(	17,243,241)		17,496,611	(	253,370)		-
Stage 3	(	251,732,733)	(	244,851,236)		496,583,969		-
Net remeasurement of loss allowance		327,385,343		246,162,210		101,732,442		675,279,995
New financial assets originated		74,804,498		72,806,306		667,844,541		815,455,345
Derecognition of financial assets	(	41,233,524)	(	<u>49,815,916</u> )	(	480,613,850)	(	571,663,290)
Balance at December 31	<u>P</u>	155,584,539	<u>P</u>	122,974,833	<u>P5,</u>	281,524,740	<u>P 5</u>	5,560,084,112
Receivables from customers – consumer								
Balance at January 1	P	11,880,860	P	13,681,442	P	150,779,178	P	176,341,480
Transfers to:								
Stage 1		305,560	(	203,451)	(	102,109)		-
Stage 2	(	4,126,993)		4,421,623	(	294,630)		-
Stage 3	(	26,685,770)	(	9,049,171)		35,734,941		-
Net remeasurement of loss allowance		29,857,895	(	193,147)		134,049,352		163,714,100
New financial assets originated		7,004,263		7,999,719		16,591,191		31,595,173
Derecognition of financial assets	(	5,431,110)	(	3,595,344)	(	83,282,827)	(	92,309,281)
Write-offs				-	(	103,181,502)	(	103,181,502)
Balance at December 31	<u>P</u>	12,804,705	<u>P</u>	13,061,671	<u>P</u>	150,293,594	<u>P</u>	176,159,970
Other receivables								
Balance at January 1	P	7,134,532	P	1,395,690	P	166,919,306	P	175,449,528
Transfers to:								
Stage 1		3,432	(	2,944)	(	488)		-
Stage 2	(	60,307)		65,683	(	5,376)		-
Stage 3	(	3,786,181)	(	1,293,122)		5,079,303		-
Net remeasurement of loss allowance	(	2,298,760)		84,557		23,468,070		21,253,867
New financial assets originated		184,805		561,763		1,081,825		1,828,393
Derecognition of financial assets	(	104,161)	(	144,094)	(	4,191,904)	(	4,440,159)
Write-offs		-		-	(	4,830,609	) (	4,830,609)
Balance at December 31	<u>P</u>	1,073,360	P	667,533	<u>P</u>	187,520,127	<u>P</u>	189,261,020

		2023						
	_	Stage 1		Stage 2	_	Stage 3		Total
Debt investment securities at FVOCI								
Balance at January 1	P	10,793,644	P	-	Р	-	P	10,793,644
Net remeasurement of loss allowance	_	6,074,143		-		-		6,074,143
Balance at December 31	<u>P</u>	16,867,787	P		P		P	16,867,787
Debt investment securities at								
amortized cost								
	P	12 200 002	Р		Р		Р	12 200 000
Balance at January 1 Net remeasurement of loss allowance	Г	13,299,092 2,478,606	Р	-	r	-	r	13,299,092 2,478,606
Balance at December 31	D	15,777,698	P		P		P	15,777,698
Baixince at December 31	<u> </u>	13,777,078	Ē				<u>r</u>	13,777,030
	_	Stage 1	_	Stage 2	)22	Stage 3		Total
Receivables from customers – corporate								
Balance at January 1	p	1,183,680,765	P	151,667,981	P	2,338,544,024	P 3	3,673,892,770
Transfers to:	1	,,,	-	,,1		,,,		.,,,
Stage 1		1,288,736	(	1,288,736)		-		-
Stage 2	(	12,448,950)		12,647,537		198,587)		-
Stage 3	(	1,264,834,996)	(	156,874,716)	1	1,421,709,712		-
Net remeasurement of loss allowance		49,106,082		64,652,399		625,412,926		739,171,407
New financial assets originated		885,346,880	,	53,507,070	,	377,770,337		1,316,624,287
Derecognition of financial assets Write-offs	(	778,878,725)	(	42,791,249)	(	237,291,318) 29,715,110)	(	1,058,961,292 29,715,110
Balance at December 31	<u>P</u>	63,259,792	P	81,520,286	P4	,496,231,984	P 4	4,641,012,062
Receivables from customers – consumer								
	P	EQ 277 047	D	0.254.507	D	150 710 262	D	217 240 005
Balance at January 1 Transfers to:	Р	, ,	Р			150,719,263	Р	217,349,907
Stage 1	,	85,155		9,584)	•	75,571)		-
Stage 2	(	1,302,357)		7,349,866	•	6,047,509)		-
Stage 3 Net remeasurement of loss allowance	(	5,009,584) 27,500,504)		2,109,710) 1,319,289)		7,119,294 48,777,628		19,957,835
New financial assets originated	(	11,458,954	(	6,077,988		4,995,693		22,532,635
Derecognition of financial assets	(	24,226,851)	(	4,562,426)	(	54,709,620)	(	83,498,897
Balance at December 31	<u>P</u>	11,880,860	P	13,681,442	P	150,779,178	P	176,341,480
Other receivables								
Balance at January 1 Transfers to:	Р	11,285,618	Р	1,709,360	Р	310,142,795	P	323,137,773
Stage 1		15,225		14,654)	•	571)		-
Stage 2	(	16,225)		19,655	•	3,430)	)	-
Stage 3	(	20,521,207)	(	1,906,293)		22,427,500	. ,	- 120 022 023
Net remeasurement of loss allowance		17,115,863		1,441,616	(	157,791,302)	) (	139,233,823
New financial assets originated Derecognition of financial assets	(	192,371 937,113)	(	260,004 113,998)	(	2,557,154 10,412,840)	) (	3,009,529 11,463,951
Balance at December 31	<u>P</u>	7,134,532	P	1,395,690	P	166,919,306	<u>P</u>	175,449,528
Debt investment securities at FVOCI								
Balance at January 1	P	4,229,457	P	-	Р	-	P	4,229,457
Net remeasurement of loss allowance	_	6,564,187	_		_			6,564,187
Balance at December 31	<u>P</u>	10,793,644	<u>P</u>		P		<u>P</u>	10,793,644
Debt investment securities at								
amortized cost								
Balance at January 1	P	1,617,940	Р	_	Р	_	Р	1,617,940
Net remeasurement of loss allowance	Г	11,681,152	r	-	Г	-	Г	11,681,152
ivet remeasurement of ioss allowance		11,001,132			_		_	11,001,132
Balance at December 31	<u>P</u>	13,299,092	Р		Р		P	13,299,092
	_				_		_	

# 4.3.9 Significant Changes in Gross Carrying Amount Affecting Allowance for ECL

The table below and in the succeeding page provides information on how the significant changes in the gross carrying amounts (i.e., gross of unamortized charges and unearned discount) of financial instruments in 2023 and 2022 contributed to the changes in the allowance for ECL.

	Stage 1	Stage 2	Stage 3	Total
Receivables from customers – corporate				
Balance at January 1	P 81,561,708,056	P 7,473,106,632	P 8,385,135,450	P 97,419,950,138
Transfers to:				
Stage 1	423,691,020			•
Stage 2	( 1,642,243,763)			-
Stage 3	( 477,652,949)			-
New financial assets originated	64,605,647,048	3,757,578,405	1,524,017,165	69,887,242,618
Derecognition of financial assets	(54,024,540,584)	( <u>2,917,669,809</u> )	(1,321,256,006	) (58,263,466,399
Balance at December 31	<u>P90,446,608,828</u>	<u>P 8,822,842,167</u>	<u>P 9,774,275,362</u>	P109,043,726,357
Receivables from customers – consumer				
Balance at January 1	P 6,327,117,445	P 184,505,682	P 629,095,010	P 7,140,718,137
Transfers to:		, ,		
Stage 1	59,534,081	( 4,767,213)	( 54,766,868	) -
Stage 2	( 108,598,128)			•
Stage 3	( 63,306,956)			-
New financial assets originated	3,356,882,265	38,022,443	17,964,646	3,412,869,354
Derecognition of financial assets	( 2,154,683,529)		( 54,642,994	
Write-offs			(103,181,502	
Balance at December 31	<u>P 7,416,945,178</u>	P 225,291,481	P 489,146,526	P 8,131,383,185
Other receivables				
Balance at January 1	P 3,072,165,080	P 19,283,804	P 599,492,783	P 3,690,941,667
Transfers to:	-,,	, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , , ,	-,,,,
Stage 1	303,284	( 168,500)	( 134,784	) -
Stage 2	( 14,176,712)	, ,		
Stage 3	( 7,227,726)			-
New financial assets originated	5,140,568,216	5,032,673	3,184,994	5,148,785,883
Derecognition of financial assets	( 2,352,597,003)			
Write-offs			(4,830,609	
Balance at December 31	P 5,839,035,139	P 23,900,644	P 318,592,592	P 6,181,528,375
Debt investment securities at FVOCI				
Balance at January 1	P 10,820,216,925	P -	Р -	P 10,820,216,925
New financial assets purchased	2,795,028,683	-	_	2,795,028,683
Fair value gains	539,514,930	-	-	539,514,930
Disposals, maturities, and redemptions	( 325,000,000)	-	-	( 325,000,000
Foreign currency revaluation	( 33,093,390)		_	( 33,093,390
Amortization of premium	( 31,242,235)			( 31,242,235
Balance at December 31	<u>P 13,765,424,913</u>	<u>P</u> -	<u>P</u> -	<u>P 13,765,424,913</u>
Debt investment securities at amortized cost				
Balance at January 1	P 1,138,759,769	P -	P -	P 1,138,759,769
New financial assets purchased	869,329,792	-	-	869,329,792
Maturities	( 547,450,082)	-	-	( 547,450,082
Amortization of discount	56,394,573			56,394,573
Balance at December 31	<u>P 1,517,034,052</u>	<u>P - </u>	<u>P - </u>	P 1,517,034,052

	2022
	Stage 1 Stage 2 Stage 3 Total
Receivables from customers – corporate	
Balance at January 1	P 77,825,723,927 P 4,009,388,799 P 4,160,674,691 P 85,995,787,417
Transfers to:	
Stage 1	1,142,944,355 ( 1,142,944,355)
Stage 2	( 1,281,028,202) 1,417,509,535 ( 136,481,333) -
Stage 3	( 3,307,373,309) ( 337,845,060) 3,645,218,369 -
New financial assets originated	59,798,285,706 4,954,309,760 1,308,075,682 66,060,671,148
Derecognition of financial assets	( 52,616,844,421) ( 1,427,312,047) ( 562,636,849) ( 54,606,793,317)
Write-offs	(29,715,110) (29,715,110)
Balance at December 31	<u>P 81,561,708,056</u> <u>P 7,473,106,632</u> <u>P 8,385,135,450</u> <u>P 97,419,950,138</u>
Receivables from customers – consumer	
Balance at January 1	P 4,477,629,348 P 155,148,320 P 1,355,152,905 P 5,987,930,573
Transfers to:	
Stage 1	367,972,530 ( 6,806,321) ( 361,166,209) -
Stage 2	( 9,467,639) 93,444,074 ( 83,976,435) -
Stage 3	( 103,174,778) ( 24,839,505) 128,014,283 -
New financial assets originated	2,911,564,363 37,932,767 - 2,949,497,130
Derecognition of financial assets	(1,317,406,379) (70,373,653) (408,929,534) (1,796,709,566)
Balance at December 31	<u>P 6,327,117,445</u> <u>P 184,505,682</u> <u>P 629,095,010</u> <u>P 7,140,718,137</u>
Other receivables	
Balance at January 1	P 3,575,236,654 P 23,468,203 P 432,545,869 P 4,031,250,726
Transfers to:	1 3,573,250,057 1 25,100,205 1 152,510,005 1 1,051,250,720
Stage 1	12,399,876 ( 10,798,619) ( 1,601,257) -
Stage 2	(4,623,453) 6,666,607 (2,043,154) -
Stage 3	( 104,450,110) ( 4,764,608) 109,214,718 -
New financial assets originated	207,738,316 7,269,374 61,849,764 276,857,454
Derecognition of financial assets	(614,136,203) (2,557,153) (473,157) (617,166,513)
Balance at December 31	<u>P 3,072,165,080</u> <u>P 19,283,804</u> <u>P 599,492,783</u> <u>P 3,690,941,667</u>
Debt investment securities at FVOCI	
Balance at January 1	P 11,989,395,564 P - P - P 11,989,395,564
New financial assets purchased	296,476,107 - 296,476,107
Fair value losses	( 1,404,660,931) ( 1,404,660,931)
Disposals, maturities, and redemptions	( 200,000,000) ( 200,000,000)
Foreign currency revaluation	197,693,919 - 197,693,919
Amortization of premium	(58,687,734) (58,687,734 )
Balance at December 31	<u>P 10,820,216,925</u> <u>P - P 10,820,216,925</u>
Debt investment securities at amortized cost	
Balance at January 1	P 885,404,986 P - P - P 885,404,986
New financial assets purchased	520,953,694 - 520,953,694
Maturities	( 292,032,610) - ( 292,032,610 )
Amortization of discount	24,433,699 - 24,433,699
Balance at December 31	<u>P 1,138,759,769</u> <u>P - P - P 1,138,759,769</u>

## 4.3.10 Collateral Held as Security and Other Credit Enhancements

The Bank holds collateral against loans and advances to customers in the form of hold-out deposits, real estate mortgage, standby letters of credit or bank guaranty, government guaranty, chattel mortgage, assignment of receivables, pledge of equity securities, personal and corporate guaranty and other forms of security. Estimates of fair value are based on the value of collateral assessed at the time of borrowing and are generally updated annually.

Generally, collateral is not held over loans and advances to other banks, except when securities are held as part of repurchase and securities borrowing arrangements. Collateral is not usually held against trading and investment securities, and no such collateral was held as of December 31, 2023 and 2022.

The estimated fair value of collateral and other security enhancements held against the loan portfolio as of December 31, 2023 and 2022 are presented below.

	Stage 1	Stage 2	Stage 3	Total
<u>2023</u>				
Real properties Chattel Hold-out deposits	P88,340,626,527 7,380,928,491 3,836,091,701	P14,621,341,606 3,052,303,559 127,259,499	P 10,080,639,091 1,618,112,593 107,342,973	P113,042,607,224 12,051,344,643 4,070,694,173
	<u>P99,557,646,719</u>	<u>P17,800,904,664</u>	<u>P11,806,094,657</u>	<u>P129,164,646,040</u>
<u>2022</u>				
Real properties Chattel Hold-out deposits	P65,931,513,499 8,960,121,821 5,598,556,713	P 7,918,174,083 3,037,923,809 48,232,333	P10,649,511,984 1,697,969,106 35,010,000	P 84,499,199,566 13,696,014,736 5,681,799,046
	P80,490,192,033	P11,004,330,225	P12,382,491,090	P103,877,013,348

As of December 31, 2023 and 2022, the Bank has recognized certain properties arising from foreclosures in settlement of loan account amounting to P427.6 million and P788.0 million, respectively (see Note 14).

The Bank's manner of disposing of the collateral for impaired loans and receivables is normally through the sale of these assets after foreclosure proceedings have taken place. The Bank does not generally use the non-cash collateral for its own operations.

There were no changes in the Bank's collateral policies in 2023 and 2022.

#### 4.3.11 Write-Offs

The Bank writes off financial assets, in whole or in part, when it has exhausted all practical recovery efforts and has concluded that there is no reasonable expectation of recovery of the financial asset. Indicators that there is no reasonable expectation of recovery include: cessation of enforcement activity; and, where the Bank's recovery method is through foreclosure of collateral and the value of the collateral is less than the outstanding contractual amounts of the financial assets to be written-off.

The Bank may write-off financial assets that are still subject to enforcement activity. The total financial assets written-off in 2023 and 2022 amounted to P108.0 million and P29.7 million, respectively (see Note 28). The Bank still seeks to recover amounts legally owed in full, but which have been partially written-off due to lack of reasonable expectation of full recovery.

# 4.3.12 Maximum Exposure to Credit Risk of Financial Instruments not Subject to Impairment

The following table contains analysis of the maximum credit risk exposure from financial assets not subject to impairment (i.e., FVTPL):

	2023	2022		
Government securities	P 5,088,833,858	P 469,041,725		
Corporate debt securities	1,693,383,272	1,752,979,314		
Derivative financial assets	119,988			
	P 6,782,337,118	P 2,222,021,039		

# 4.3.13 Sensitivity Analysis on ECL Measurement

Set out below are the changes in the Bank's ECL as of December 31, 2023 and 2022 that would result from reasonably possible changes in these parameters from the actual assumptions used in the Bank's economic variable assumptions.

	Impact on ECL Allowance					
	Change in MEV  assumption Increase in  +/-1% assumption		Decrease in assumption			
<u>2023</u>						
Corporate loans	PPP rate, CPI rate, Money supply, GWPI rate and Inflation					
II ' 1	rate	P	38,455,724	(P	38,455,724)	
Housing loans	CPI rate and Money supply		2,882,657	(	2,882,657)	
Auto loans	Inflation rate			,	,	
Salary loans	and CPI rate CPI rate		1,070,512 5,850,446		1,070,512) 5,850,446)	
2022						
Corporate loans	GDP rate, U.S. dollar exchange rate, CPI rate					
Housing loans	and Inflation rate CPI rate and Unemployment	Р	46,521,592	(P	46,521,592)	
	rate		1,558,691	(	1,558,691)	
Auto loans	PPP rate and CPI rate PPP rate and		5,705,066	(	5,705,066)	
Salary loans	CPI rate		10,370,390	(	10,370,390)	

#### 4.4 Market Risk

The Bank's market risk exposure arises from adverse movements in interest rates and prices of assets that are either carried in the banking book or held as positions in the trading book (financial instruments), mismatches in the contractual maturity of its resources and liabilities, embedded optionality in the loans and deposits due to pre-terminations, and potential cash run offs arising from changes in the overall liquidity and funding conditions in the market.

Market risk related to the Bank's financial instruments includes foreign currency, interest rate and price risks.

# (a) Foreign Currency Risk

The Bank manages its exposure to effects of fluctuations in the foreign currency exchange rates by maintaining foreign currency exposure within the existing regulatory guidelines and at a level that it believes to be relatively conservative for a financial institution engaged in that type of business.

The Bank's foreign currency exposure is primarily limited to the foreign currency deposits, which are sourced within the Philippines or generated from remittances by Filipino expatriates and overseas Filipino workers. Also, foreign currency trading with corporate accounts and other financial institutions is a source of foreign currency exposure for the Bank. At the end of each month, the Bank reports to the BSP on its acquisition and disposition of foreign currency resulting from its daily transactions.

The breakdown of the financial assets and financial liabilities as to foreign currency (translated into Philippine pesos) and Philippine peso-denominated balances as of December 31, 2023 and 2022 (amounts in thousands) are presented below and in the succeeding page.

		Foreign Currency		Philippine Peso		Total
Financial Assets:						
Cash and other cash items	P	-	P	1,316,781	P	1,316,781
Due from BSP		-		4,498,604		4,498,604
Due from other banks		1,679,002		2,491,278		4,170,280
Trading and investment						
securities at: FVTPL		2 400 017		4 202 520		6 702 227
FVOCI		2,488,817 2,118,359		4,293,520 11,647,066		6,782,337 13,765,425
Amortized cost		2,116,339 973,959				1,501,256
Loans and other		973,939		527,297		1,301,230
receivables – net		727,476		116,836,460		117,563,936
Other resources		68,819		46,487		115,306
Office resources		00,012		40,407	-	113,300
	<u>P</u>	8,056,432	P	141,657,493	P	149,713,925
Financial Liabilities:						
Deposit liabilities	P	7,655,681	P	119,063,035	P	126,718,716
Bills payable		-		4,750,000		4,750,000
Accrued expenses and						
other liabilities		8,164		4,267,408		4,275,572
	P	7,663,845	P	128,080,443	P	135,744,288

	2022					
		Foreign		Philippine		
		Currency		Peso		Total
Financial Assets:						
Cash and other cash items	P	-	P	1,247,987	P	1,247,987
Due from BSP		-		6,102,229		6,102,229
Due from other banks		3,522,588		1,693,075		5,215,663
Trading and investment securities at:						
FVTPL		1,355,446		866,575		2,222,021
FVOCI		1,859,627		8,960,590		10,820,217
Amortized cost		589,898		535,563		1,125,461
Loans and other						
receivables – net		673,745		102,867,788		103,541,533
Other resources		115 <b>,</b> 675		43,602		159,277
	<u>P</u>	8,116,979	<u>P</u>	122,317,409	<u>P</u>	130,434,388
Financial Liabilities:						
Deposit liabilities	P	7,526,598	P	106,999,561	Р	114,526,159
Bills payable		-		1,500,000		1,500,000
Accrued expenses and						
other liabilities		143,503		2,611,697		2,755,200
	P	7,670,101	Р	111,111,258	Р	118,781,359

#### (b) Interest Rate Risk

Interest rate risk is the probability of decline in net interest earnings as a result of an adverse movement of interest rates.

In measuring interest rate exposure from an earnings perspective, the Bank calculates the Earnings at Risk (EAR) to determine the impact of interest rate changes on the Bank's accrual portfolio. The EAR is the potential decline in net interest income due to the adverse movement in interest rates. To quantify interest rate exposure, the statement of financial position is first classified into interest rate sensitive and non-interest rate sensitive asset and liability accounts and then divided into pre-defined interest rate sensitivity gap tenor buckets with corresponding amounts slotted therein based on the term to next re-pricing date (the re-pricing maturity for floating rate accounts) and remaining term to maturity (the equivalent re-pricing maturity for fixed rate accounts). The rate sensitivity gaps are calculated for each time band and on a cumulative basis. The gap amount for each bucket is multiplied by an assumed change in interest rate to determine EAR.

The rate sensitivity gaps are calculated for each time band and on a cumulative basis. The gap amount for each bucket is multiplied by an assumed change in interest rate to determine EAR. A negative interest rate sensitivity gap position implies that EAR increases with a rise in interest rates, while a positive interest rate sensitivity gap results in a potential decline in net interest rate income as interest rates fall. To supplement the EAR, the Bank regularly employs sensitivity analysis on the Bank's interest rate exposure.

To mitigate interest rate risk, the Bank follows a prudent policy on managing resources and liabilities so as to ensure that exposure to interest rate risk is kept within acceptable levels. The BOD has also approved the EAR Limit which is reviewed regularly.

The analyses of the groupings of resources, liabilities, capital funds and off-book financial position items as of December 31, 2023 and 2022 based on the expected interest realization or recognition are as follows (amounts in thousands):

	2023							
	Less than One Month	One to Three Months	Three Months to One Year	More than One Year	Non-rate Sensitive	Total		
Resources: Cash and other								
cash items	Р -	P -	Р -	Р -	P 1,316,781	P 1,316,781		
Due from BSP	3,700,000	-	-	-	798,604	4,498,604		
Due from other banks Trading and investment	668,925	-	-	-	3,501,355	4,170,280		
securities Loans and other	34,990	249,594	1,137,680	13,862,509	6,764,245	22,049,018		
receivables – net	77,025,795	18,207,159	8,727,272	19,126,382	( 5,522,672)	117,563,936		
Other resources*	-	-	-	-	4,815,835	4,815,835		
	<del></del> -		<del></del>	·				
Total Resources	81,429,710	18,456,753	9,864,952	32,988,891	<u>11,674,148</u>	154,414,454		
Liabilities and Equity:								
Deposit liabilities	40,362,989	20,477,993	10,140,059	2,770,018	52,967,657	126,718,716		
Bills payable	-	3,500,000	1,250,000	-	-	4,750,000		
Accrued expenses and	224 500				4.604.555	1001055		
other liabilities	326,500				4,604,775	4,931,275		
Total Liabilities	40,689,489	23,977,993	11,390,059	2,770,018	57,576,169	136,399,991		
Equity	-	-	-	2,770,010	18,010,726	18,010,726		
1 7								
Total Liabilities	40,689,489	22 077 002	11,390,059	2 770 010	75,586,895	154 414 454		
and Equity	40,689,489	23,977,993	11,390,039	<u>2,770,018</u>	/5,380,895	154,414,454		
On-book Gap	40,740,221	(5,521,240)	(1,525,107)	30,218,873	(63,912,747)			
Cumulative On-book Gap	40,740,221	35,218,981	33,693,874	63,912,747				
Contingent Resources	_	_	_	_	_	_		
Contingent Liabilities								
Off-book Gap								
Net Periodic Gap	40,740,221	(5,521,240)	(1,525,107_)	30,218,873	(63,912,747)			
Cumulative Total Gap	P 40,740,221	P 35,218,981	P 33,693,874	P 63,912,747	<u>P - </u>	<u>P - </u>		

<sup>\*</sup> Other resources include Premises, Furniture, Fixtures and Equipment, Investment Properties, Deferred Tax Assets, and Other Resources.

	2022						
	Less than One Month	One to Three Months	Three Months to One Year	More than One Year	Non-rate Sensitive	Total	
Resources:							
Cash and other cash items	Р -	Р -	Р -	Р -	P 1,247,987	P 1,247,987	
Due from BSP	5,700,000	-	-	-	402,229	6,102,229	
Due from other banks Trading and investment	2,887,525	-	-	-	2,328,138	5,215,663	
securities Loans and other	34,987	598,927	117,528	12,947,215	469,042	14,167,699	
receivables – net	57,025,475	17,708,400	11,214,379	17,593,279	-	103,541,533	
Other resources*					4,274,955	4,274,955	
Total Resources	65,647,987	18,307,327	11,331,907	30,540,494	8,722,351	134,550,066	
Liabilities and Equity: Deposit liabilities Bills payable Accrued expenses and	36,616,593 -	18,435,606	7,947,712 1,000,000	2,897,271 500,000	48,628,977 -	114,526,159 1,500,000	
other liabilities	9,658	457,549	1,443		3,478,924	3,947,574	
Total Liabilities Equity	36,626,251	18,893,155	8,949,155	3,397,271	52,107,901 14,576,333	119,973,733 14,576,333	
Total Liabilities and Equity	36,626,251	<u>18,893,155</u>	<u>8,949,155</u>	3,397,271	66,684,234	134,550,066	
On-book Gap	29,021,736	(585,828)	2,382,752	27,143,223	(57,961,883)		
Cumulative On-book Gap	29,021,736	28,435,908	30,818,669	57,961,883			
Contingent Resources Contingent Liabilities	-	<u>-</u>	-	<u>-</u>	- 1,186,305	- 1,186,305	
Off-book Gap					(1,186,305)	(1,186,305)	
Net Periodic Gap	29,021,736	(585,828_)	2,382,752	27,143,223	(59,148,188)	(1,186,305)	
Cumulative Total Gap	P 29,021,736	P 28,435,908	P 30,818,660	<u>P 57,961,883</u>	( <u>P 1,186,305</u> )	<u>P - </u>	

<sup>\*</sup> Other resources include Premises, Furniture, Fixtures and Equipment, Investment Properties, Deferred Tax Assets, and Other Resources.

# (c) Price Risk

In measuring the magnitude of exposures related to the Bank's trading portfolio arising from holding of government and other debt securities, the Bank employs VaR methodology. VaR is an estimate of the amount of loss that a given risk exposure is unlikely to exceed during a given time period, at a given level of statistical confidence. Analytically, VaR is the product of: (a) the sensitivity of the market value of the position to movement of the relevant market risk factors, and (b) the volatility of the market risk factor for the given time horizon at a specified level of statistical confidence. Typically, the Bank uses a 99% confidence level for this measurement, i.e., losses could exceed the VaR in one out of 100 trading days.

In calculating the severity of the market risk exposure for fixed income securities, the Bank takes into account the cash flow weighted term or modified duration of the securities comprising the portfolio, the yield to maturity, and mark-to-market value of the component securities position in the trading book. As the VaR methodology requires a minimum historical period of reckoning with market movements from a transparent discovery platform, the Bank uses yield and price data from Bloomberg in the calculation of the volatility of rates of return and security prices, consistent with BSP valuation guidelines.

In assessing market risk, the Bank scales the calculated VaR based on assumed defeasance or holding periods that range from one day and ten days consistent with best practices and BSP standards.

As a prudent market risk control and compliance practice, the BOD has approved a market risk limit system which includes: (i) VaR limit on a per instrument and portfolio; (ii) loss limit on per investment portfolio, (iii) off-market rate limits on per instrument type; and (iv) holding period for investment securities.

In recognition of the limitations of VaR related to the assumptions on which the model is based, the Bank supplements the VaR with a wide range of stress tests to model the financial impact of a variety of exceptional market scenarios on individual trading portfolios and the Bank's overall position.

The following table shows the VaR position and ranges of the Bank's financial assets at FVTPL and at FVOCI portfolios as of December 31 (amounts in thousands):

	2023			2022
VaR Position:  Financial assets at FVTPL Financial assets at FVOCI	P	6,782,337 13,759,351	P	2,222,021 10,820,217
VaR Ranges:				
Minimum		111,809		131,139
Maximum		189,042		169,777
Average		142,355		151,310

Stress test on the December 31, 2023 and 2022 portfolio shows the potential impact on profit and capital funds of parallel increase in interest rates of financial assets at FVTPL and at FVOCI as follows (in thousands):

		2023				
	Current Sensitivities					
<u>Currency</u>	Market Value	<u>+100 bps</u>	+300 bps	<u>+500 bps</u>		
Philippine peso US dollar	P 15,934,511 4,607,177	(P 681,555) ( <u>410,826</u> )	(P 2,044,664) ( <u>1,232,479</u> )	(P 3,407,773) ( <u>2,054,131</u> )		
Total	P 20,541,688	( <u>P 1,092,381</u> )	( <u>P 3,277,143</u> )	( <u>P 5,461,904</u> )		
		2022				
	Current		Sensitivities			
<u>Currency</u>	<u>Market Value</u>	<u>+100 bps</u>	+300 bps	<u>+500 bps</u>		
Philippine peso US dollar	P 9,827,165 3,215,073	(P 463,059) ( <u>355,560</u> )	(P 1,389,178) ( <u>1,066,681</u> )	(P 2,315,297) ( <u>1,777,801</u> )		
Total	<u>P 13,042,238</u>	( <u>P 818,619</u> )	( <u>P 2,455,859</u> )	( <u>P 4,093,098</u> )		

# (d) Liquidity Risk

Liquidity risk is the risk to income and capital as a result of the Bank failing its commitment for funds as they fall due. The Bank manages its liquidity risk through the management's monitoring of various liquidity ratios, Treasury's weekly and regular assessment of liquidity gaps, and the maturity ladder.

A maturity ladder relates the inflows to outflows of funds at selected maturity dates and is constructed to measure liquidity exposure. The ladder shows the Bank's statement of financial position distributed into tenor buckets across the term structure on the basis of the term to final maturity or cash flow dates. The amount of net inflows which equals the difference between the amounts of contractually maturing assets (inflows) and liabilities (outflows) is computed per tenor bucket and on a cumulative basis incorporating certain behavioral and hypothetical assumptions regarding the flows from assets and liabilities including contingent commitments over time. The calculated periodic and cumulative gaps constitute the Bank's run off schedule, which indicate the Bank's net funding requirements in local and foreign currency.

To control liquidity gap risks, a quantitative ceiling to the net outflow of funds of the Bank called Maximum Cumulative Outflow (MCO) limit is observed per currency based on the recommendation of management, which model and assumptions are reviewed by the Asset and Liability Committee (ALCO) and the ROC prior to the confirmation by the BOD.

The analysis of the cash flow gap analysis of resources, liabilities, capital funds and off-book financial position items as of December 31, 2023 and 2022 are as follows (amounts in thousands).

	2023					
	Less than One Month	One to Three Months	Three Months to One Year	More than One Year	Total	
Resources:						
Cash and other cash items	P 1,316,781	P -	P -	P -	P 1,316,781	
Due from BSP	3,700,000	-	-	798,604	4,498,604	
Due from other banks Trading and investment	4,170,280	-	-	-	<b>4,170,28</b> 0	
securities	6,842,650	249,594	1,137,680	13,819,094	22,049,018	
Loans and other receivables	7,340,976	5,715,087	15,521,436	88,986,437	117,563,936	
Other resources*	3,547,606	1,127	4,777	1,262,325	4,815,835	
Total Resources	26,918,293	5,965,808	16,663,893	104,866,460	154,414,454	
Liabilities and Equity:						
Deposit liabilities	12,164,557	3,796,086	6,927,853	103,830,220	126,718,716	
Bills Payable	-	3,500,000	1,250,000	-	4,750,000	
Accrued expenses and					, ,	
other liabilities	3,688,205	1,596,507	60,943	(414,380)	4,931,275	
Total Liabilities	15,856,499	8,892,593	8,238,796	103,415,840	136,399,991	
Equity				18,010,726	18,010,726	
Total Liabilities and						
Equity	15,856,499	8,892,593	8,238,796	121,426,566	154,414,454	
On-book Gap	11,061,794	(2,926,785)	8,425,097	(16,560,106)	-	
Cumulative On-book Gap	11,061,794	8,135,009	16,560,106	<del></del>		
Contingent Resources	-	-	-	-	-	
Contingent Liabilities						
Off-book Gap						
Net Periodic Gap	11,061,794	(2,926,785)	8,425,097	(16,560,106)		
Cumulative Total Gap	P 11,061,794	P 8,135,009	P 16,560,106	<u>P -                                   </u>	<u>P - </u>	

			2022		
	Less than	One to	Three	More	
	One	Three	Months to	than	
	Month	Months	One Year	One Year	Total
Resources:					
Cash and other cash items	P 1,247,987	Р -	P -	Р -	P 1,247,987
Due from BSP	5,700,000	-	-	402,229	6,102,229
Due from other banks	5,215,663	-	-	-	5,215,663
Trading and investment					
securities	2,268,158	598,927	117,528	11,183,086	14,167,699
Loans and other receivable	s 4,515,101	5,665,549	14,102,966	79,257,917	103,541,533
Other resources*	3,518,917	820	3,467	751,751	4,274,955
			-		
Total Resources	22,465,826	6,265,296	14,223,961	91,594,983	134,550,066
Liabilities and Equity:					
Deposit liabilities	10,736,931	4,123,390	5,579,979	94,085,859	114,526,159
Corporate notes payable	-	-	1,000,000	500,000	1,500,000
Accrued expenses and					
other liabilities	1,906,899	1,983,356	57,319		3,947,574
F-1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	40 (40 000	=		0.4 505 050	
Total Liabilities	12,643,830	6,106,746	6,637,298	94,585,859	119,973,733
Equity				14,576,333	14,576,333
Total Liabilities and					
Equity	13,703,541	6,106,746	6,637,298	108,102,481	134,550,066
Equity	13,703,341	0,100,740	0,037,270	100,102,401	134,330,000
On-book Gap	8,762,285	158,550	7,586,663	( <u>16,507,498</u> )	
	0 = 40 = 0 =		4 4 5 0 5 40 0		
Cumulative On-book Gap	8,762,285	8,920,835	<u>16,507,498</u>	<del></del>	
Contingent Resources	_	_	_	_	_
Contingent Liabilities	( 284,899)	( 901,406)	_	_	(1,186,305)
Contingent Lindinge	(	(			(
Off-book Gap	284,899	901,406			1,186,305
•					
Net Periodic Gap	9,047,184	<u>1,059,956</u>	7,586,663	( <u>16,507,498</u> )	1,186,305
Cumulativa Total Cae	D 0.047.194	D 10 107 140	P 17,693,803	P 1,186,305	D
Cumulative Total Gap	<u>P 9,047,184</u>	<u>P 10,107,140</u>	<u>r 17,093,603</u>	<u>r 1,100,303</u>	<u>r</u> -

The MCO measures the maximum funding requirement the Bank may need to support its maturing obligations. To ensure that the Bank maintains a prudent and manageable level of cumulative negative gap, the Bank maintains a pool of highly liquid assets in the form of tradable investment securities. Moreover, the BOD has approved the MCO Limits which reflect the Bank's overall appetite for liquidity risk exposure. This limit is reviewed every year. Compliance with MCO Limits is monitored and reported to the BOD and senior management. In case of breach in the MCO Limit, the Risk Management Center elevates the concern to the BOD through the ROC for corrective action.

Additional measures to mitigate liquidity risks include reporting of funding concentration, short-term liquidity reporting, available funding sources, and liquid assets analysis.

More frequent analysis of projected funding sources and requirements as well as pricing strategies is discussed thoroughly during the weekly ALCO meetings.

Pursuant to applicable BSP regulations, the Bank is required to maintain reserves against deposit liabilities which are based on certain percentages of deposits. The required reserves against deposit liabilities shall be kept in the form of deposits placed in the Bank's demand deposit accounts with the BSP. The BSP also requires the Bank to maintain asset cover of 100% for foreign currency-denominated liabilities of its FCDU.

# 4.4.1 Foreign Currency Liquidity Management

The liquidity risk management policies and objectives described also apply to the management of any foreign currency to which the Bank maintains significant exposure. Specifically, the Bank ensures that its measurement, monitoring, and control systems account for these exposures as well. The Bank sets and regularly reviews limits on the size of the cash flow mismatches for each significant individual currency and in aggregate over appropriate time horizons. The Bank also assesses its access to foreign exchange markets when setting up its risk limits.

# 4.4.2 Liquidity Risk Stress

To augment the effectiveness of the Group's gap analysis, the Group regularly assesses liquidity risk based on behavioral and hypothetical assumptions under stress conditions. Survivability and resilience of the Bank are assessed for a minimum stress period of 30 days for all crisis scenarios enumerated in BSP Circular No. 981, *Guidelines on Liquidity Risk Management*. The results of these liquidity stress simulations are reported monthly to ALCO and ROC.

#### 4.5 Operational Risk

Operational risks are risks arising from the potential inadequate information systems and systems, operations, or transactional problems (relating to service or product delivery), breaches in internal controls, fraud, or unforeseen catastrophes that may result in unexpected loss.

Operational risks include the risk of loss arising from various types of human or technical error, settlement or payments failures, business interruption, administrative and legal risks, and the risk arising from systems not performing adequately.

The ROC of the Bank assists management in meeting its responsibility to understand and manage operational risk exposures.

The ROC applies a number of techniques to efficiently manage operational risks. Among these are enumerated as follows:

- each major business line has an embedded operational risk management officer who acts as a point person for the implementation of various operational risk tools. The operational risk officers attend annual risk briefings conducted by the ROC to keep them up to date with different operational risk issues, challenges and initiatives.
- with ROC's bottom-up self-assessment process, which is conducted at least annually, areas with high-risk potential are highlighted and reported, and control measures are identified. The results of said self-assessment exercise also serve as one of the inputs in identifying specific key risk indicators (KRIs).
- KRIs are used to monitor the operational risk profile of the Bank and of each business
  unit and alert the management of impending problems in a timely fashion.
- internal loss information is collected, reported, and utilized to model operational risk.
- the ROC reviews product and operating manuals, policies, procedures, and circulars, thus
  allowing the embedding of desired operational risk management practices in all business
  units.

### (a) Reputational Risk

Reputation risk is the risk to earnings or capital arising from negative public opinion. This affects the Bank's ability to establish new relationships or services, or to continue servicing existing relationships. This risk can expose the Bank to litigation, financial loss, or damage to its reputation. Reputation risk arises whenever technology-based banking products, services, delivery channels or processes may generate adverse public opinion such that it seriously affects the Bank's earnings or impairs its capital. This risk is present in activities such as asset management and regulatory compliance.

The Bank adopted a reputation risk monitoring and reporting framework to manage public perception.

# (b) Legal Risk and Regulatory Risk Management

Changes in laws and regulations and fiscal policies could adversely affect the Bank's operations and financial reporting. In addition, the Bank faces legal risks in enforcing its rights under its loan agreements, such as foreclosing of collateral. Legal risk is higher in new areas of business where the law remains untested by the courts. The Bank uses a legal review process as the primary control mechanism for legal risk. Such a legal review aims to verify and validate the existence, genuineness, and due execution of legal documents, and verify the capacity and authority of counterparties and customers to enter into transactions.

In addition, the Bank seeks to minimize its legal risk by using stringent legal documentation, imposing certain requirements designed to ensure that transactions are properly authorized, and consulting internal and external legal advisors.

Regulatory risk refers to the potential for the Bank to suffer financial loss due to changes in the laws or monetary, tax or other governmental regulations of the country. The Bank's Compliance Program, the design and implementation of which is overseen and coordinated by the Compliance Officer, is the primary control process for regulatory risk issues. The Compliance Office is committed to safeguarding the integrity of the Bank by maintaining a high level of regulatory compliance.

The Compliance Office is responsible for communicating and disseminating new rules and regulations to all units, assessing and addressing identified compliance issues, performing periodic compliance testing on branches and head office units, and reporting compliance findings to the Corporate Governance and the BOD.

# 4.6 Anti-Money Laundering Controls

The Anti-Money Laundering Act (AMLA) or RA No. 9160 was passed in September 2001 and was amended by RA No. 9194, RA No. 10167, RA No. 10365, RA No. 10927 and RA No. 11521, in March 2003, June 2012, February 2013, June 2016 and July 2020 (which effected in February 2021), respectively. Under the AMLA, as amended, the Bank is required to submit "Covered Transaction Reports" to the Anti-Money Laundering Council (AMLC) involving single transactions in cash or other equivalent monetary instruments in excess of P0.5 million within one banking day, exceeding P1.0 million for transactions (in cash or other equivalent monetary instrument) with or involving jewelry dealers, dealers in precious metals/precious stones; exceeding P5.0 million for casino cash transactions; and exceeding P7.5 million for cash transaction with or involving real estate developers or brokers.

The Bank is also required to submit "Suspicious Transaction Reports" to the AMLC in the event that circumstances exist and there are reasonable grounds to believe that the transaction is suspicious. Furthermore, terrorist financing was criminalized in RA No. 10168. In addition, the AMLA requires that the Bank safe keeps, as long as the account exists, all the Know Your Customer (KYC) documents involving its clients, including documents that establish and record the true and full identity of its clients. Likewise, transactional documents must be maintained and stored for five years from the date of the transaction.

In cases involving closed accounts, the KYC documents must be kept for five years after their closure. Meanwhile, all records of accounts with court cases must be safe kept until there is a final resolution.

On January 27, 2011, BSP Circular No. 706 was implemented superseding all policies on AMLA. The Circular requires the Bank to adopt a comprehensive and risk-based Money Laundering and Terrorist Financing Prevention Program (MTPP) designed according to the covered institution's corporate structure and risk profile.

In an effort to further prevent money laundering activities, the Bank revised its KYC policies and guidelines in order to comply with the aforementioned Circular. Under the guidelines, each business unit is required to validate the true identity of a customer based on official or other reliable identifying documents or records before an account may be opened. Likewise, the Bank is required to conduct watchlist screening and risk profile its clients to Low, Normal or High with its corresponding due diligence of Reduced, Average or Enhanced, in compliance with the risk-based approach mandated by the Circular. Decisions to enter into a business relationship with a high-risk customer require senior management approval.

The Bank's procedures for compliance with the AMLA are set out in its MTPP. The Bank's Chief Compliance Officer, through the Anti-Money Laundering Unit (AMLU) and Compliance Testing Unit (CTU), monitors AMLA compliance and conducts regular compliance testing of business units.

All banking units are required to submit to the Compliance Office certificates of compliance with the applicable banking laws, rules, regulations and standards including the Anti-Money Laundering Rules and Regulations on a quarterly basis.

The Chief Compliance Officer regularly reports to the Board through the Corporate Governance Committee the results of their monitoring of AMLA compliance.

#### 5. CAPITAL MANAGEMENT AND BSP REPORTING COMPLIANCE

# 5.1 Capital Management and Regulatory Capital

The Bank's lead regulator, the BSP, sets and monitors capital requirements for the Bank. In implementing current capital requirements, the BSP requires the Bank to maintain a prescribed ratio of qualifying capital to risk-weighted assets. PBB, being a stand-alone thrift bank, is required under BSP regulations to comply with Basel 1.5. Under this regulation, the qualifying capital account of the Bank should not be less than an amount equal to 10% of its risk weighted assets.

The qualifying capital of the Bank for purposes of determining the capital-to-risk assets ratio consists of Tier 1 capital plus Tier 2 capital elements net of the required deductions from capital such as:

- (a) unbooked valuation reserves and other capital adjustments as may be required by the BSP;
- (b) total outstanding unsecured credit accommodations to directors, officers, stockholders and related interests (DOSRI);
- (c) deferred tax asset net of deferred tax liability;
- (d) goodwill;
- (e) sinking fund for redemption of redeemable preferred shares; and,
- (f) other regulatory deductions.

Risk weighted assets is the sum of the Bank's credit risk weighted assets, operational risk weighted assets, and market risk weighted assets. The latter was due to the Bank's authority to engage in derivatives as end-user under a Type 3 Limited End-User Authority. Risk weighted assets are computed using the standardized approach for credit and market risks while basic indicator approach with modification was used for operational risk.

The following are the risk-based capital adequacy of the Bank as of December 31, 2023, 2022 and 2021 as reported to the BSP (amounts in millions):

	2023			2022		2021	
Net Tier 1 Capital Tier 2 Capital Total Qualifying Capital	P —	15,557 1,144 16,701	Р 	14,710 <u>893</u> 15,603	P 	13,254 893 14,147	
Net Tier 1 Capital Preferred Shares Common Equity Tier 1 Capital	P (	15,557 620) 14,937	P (	14,710 620) 14,090	P (	13,254 620) 12,634	
Risk Weighted Assets: Credit Risk Weighted Assets Operational Risk Weighted Assets Market Risk Weighted Assets	P	113,928 9,162 3,942	P	101,812 8,793 2,015	Р	109,690 7,927 2,055	
Total Risk-Weighted Assets Capital ratios:	<u>P</u>	127,032	<u>P</u>	112,620	<u>P</u>	119,672	
Total qualifying capital expressed as percentage of total risk-weighted assets Common Equity Tier 1 capital		13.1%		13.9%		11.8%	
expressed as percentage of total risk-weighted assets Capital Conservation Buffer		11.8%		12.5%		10.6%	
Expressed as Common Equity Tier 1 capital minus 6 Net Tier 1 capital expressed as		5.8%		6.5%		4.6%	
percentage of total risk-weighted assets		12.2%		13.1%		11.1%	

The amount of surplus funds available for dividend declaration is determined also on the basis of regulatory net worth after considering certain adjustments.

The Bank's policy is to maintain a strong capital base in order to maintain investor, creditor and market confidence and to sustain future development of the business. The impact of the level of capital on shareholder's return is also recognized and the Bank recognizes the need to maintain a balance between the higher returns that might be possible with greater gearing and the advantages and security afforded by a sound capital position.

A bank's regulatory capital is analyzed into two tiers, which are Tier 1 Capital plus Tier 2 Capital less deductions from the total of Tier 1 and Tier 2 capital equivalent to 50% of the following:

- (a) Investments in equity of unconsolidated subsidiary banks and other financial allied undertakings, but excluding insurance companies;
- (b) Investments in debt capital instruments of unconsolidated subsidiary banks;
- (c) Investments in equity of subsidiary insurance companies and non-financial allied undertakings;
- (d) Reciprocal investments in equity of other banks/enterprises; and,
- (e) Reciprocal investments in unsecured subordinated term debt instruments of other banks/quasi-banks qualifying as Hybrid Tier 1, Upper Tier 2 and Lower Tier 2, in excess of the lower of (i) an aggregate ceiling of 5% of total Tier 1 capital of the bank excluding Hybrid Tier 1; or (ii) 10% of the total outstanding unsecured subordinated term debt issuance of the other bank/quasi-banks.

Provided, that any asset deducted from the qualifying capital in computing the numerator of the risk-based capital ratio shall not be included in the risk-weighted assets in computing the denominator of the ratio.

As of December 31, 2023 and 2022, the Bank has no exposure in item (a) to item (e) above. There were no material changes in the Bank's management of capital during the current year.

As of December 31, 2023 and 2022, the Bank has satisfactorily complied with the capital-to-risk assets ratio.

Under existing BSP regulations, the determination of the Bank's compliance with regulatory requirements and ratios is based on the amount of the Bank's "unimpaired capital" (regular net worth) reported to the BSP, determined on the basis of regulatory accounting policies, which differ from PFRS in some aspects (mainly in the recognition of deferred tax assets). Thrift banks with head offices in the National Capital Region and having more than 50 branches are required to comply with the minimum capital requirement of P2.0 billion. The Bank has complied with the minimum capital requirement at the end of each reporting period.

# 5.2 Minimum Liquidity Ratio

On February 8, 2018, the BSP issued Circular No. 996, *Amendments to the Liquidity Coverage Ratio Framework for Stand-Alone Thrift Banks*, Rural Banks, Cooperative Banks, and Quasi-Banks, which provide guidance on and prescribes the prudential requirement for covered institutions to maintain eligible stock of liquid assets proportionate to the level of total qualifying liabilities (i.e., both on and off-balance sheet liabilities). Eligible liquid assets shall include cash and other liquid assets that are immediately liquefiable and free from encumbrances.

The minimum liquidity ratio (MLR) of 20% shall be complied with on an ongoing basis absent a period of financial stress effective January 1, 2019. However, the Bank was only able to comply with the MLR requirement starting June 2019.

On April 7, 2020, the BSP issued Memorandum No. M-2020-020, Reduction in the Minimum Liquidity Ratio in Response to Covid-19, which reduced the MLR for stand-alone thrift banks, rural banks and cooperative banks from 20% to 16% until December 31, 2020. On December 1, 2020, the BSP issued an extension on the effectivity of the temporary reduction of MLR thru Memorandum No. M-2020-085 until December 31, 2021. Furthermore, Memorandum No. M-2022-004, Extension of BSP Prudential Relief Measures, further extended the reduction of MLR to 16% for stand-alone thrift banks, rural banks and cooperative banks until December 31, 2022.

The Bank's MLR are analyzed below (amounts in millions except MLR figure).

		2022		
Eligible stock liquid assets Total qualifying liabilities	P	33,716 130,534	P	25,873 118,968
MLR		25.83%		21.75%

#### 5.3 Leverage Ratio

On June 9, 2015, the BSP issued Circular No. 881, *Implementing Guidelines on the Based III Leverage Ratio Framework*, which provides the implementing guidelines on the leverage ratio framework designed to act as a supplementary measure to the risk-based capital requirements. It sets out a minimum leverage ratio of 5.00% and shall be complied with at all times. The Basel III leverage ratio is defined as the ratio of capital measure (Tier 1 Capital) and the exposure measure which includes on-balance sheet and securities financing transactions exposures and off-balance sheet items.

Details of leverage ratio computation, which is consistent with the requirements of BSP, are presented below.

		2022		
Tier 1 Capital Exposure measure	P	15,557 155,718	P	12,988 132,656
Leverage ratio		9.99%		9.79%

# 6. CATEGORIES AND OFFSETTING OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES

# 6.1 Carrying Amounts and Fair Values by Category

The following table summarizes the carrying values and fair values of the financial assets and financial liabilities in the statements of financial position:

	Notes	Carrying Values	Fair Values
<u>December 31, 2023:</u>			
Financial Assets			
At amortized cost:			
Cash and other cash items	9	P 1,316,780,680	P 1,316,780,680
Due from BSP	9	4,498,604,149	4,498,604,149
Due from other banks	10	4,170,280,397	4,170,280,397
Investment securities – net	11.3	1,501,256,354	1,515,962,260
Loans and other			
receivables – net	12	117,563,935,794	107,784,973,020
Other resources	15	115,306,118	115,306,118
At fair value:			
FVTPL securities	11.1	6,782,337,118	6,782,337,118
FVOCI securities	11.2	13,765,424,913	13,759,350,770
		P 149,713,925,523	P 139,943,594,512
Financial Liabilities			<u>= ===,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</u>
At amortized cost:			
Deposit liabilities	16	P 126,718,716,017	P 126,285,789,022
Accrued expenses and			
other liabilities	19	4,275,572,005	4,275,572,005
Bills payable	17	4,750,000,000	4,732,009,335
		D 425 544 200 022	D 425 002 250 260
		<u>P 135,744,288,022</u>	<u>P 135,293,370,362</u>
<u>December 31, 2022:</u>			
Financial Assets			
At amortized cost:			
Cash and other cash items	9	P 1,247,987,230	P 1,247,987,230
Due from BSP	9	6,102,228,578	6,102,228,578
Due from other banks	10	5,215,663,162	5,215,663,162
Investment securities – net	11.3	1,125,460,677	1,117,453,416
Loans and other			
receivables – net	12	103,541,533,397	96,243,658,498
Other resources	15	159,277,091	159,277,091
At fair value:	44.4	2 222 024 020	2 222 024 020
FVTPL securities	11.1	2,222,021,039	2,222,021,039
FVOCI securities	11.2	10,820,216,925	10,820,216,925
		P 130,434,388,099	P 123,128,505,939
<u>Financial Liabilities</u>			
At amortized cost:			
Deposit liabilities	16	P 114,526,159,478	P 114,045,686,752
Accrued expenses and			
other liabilities	19	2,755,200,476	2,755,200,476
Bills payable	17	1,500,000,000	1,491,148,004
		D 440 F04 250 05:	D 440 000 007 007
		<u>P 118,781,359,954</u>	<u>P 118,292,035,232</u>

The Bank concluded that the carrying amounts of foregoing financial assets and financial liabilities, other than loans and other receivables and deposit liabilities, which are measured at amortized cost, approximate the fair values either because those instruments are short-term in nature or the effect of discounting for those with maturities of more than one year is not material. The fair value information disclosed for the Bank's debt securities is determined based on the procedures and methodologies discussed in Note 7.2.

# 6.2 Offsetting of Financial Assets and Financial Liabilities

The following financial assets, presented in the statements of financial position at gross amounts, are covered by enforceable master netting arrangements and similar agreements:

	Gross amounts recognized in the statements of financial position	Related amounts statements of fir Financial Instruments		Net amount
December 31, 2023				
Trading and investment securities – at FVOCI Loans and receivables – net Deposit liabilities Bills payable	P 13,765,424,913 117,563,935,794 126,718,716,017 4,750,000,000	(P 3,650,000,000) ( 6,117,281,189) ( 5,167,281,189) ( 4,600,000,000)	P	P 10,115,424,913 111,446,654,605 121,551,434,828 150,000,000
December 31, 2022				
Loans and receivables – net Deposit liabilities Bills payable	P103,541,533,397 114,526,159,478 1,500,000,000	(P 6,631,799,046) ( 5,681,799,046) ( 950,000,000)	P	P 96,909,734,351 108,844,360,432 550,000,000

For financial assets and financial liabilities subject to enforceable master netting agreements or similar arrangements above, each agreement between the Bank and counterparties allows for net settlement of the relevant financial assets and financial liabilities when both elect to settle on a net basis. In the absence of such an election, financial assets and financial liabilities will be settled on a gross basis; however, each party to the master netting agreement or similar agreement will have the option to settle all such amounts on a net basis in the event of default of the other party.

#### 7. FAIR VALUE MEASUREMENT AND DISCLOSURES

# 7.1 Fair Value Hierarchy

In accordance with PFRS 13, Fair Value Measurement, the fair value of financial assets and financial liabilities and non-financial assets which are measured at fair value on a recurring or non-recurring basis and those assets and liabilities not measured at fair value but for which fair value is disclosed in accordance with other relevant PFRS, are categorized into three levels based on the significance of inputs used to measure the fair value. The fair value hierarchy has the following levels:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities that an entity can access at the measurement date;
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices); and,

• Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The level within which the financial asset or liability is determined based on the lowest level of significant input to the fair value measurement.

For purposes of determining the market value at Level 1, a market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service, or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis.

For investments which do not have quoted market price, the fair value is determined by using generally acceptable pricing models and valuation techniques or by reference to the current market of another instrument, which is substantially the same after taking into account the related credit risk of counterparties or is calculated based on the expected cash flows of the underlying net asset base of the instrument.

When the Bank uses valuation technique, it maximizes the use of observable market data where it is available and relies as little as possible on entity specific estimates. If all significant inputs required to determine the fair value of an instrument are observable, the instrument is included in Level 2. Otherwise, it is included in Level 3.

#### 7.2 Financial Instruments Measured at Fair Value

The table below shows the fair value hierarchy of the Bank's classes of financial assets and financial liabilities measured at fair value in the statements of financial position on a recurring basis as of December 31, 2023 and 2022 (amounts in millions).

	Level 1	Level 2	Level 3	Total
<u>December 31, 2023</u>				
Financial assets at FVTPL Government securities Corporate debt securities	1,693	P -		P 5,089 1,693
Financial assets at FVOCI Government securities Corporate debt securities	P 12,823 942		P -	P 12,823 942
December 31, 2022	<u>P 13,765</u>	<u>P - </u>	<u>P - </u>	<u>P 13,765</u>
Financial assets at FVTPL				
Government debt securities Corporate debt securities	P 1,753 469	P -	P -	P 1,753 469
	<u>P 2,222</u>	<u>P</u> -	<u>P</u> -	<u>P 2,222</u>
Financial assets at FVOCI Government debt securities Corporate debt securities	P 9,980 840	P -	P -	P 9,980 840
	<u>P 10,820</u>	<u>P - </u>	<u>P - </u>	<u>P 10,820</u>

Derivative financial assets are categorized within Level 2 and are determined through valuation techniques using the net present value computation.

The fair value of the debt securities of the Bank is determined as follows:

- (a) Fair values of peso and foreign-denominated government debt securities issued by the Philippine government, are based on the reference price per Bloomberg which used BVAL. These BVAL reference rates are computed based on the weighted price derived using an approach based on a combined sequence of proprietary BVAL algorithm of direct observations or observed comparables.
- (b) Fair values of actively traded corporate debt securities are determined based on their market prices quoted in the Philippine Dealing System (PDS) or based on the direct reference price per Bloomberg at the end of each reporting period; hence, categorized within Level 1.

Debt securities will be categorized within Level 2 if prices include inputs from observed comparables or from direct observations but did not meet the active market criteria.

There were neither transfers between Levels 1 and 2 nor changes in Level 3 instruments in both years.

# 7.3 Financial Instruments Measured at Amortized Cost for which Fair Value is Disclosed

The table below and in the succeeding page summarizes the fair value hierarchy of the Bank's financial assets and financial liabilities which are not measured at fair value in the statements of financial position but for which fair value is disclosed (amount in millions).

	_I	Level 1	_I	Level 2	]	Level 3		Total
<u>December 31, 2023</u>								
Financial Assets:								
Cash and other cash items	P	1,317	Р	-	Р	-	Р	1,317
Due from BSP		4,499		-		-		4,499
Due from other banks		4,170		-		-		4,170
Investment securities at								
amortized cost		1,516		-		-		1,516
Loans and other receivables		4,993		-		102,792		107,785
Other financial assets		69		_		46		115
	<u>P</u>	16,564	<u>P</u>		P	102,838	<u>P</u>	119,402
Financial Liabilities:								
Deposit liabilities	Р	_	Р	_	Р	126,286	Р	126,286
Bills payable	1	4,750	1	_	1	120,200	1	4,750
Accrued expenses and		7,730		-		_		7,730
other liabilities						4,276		4,276
	<u>P</u>	4,750	<u>P</u>		<u>P</u>	130,562	P	135,312

	<u>I</u>	Level 1		Level 2	]	Level 3	_	Total
<u>December 31, 2022</u>								
Financial Assets:	D	1 240	D		D		D	1 240
Cash and other cash items	Р	1,248	Р	-	Р	-	Р	1,248
Due from BSP		6,102		-		-		6,102
Due from other banks		5,216		-		-		5,216
Investment securities at								
amortized cost		1,117		_		_		1,117
Loans and other receivables		2,395		-		93,849		96,244
Other financial assets		116		_		44		160
	P	16,194	<u>P</u>		P	93,893	<u>P</u>	110,087
Financial Liabilities:								
Deposit liabilities	P	_	P	-	P	114,046	P	114,046
Bills payable		1,491		_		-		1,491
Accrued expenses and		,						,
other liabilities		_		_		2,755		2,755
					-	=,755		<u></u>
	<u>P</u>	1,491	P		P	116,801	Р	118,292

The fair values of financial assets and financial liabilities not presented at fair value in the statements of financial position are determined as follows:

#### (a) Cash and Other Cash Items

Cash consists primarily of funds in the form of Philippine currency notes and coins in the Bank's vault and those in the possession of tellers, including automated teller machines (see Note 9). Other cash items include cash items other than currency and coins on hand (see Note 15) such as checks drawn on the other banks or other branches that were received after the Bank's clearing cut-off time until the close of the regular banking hours. Carrying amounts approximate fair values in view of the relatively short-term maturities of these instruments.

#### (b) Due from BSP and Other Banks and SPURRA

Due from BSP pertains to deposits made by the Bank to BSP for clearing and reserve requirements while SPURRA pertains to loans and receivables from BSP arising from overnight lending from excess liquidity. Due from other banks includes interbank deposits and items in the course of collection. The fair value of floating rate placements and overnight deposits is their carrying amount. The estimated fair value of fixed interest-bearing deposits is based on discounted cash flows using prevailing money-market interest rates for debts with similar credit risk and remaining maturity, which for short-term deposits approximate the nominal value.

# (c) Investment Securities at Amortized Cost

The fair value of investment securities at amortized cost consisting of government securities and corporate debt securities is determined based on reference prices appearing in Bloomberg and PDS.

#### (d) Loans and Other Receivables

Loans and other receivables are net of impairment losses. The estimated fair value of loans and other receivables represents the discounted amount of estimated future cash flows expected to be received. Long-term interest-bearing loans are periodically repriced at interest rates equivalent to the current market rates, to determine fair value.

### (e) Other Financial Assets

Other financial assets pertain to foreign currency notes and coins, security deposits and petty cash fund which are included in the Other Resources account. Due to their short duration, the carrying amounts of these items in the statements of financial position are considered to be reasonable approximation of their fair values.

### (f) Deposits Liabilities and Borrowings

The estimated fair value of deposits with no stated maturity, which includes noninterest-bearing deposits, is the amount repayable on demand. The estimated fair value of long-term fixed interest-bearing deposits and other borrowings without a quoted market price is based on discounted cash flows using interest rates for new debts with similar remaining maturity. The carrying amount of short-term bills payable approximate their fair values. For corporate notes payable categorized within Level 3, fair value is determined based on their discounted amount of estimated future cash flows expected to be received or paid or based on their cost which management estimates to approximate their fair values.

#### (g) Accrued Expenses and Other Liabilities

Accrued expenses and other liabilities classified as financial liabilities are recognized initially at their fair value and subsequently measured at amounts to which they are to be paid. Due to their short duration, management ascertained that the fair values of these short-term liabilities approximate their carrying values.

# 7.4 Fair Value Measurement of Investment Properties Carried at Cost

The total estimated fair values of the Bank's investment properties, categorized under Level 3 of the fair value hierarchy amount to P2,153.5 million and P2,031.7 million as of December 31, 2023 and 2022, respectively (see Note 14).

The fair value of these investment properties was determined based on the following approaches:

#### (a) Fair Value Measurement for Land

The Level 3 fair value of land was derived using observable recent prices of the reference properties adjusted for differences in key attributes such as property size, zoning, and accessibility. The most significant input into this valuation approach is the price per square meter; hence, the higher the price per square meter, the higher the fair value. On the other hand, if fair value of the land was derived using the market comparable approach that reflects the recent transaction prices for similar properties in nearby locations, fair value is included in Level 2. Under this approach, when sales prices of comparable land in close proximity are used in the valuation of the subject property, minor adjustments on the price are made to consider peculiarities of the property with that of the benchmark property.

### (b) Fair Value Measurement for Building and Improvements

The Level 3 fair value of the buildings and improvements included in Investment Properties was determined using the replacement cost approach that reflects the cost to a market participant to construct an asset of comparable usage, constructions standards, design and lay-out, adjusted for obsolescence. The more significant inputs used in the valuation include direct and indirect costs of construction such as but not limited to, labor and contractor's profit, materials and equipment, surveying and permit costs, electricity and utility costs, architectural and engineering fees, insurance, and legal fees. These inputs were derived from various suppliers and contractor's quotes, price catalogues, and construction price indices. Under this approach, higher estimated costs used in the valuation will result in higher fair value of the properties.

There has been no change to the valuation techniques used by the Bank during the year for its non-financial assets. Also, there were no transfers into or out of Level 3 fair value hierarchy in 2023 and 2022.

#### 8. SEGMENT REPORTING

Operating segments are reported in a manner consistent with the internal reporting provided to the Bank's chief operating decision-maker. The chief operating decision-maker is responsible for allocating resources and assessing the performance of the operating segments.

In identifying its operating segments, management generally follows the Bank's products and services. The Bank's main operating businesses are organized and managed separately according to the nature of services and products provided and the different markets served, with each segment representing a strategic business unit as each of these services requires different technologies and resources as well as marketing approaches. These are also the basis of the Bank in reporting to its chief operating decision-maker for its strategic decision-making activities.

Management currently identifies the Bank's three service lines as primary operating segments.

- (a) Consumer Banking includes auto financing, home financing, and salary or personal loans;
- (b) Corporate Banking includes term loans, working capital credit lines, bills purchase and discounting lines; and,
- (c) Treasury Operations manages liquidity of the Bank and is a key component in revenue and income generation through its trading and investment activities.

The measurement policies of the Bank used for segment reporting under PFRS 8, *Operating Segments*, are the same as those used in its financial statements. In addition, corporate resources which are not directly attributable to the business activities of any operating segment are not allocated to a segment.

These segments are the basis on which the Bank reports its segment information. Transactions between the segments are on normal commercial terms and conditions.

Segment revenues and expenses that are directly attributable to primary operating segment and the relevant portions of the Bank's revenues and expenses that can be allocated to that operating segment are accordingly reflected as revenues and expenses of that operating segment.

Revenue sharing agreements are used to allocate external customer revenues to a segment on a reasonable basis. In addition, corporate resources which are not directly attributable to the business activities of any operating segment are not allocated to a segment.

There were no changes in the Bank's operating segments in 2023 and 2022.

# 8.1 Analysis of Primary Segment Information

The contribution of these various business activities to the Bank's revenues and income for the years 2023, 2022 and 2021 are as follows (amounts in millions):

	Consumer	Corporate	Treasury	Total
<u>2023</u>				
Net interest and other income From external customers Interest income Interest expense Net interest income Non-interest income	P 588 ( <u>182</u> ) 406 37 443	P 7,574 ( 2,341) 5,233 477 5,710	783 250	
Expenses Operating expenses excluding depreciation and amortization Impairment losses Depreciation and amortization	195 76 <u>19</u> 290	2,655 977 <u>251</u> 3,883	- 8 <u>6</u>	3,618 1,053 356 5,027
Segment operating income	<u>P 153</u>	<u>P 1,827</u>	<u>P 179</u>	<u>P 2,159</u>
Total resources Total liabilities Total liabilities	P 8,216 P 7,075	P 112,054 P 96,489		P 152,679 P 136,400
<u>2022</u>				
Net interest and other income From external customers Interest income Interest expense Net interest income Non-interest income	P 501 ( 78) 6423 64 487	P 5,161 ( <u>810</u> 4,351 <u>664</u> 5,015	774	P 6,580 ) ( 1,032) 5,548 827 6,375
Expenses Operating expenses excluding depreciation and amortization Impairment losses Depreciation and amortization	185 73 <u>17</u> 275	2,528 748 		3,405 821 328 4,554
Segment operating income	<u>P 212</u>	<u>P 1,494</u>	<u>P 115</u>	<u>P 1,821</u>
Total resources and liabilities Total resources	<u>P 7,242</u>	<u>P 98,766</u>	<u>P 27,063</u>	<u>P 133,071</u>
Total liabilities	<u>P 6,441</u>	<u>P 87,852</u>	<u>P 25,681</u>	<u>P 119,974</u>

	Con	sumer C	Corporate	Treasury	Total
<u>2021</u>					
Net interest and other income From external customers					
Interest income	Р	132 P	5,454 I		- )
Interest expense	(	<u>17</u> ) ( <u> </u>	721) (	100) (	<u>838</u> )
Net interest income		115	4,733	648	5,496
Non-interest income		9 124	<u>370</u>	<u>128</u>	507
		124	5,103	776	6,003
Expenses Operating expenses excluding depreciation					
and amortization		133	1,913	1,074	3,120
Impairment losses		18	729	-	747
Depreciation and					
amortization		14	204	88	306
		165	2,846	1,162	4,173
Segment operating income	( <u>P</u>	<u>41</u> ) <u>P</u>	<u>2,257</u> ( <u>l</u>	<u>386</u> ) <u>F</u>	1,830
Total resources and liabilities Total resources	<u>P</u>	<u>6,076</u> <u>P</u>	87,265 <u>I</u>	<u> 37,427</u> <u>F</u>	130,768
Total liabilities	<u>P</u>	5,319 P	76,387 <u>I</u>	<u> 35,863</u> <u>F</u>	117,569

# 8.2 Reconciliation

Presented below is a reconciliation of the Bank's segment information to the key financial information presented in its financial statements (amounts in millions).

		2023		2022		2021
Net interest and other income						
Total segment revenues	P	7,186	P	6,375	P	6,003
Unallocated income		216		119		59
Net interest and other income						
as reported in profit or loss	<u>P</u>	7,402	<u>P</u>	6,494	P	6,062
Profit or loss						
Total segment operating income	P	2,159	P	1,821	P	1,830
Unallocated profit (loss)		180		41	(	<u>37</u> )
Profit before tax as reported						
in profit or loss	<u>P</u>	2,339	<u>P</u>	1,862	<u>P</u>	1,793
Resources						
Total segment resources	P	152,679	P	133,071	P	130,768
Unallocated assets		1,735		1,479		1,264
Total resources	<u>P</u>	154,414	<u>P</u>	134,550	<u>P</u>	132,032
Liabilities						
Total segment liabilities	P	136,400	P	119,974	P	117,569
Unallocated liabilities						=
Total liabilities	<u>P</u>	136,400	<u>P</u>	119,974	<u>P</u>	117,569

The Bank has no intersegment revenues during 2023, 2022 and 2021.

# 9. CASH AND CASH EQUIVALENTS

This account is composed of the following:

	Notes	2023	2022
Cash and other cash items		P 1,316,780,680	P 1,247,987,230
Due from BSP:  Mandatory reserves  Other than mandatory		797,518,235	400,931,278
reserves		3,701,085,914	5,701,297,300
Due from other banks	10	4,498,604,149 4,170,280,397	6,102,228,578 5,215,663,162
SPURRA	12	4,992,596,914	2,394,635,343
Foreign currency notes and coins on hand	15	68,818,715	115,675,334
		P 15,047,080,855	P15,076,189,647

Cash consists primarily of funds in the form of Philippine currency notes and coins in the Bank's vault and those in the possession of tellers, including automated teller machines. Other cash items include cash items other than currency and coins on hand such as checks drawn on the other banks or other branches that were received after the Bank's clearing cut-off time until the close of the regular banking hours.

Mandatory reserves represent the balance of the deposit account maintained with the BSP to meet reserve requirements and to serve as clearing account for interbank claims (see Note 16).

Due from BSP, other than mandatory reserves which has no interest, bears annual effective interest rates as follows:

2023	2022	2021
3.75% - 4.25%	3.75% – 4.25%	1.50% – 2.00%

The total interest income earned on Due from BSP account in 2023, 2022 and 2021 amounting to P216.9 million, P182.2 million and P202.1 million, respectively, is presented as part of Interest Income on Due from BSP and Other Banks in the statements of profit or loss.

# 10. DUE FROM OTHER BANKS

The balance of this account represents deposits with the following:

	Note	2023	2022
Local banks Foreign banks		P 3,144,810,572 1,025,469,825	P 3,794,059,572 1,421,603,590
	9	P 4,170,280,397	P 5,215,663,162

Interest rates on these deposits range from 1.70% to 5.40% per annum in 2023, from 0.05% to 4.50% per annum in 2022, and from 0.06% to 1.50% per annum in 2021. The total interest income earned in 2023, 2022 and 2021 amounting to P104.8 million, P35.8 million and P2.9 million, respectively, is presented as part of Interest Income on Due from BSP and Other Banks in the statements of profit or loss.

# 11. TRADING AND INVESTMENT SECURITIES

The components of this account are presented below.

	Notes	2023	2022
Financial assets at FVOCI Financial assets at FVTPL Financial assets at	4.3.2, 11.2 11.1	P 13,765,424,913 6,782,337,118	P10,820,216,925 2,222,021,039
amortized cost – net	4.3.2, 11.3	1,501,256,354	<u>1,125,460,677</u>
		P 22,049,018,385	P14,167,698,641

Interest income on trading and investment securities consists of:

	2023	2022	2021
Financial assets at FVTPL:			
Government debt securities	P174,351,678	P 74,227,351	P 96,776,353
Corporate bonds	76,095,573	19,344,197	75,409,678
Financial assets at FVOCI:			
Government debt securities	460,042,698	461,354,034	275,910,094
Corporate bonds	32,527,603	25,672,766	59,363,525
Financial assets at amortized cost:			
Government debt securities	36,801,831	29,191,239	29,026,227
Corporate bonds	32,189,507	<u>27,502,666</u>	6,862,672
	<b>7042</b> 000 000	D	<b>7</b>
	<u>P812,008,890</u>	P637,292,253	<u>P543,348,549</u>

Trading gains or losses, which is presented in the statements of profit or loss, is consist of the following:

	2023	2022	2021
Investment securities at FVTPL			
Unrealized	P 152,878,896	(P 406,996,881) (P	20,725,999)
Realized	<u>133,872,761</u>	5,351,266 (	250,260,387)
	286,751,657	( 401,645,615) (	270,986,386)
Investment securities at FVOCI	1,009,332	(607,336)	17,016,471
	<u>P 287,760,989</u>	( <u>P 402,252,951</u> ) ( <u>P</u>	253,969,915)

#### 11.1 Financial assets at FVTPL

The account is composed of the following:

	2023	2022
Government debt securities Corporate bonds Derivative assets	P 5,088,833,858 1,693,383,272 119,988	P 469,041,725 1,752,979,314
	<u>P 6,782,337,118</u>	P 2,222,021,039

Effective interest rates of financial assets at FVTPL range from:

	2023	2022	2021	
Government debt securities	2.1% - 6.1%	3.0% - 9.3%	1.3% - 2.6%	
Corporate bonds	3.1% - 7.7%	2.8% - 7.3%	2.8% - 7.3%	

# 11.2 Financial assets at FVOCI

The account is composed of the following:

		2022
Government debt securities Corporate bonds	P 12,823,010,421 942,414,492	P 9,979,504,483 840,712,442
	<u>P 13,765,424,913</u>	<u>P10,820,216,925</u>

Effective interest rates of investment securities at FVOCI range from:

	2023		2021	
Government debt securities	5.8% - 7.1%	2.4% - 6.9%	2.5% - 7.3%	
Corporate bonds	3.0% - 7.1%	3.3% - 4.9%	3.0% - 7.2%	

In compliance with current banking regulations relative to the Bank's trust functions, certain securities of the Bank, with a face value of P130.0 million as of December 31, 2023 and 2022, are deposited with the BSP (see Note 27).

In 2023, four government securities at FVOCI with a total amount of P3,650.0 million were assigned as collateral to secure borrowings under credit line agreement with Development Bank of the Philippines (DBP) (see Notes 6.2 and 17). These investment securities have an interest rate ranging from 3.4% to 6.3% and will mature sometime in 2026 and in 2027. There was no similar transaction in 2022 and 2021.

Changes in the investment securities at FVOCI are summarized below.

	2023	2022	
Balance at beginning of year Additions	P 10,820,216,925 2,795,028,683	P11,989,395,564 296,476,107	
Fair value gains (losses) - net	539,514,930	( 1,404,660,931)	
Maturities Amortization of premium	( 325,000,000) ( 31,242,235)	( 200,000,000) ( 58,687,734)	
Foreign currency revaluation	(33,093,390)	197,693,919	
Balance at end of year	<u>P 13,765,424,913</u>	<u>P10,820,216,925</u>	

The reconciliation of NUGL on investment securities at FVOCI reported in equity is shown in Note 21.5.

# 11.3 Financial Assets at Amortized Cost

This account is composed of the following:

	Notes		2023		2022
Government securities		P	941,737,532	P	548,861,486
Corporate bonds			575,296,520		589,898,283
	4.3.2		1,517,034,052		1,138,759,769
Allowance for impairment	4.3.2, 28	(	15,777,698)	(	13,299,092)
		<u>P</u>	1,501,256,354	<u>P</u>	1,125,460,677

The reconciliation of the carrying amounts of investment securities at amortized cost are presented below.

	2023		2022	
Balance at beginning of year	P	1,125,460,677	Р	883,787,046
Additions		869,329,792		520,953,694
Maturities and redemptions	(	547,450,082)	(	292,032,610)
Amortization of discount		56,394,573		24,433,699
Impairment during the year	(	2,478,606)	(	11,681,152)
Balance at end of year	<u>P</u>	1,501,256,354	<u>P</u>	1,125,460,677

Effective interest rates of investment securities at amortized cost range from:

	2023	2022	2021	
Government debt securities	3.8% - 6.3%	3.6% - 8.1%	1.4% - 7.5%	
Corporate bonds	4.0% - 7.2%	3.8% - 7.3%	3.7%	

# 12. LOANS AND OTHER RECEIVABLES

This account consists of the following:

	Notes	2023	2022
Receivable from customers:			
Loans and discounts		P117,175,423,029	P104,562,986,705
Unearned discount		(200,594,244)	( 195,092,794)
		116,974,828,785	104,367,893,911
Customers' liabilities on			
acceptances, letters of			
credit and trust receipts		333,083,736	475,500,889
		<u>117,307,912,521</u>	<u>104,843,394,800</u>
Other receivables:			
SPURRA	9	4,992,596,914	2,394,635,343
Accrued interest receivable		956,131,849	1,104,104,007
Accounts receivable		155,027,103	109,803,002
Deficiency claims receivable		58,643,482	58,643,482
Sales contract receivable		19,129,027	23,755,833
		<u>6,181,528,375</u>	<u>3,690,941,667</u>
	4.3.2	123,489,440,896	108,534,336,467
Allowance for ECL	4.3.2, 28	$(\underline{5,925,505,102})$	( <u>4,992,803,070</u> )
		<u>P117,563,935,794</u>	<u>P103,541,533,397</u>

SPURRA are secured by certain treasury bills of the BSP. SPURRA, which represent loans and receivables from BSP as of December 31, 2023 and 2022, arise from overnight lending of excess liquidity.

Of the total loans and discounts of the Bank as of December 31, 2023 and 2022, 84.01% and 88.8%, respectively, are subject to periodic interest repricing.

Annual effective interest rates range from:

	2023	2022	2021
Loans and discounts Other receivables	0.0% - 189.7% 5.1% - 12.7%	0.0% - 189.7% 5.0% - 12.0%	0.0% - 189.7% 2.0% - 12.0%
The total interest income earne	ed amounted to:		
	2023	2022	2021
Loans and discounts Other receivables	P 7,983,954,362 177,977,912	P 5,661,250,576 62,958,081	P 5,581,166,828 5,171,325
	P 8,161,932,274	P 5,724,208,657	P5,586,338,153

Interest income recognized on impaired loans and other receivables amounted to P388.4 million, P161.4 million and P19.0 million in 2023, 2022 and 2021, respectively.

As of December 31, 2023 and 2022, two loan receivables amounting to P475.0 million each are assigned as collateral to secure borrowings under rediscounting privileges (see Note 17). These loan receivables have an interest rate of 5.11% and mature on April 24, 2024 and September 9, 2024, respectively. There is no related ECL allowance required on these loan receivables. There is no similar transaction in 2021.

Certain qualified micro, small and medium enterprises (MSME) loans with outstanding balance of P1,624.1 million and P9,000.7 million (gross of allowance for impairment) as of December 31, 2023, and 2022, respectively, were used as alternative compliance with the BSP reserve requirement (see Note 16).

# 13. BANK PREMISES, FURNITURE, FIXTURES AND EQUIPMENT

The gross carrying amounts and accumulated depreciation and amortization of bank premises, furniture, fixtures and equipment at the beginning and end of 2023 and 2022 are shown below.

	Land	Building	Furniture Fixtures and Equipment	Transportation <u>Equipment</u>	Leasehold Improvements	Right-of-Use Asset	Total
December 31, 2023 Cost Accumulated	P 90,802,205	P 188,958,467	P 703,637,995	P 168,985,254	P 739,830,447	P 761,046,119	P 2,653,260,487
depreciation and amortization		(88,426,536)	(555,863,724)	(111,312,823)	(680,644,135)	(342,274,555)	(1,778,521,773)
Net carrying amount	P 90,802,205	P 100,531,931	<u>P 147,774,271</u>	<u>P 57,672,431</u>	P 59,186,312	<u>P 418,771,564</u>	P 874,738,714
December 31, 2022 Cost Accumulated	P 90,802,205	P 181,811,222	P 645,220,653	P 160,226,285	P 707,140,278	P 653,989,851	P 2,439,190,494
depreciation and amortization		(83,134,095)	(512,999,133)	(113,510,563)	(654,256,847)	(366,971,777)	(1,730,872,415)
Net carrying amount	P 90,802,205	P 98,677,127	P 132,221,520	P 46,715,722	P 52,883,431	P 287,018,074	P 708,318,079
January 1, 2022 Cost Accumulated	P 90,802,205	P 179,106,104	P 605,828,278	P 170,877,667	P 690,929,772	P 541,876,739	P 2,279,420,765
depreciation and amortization		(78,214,390)	(469,161,081)	(132,311,518)	(628,368,432)	(349,560,324)	(1,657,615,745)
Net carrying amount	P 90,802,205	P 100,891,714	P 136,667,197	P 38,566,149	P 62,561,340	P 192,316,415	P 621,805,020

A reconciliation of the carrying amounts at the beginning and end of 2023 and 2022 is shown below and in the succeeding page.

	Land	Building	Furniture Fixtures and Equipment	Transportation <u>Equipment</u>	Leasehold Improvements	Right-of-Use Assets	Total
Balance at January 1, 2023 net of accumulated depreciation and amortization Additions Disposals Depreciation and	P 90,802,205	P 98,677,127 7,469,414 ( 324,036)	P 132,221,520 60,427,240 ( 492,055)	P 46,715,722 48,609,695 ( 21,228,953)	P 52,883,431 P 33,839,259 ( 947,873)	287,018,074 289,375,168	P 708,318,079 439,720,776 ( 22,992,917)
amortization charges for the year		(5,290,574)	(44,382,434)	(16,424,033)	(26,588,505) (	157,621,678)	(250,307,224)
Balance at December 31, 2023 net of accumulated depreciation and charges for the year Balance at January 1, 2022	P 90,802,205	P 100,531,931	P 147,774,271	P 57,672,431	<u>P 59,186,312</u> ]	P 418,771,564	P 874,738,714
net of accumulated depreciation and amortization Additions Disposals Depreciation and amortization charges	P 90,802,205	P 100,891,714 4,033,804	P 136,667,197 43,905,449 ( 3,550,351)	,	,	228,888,547	P 621,805,020 324,621,359 ( 9,684,420)
for the year  Balance at December 31, 2022 net of accumulated depreciation and		(6,248,391)	(44,800,775)	(16,018,292)	(27,169,534) (_	134,186,888)	(228,423,880)
charges for the year	P 90,802,205	P 98,677,127	P 132,221,520	P 46,715,722	P 52,883,431	P 287,018,074	P 708,318,079

	_	Land	_	Building		Furniture Fixtures and Equipment		nsportation Equipment		Leasehold Improvements		Right-of-Use Assets		Total
Balance at January 1, 2021 net of accumulated depreciation and														
amortization	P	90,802,205	Р	68,288,034	Р	,,	Р	37,556,717	Р	70,067,034	Р	266,761,880	Р	689,966,140
Additions		-		80,513,154		48,147,875		40,567,552		26,921,644		50,724,767		246,874,992
Disposals Depreciation and amortization charges		-	(	41,754,470)	(	20,701,054)	(	21,814,360)	(	440,010)		-	(	84,709,894)
for the year	-	-	(	6,155,004)	(	47,269,894)	(	17,743,760)	(	33,987,328)	(	125,170,232)	(	230,326,218)
Balance at December 31, 2021 net of accumulated depreciation and														
charges for the year	P	90,802,205	P	100,891,714	Р	136,667,197	P	38,566,149	P	62,561,340	P	192,316,415	Р	621,805,020

As of December 31, 2023 and 2022, the cost of the Bank's fully depreciated bank premises, furniture, fixtures, and equipment that are still used in operations amounted to P309.81 million and P282.5 million, respectively.

The BSP requires that investment in bank premises, furniture, fixtures, and equipment do not exceed 50% of the Bank's unimpaired capital. As of December 31, 2023 and 2022, the Bank has satisfactorily complied with this requirement.

The Bank leases office space for its branches. Leases have terms ranging from one to 20 years with renewal options and annual escalation rates from 3.00% to 10.00% in 2023 and 2022, respectively. The Bank has 147 total number of right-of-use assets for its two main offices and 145 branches with an average remaining life of two years as of December 31, 2023 and 2022.

On August 3, 2023, the Bank has entered into a new lease contract which will commence on February 1, 2024. The lease has a term of 5 years with 5% escalation rate every year starting on the second year of the lease. This will serve as an extension of the main office that will house the offices of certain executive directors and unit heads (see Note 26.1).

Each lease imposes a restriction that the right-of-use assets can only be used by the Bank. Leases are either non-cancellable or may only be cancelled by incurring a substantive termination fee. Some leases contain an option to extend the lease for a further term. The Bank is prohibited from selling or pledging the underlying leased assets as security. The Bank must keep those premises in a good state of repair and return the properties to their original condition at the end of the lease. Further, the Bank must insure the leased assets and incur maintenance fees on such items in accordance with the lease contracts.

The use of extension and termination options gives the Bank added flexibility in the event it has identified more suitable premises in terms of cost and/or location or determined that it is advantageous to remain in a location beyond the original lease term. An option is only exercised when consistent with the Bank's business expansion unit's strategy and the economic benefit of exercising the option exceeds the expected overall cost.

#### 14. INVESTMENT PROPERTIES

Investment properties consist of various land and buildings and improvements acquired through foreclosure or dacion as payment of outstanding loans by the borrowers.

The gross carrying amounts and accumulated depreciation and allowance for impairment of investment properties at the beginning and end of 2023 and 2022 are shown below.

	Land	Buildings and Improvements	<u>Total</u>
December 31, 2023 Cost Accumulated depreciation Allowance for impairment	P 1,314,038,438	P 601,709,577 ( 154,852,726) ( 137,661,036)	P 1,915,748,015 ( 154,852,726) ( 345,461,332)
Net carrying amount	P 1,106,238,142	P 309,195,815	P 1,415,433,957
December 31, 2022 Cost Accumulated depreciation Allowance for impairment Net carrying amount	P 1,217,176,034 ( 263,348,376) P 953,827,658	P 494,655,876 ( 119,345,473) ( 71,866,992) P 303,443,411	P 1,711,831,910 ( 119,345,473) ( 335,215,368) P 1,257,271,069
January 1, 2022 Cost Accumulated depreciation Allowance for impairment Net carrying amount	P 845,301,059 (258,493,111) P586,807,948	P 237,523,654 ( 88,699,529) ( 75,927,116) P 72,897,009	P 1,082,824,713 ( 88,699,529) ( 334,420,227) P 659,704,957

A reconciliation of the carrying amounts of investment properties at the beginning and end of 2023 and 2022 are shown below and in the succeeding page.

	Land			uildings and aprovements	Total		
Balance at January 1, 2023, net of accumulated							
depreciation and impairment	P	953,827,658	P	303,443,411	P	1,257,271,069	
Additions		293,572,236		134,005,374		427,577,610	
Disposals	(	196,709,832)	(	17,581,813)	(	214,291,645)	
Impairment gain (loss)		55,548,080	(	65,794,044 )	(	10,245,964)	
Depreciation for the year		<del>-</del>	(	44,877,113)	(	44,877,113)	
Balance at December 31, 2023, net of accumulated depreciation and impairment	<u>P</u>	1,106,238,142	<u>P</u>	309,195,815	<u>P</u>	<u>1,415,433,957</u>	
Balance at January 1, 2022, net of accumulated							
depreciation and impairment	P	586,807,948	P	72,897,009	P	659,704,957	
Additions		484,202,972		303,787,452		787,990,424	
Disposals	(	101,183,262)	(	43,015,770)	(	144,199,032)	
Depreciation for the year		-	(	30,225,280)	(	30,225,280)	
Impairment losses	(	16,000,000)		<u> </u>	(	16,000,000)	
Balance at December 31, 2022, net of accumulated							
depreciation and impairment	<u>P</u>	953,827,658	<u>P</u>	303,443,411	<u>P</u>	<u>1,257,271,069</u>	

		Land		Total		
Balance at January 1, 2021, net of accumulated						
depreciation and impairment	P	458,690,307	P	41,189,884	P	499,880,191
Additions		379,456,225		133,573,194		513,029,419
Disposals	(	23,330,981)	(	12,561,872)	(	35,892,853)
Depreciation for the year	,	-	(	18,622,972)	(	18,622,972)
Impairment losses	(	228,007,603)	(	70,681,225)	(	298,688,828)
Balance at December 31, 2021, net of accumulated						
depreciation and impairment	<u>P</u>	586,807,948	<u>P</u>	72,897,009	<u>P</u>	659,704,957

As of December 31, 2023 and 2022, additional investment properties amounted to P427.6 million and P788.0 million, respectively. Meanwhile, investment properties still subject to redemption by the borrowers based on the prescribed redemption period by the relevant law amounted to P213.5 million and P526.0 million, respectively.

Gain on disposal of investment properties amounted to P96.0 million, P2.3 million and P9.9 million in 2023, 2022 and 2021, respectively, which were presented as part of Gain (Loss) on sale of properties under Miscellaneous Income (Expense) in the statements of profit or loss (see Notes 22.1 and 22.2).

In 2023, 2022, and 2021, the Bank recognized additional impairment losses resulting from decline in fair value of certain investment properties due to factors such the continuing impact of the pandemic and changes in the property market.

Expenses incurred on investment properties include real property taxes and depreciation. Real property taxes incurred on these investment properties amounted to P49.1 million, P56.4 million and P37.7 million in 2023, 2022 and 2021, respectively, and are presented as part of Miscellaneous, as Litigation on asset acquired, under Other Expenses in the statements of profit or loss (see Note 22.2). Depreciation recognized are included in Depreciation and amortization under Other Expenses in profit or loss.

#### 15. OTHER RESOURCES

This account consists of the following as of December 31:

	Notes		2023		2022
Branch licenses	15.2	P	250,800,000	P	250,800,000
Prepaid expenses			137,450,698		109,005,718
Goodwill	15.3		121,890,408		121,890,408
Foreign currency notes					
and coins on hand	6, 7, 9		68,818,715		115,675,334
Computer software – net	15.1		67,896,633		86,908,147
Security deposits	6		46,487,403		43,601,757
Other acquired assets – net	15.4		43,149,858		67,839,997
Deferred Charges			41,207,332		41,889,332
Club shares			38,000,000		38,000,000
Stationery and supplies			33,584,328		29,685,034
Miscellaneous	15.5		65,289,718		48,944,295
			914,575,093		954,240,022
Allowance for impairment		(	1,654,737)	(	1,654,737)
		<u>P</u>	912,920,356	<u>P</u>	952,585,285

### 15.1 Computer Software

The movements in computer software are shown below.

	2023			2022		
Balance at beginning of year Additions	P	86,908,147 21,833,298	P	117,577,998 16,418,729		
Reclassification Amortization	(	2,082,152) 38,762,660)	(	- 47,088,580)		
Balance at end of year	<u>P</u>	67,896,633	<u>P</u>	86,908,147		

Amortization of Computer software amounting to P38.8 million, P47.9 million and P45.8 million in 2023, 2022 and 2021, respectively, are presented as part of Depreciation and Amortization in the statements of profit and loss.

#### 15.2 Branch Licenses

In 2019 and 2016, the Bank have opened branches in Metro Manila, Southern Luzon, Vis-Min, CAMANAVA, and Central Luzon. The total cost of branch licenses amounted to P0.3 million in 2019 and P1.8 million in 2016.

On February 27, 2014, the Bank received the approval from the BSP of its application for new licenses. This is in line with the Bank's branch expansion program for which it has allocated a portion of its IPO proceeds to cover the cost of new licenses in the following areas plus processing fees, which amounted to P2.2 million: CAMANAVA, Vis-Min Area, Central Luzon and Southern Luzon. In November 2011, the Monetary Board of BSP approved the request of the Bank to establish 15 branches in selected restricted cities in Metro Manila for a total consideration of P226.5 million which was paid by the Bank to the BSP in January 2012.

In December 2011, the Bank acquired four licenses from Prime Savings Bank, Inc. for a total consideration of P20.0 million.

As indicated in Notes 2.7, 2.12 and 3.2(g), branch licenses are tested for impairment annually. The recoverable amount of the CGU has been based on Value-in-Use (VIU) calculation using the excess projected net income from forecasts approved by the Bank's management covering a five-year period and a terminal growth rate. The key assumptions used in the estimation of the VIU in 2023 and 2022 include using a discount rate of 11.6% and 13.9%, respectively, and terminal value growth rate of 6.2% and 6.0%, respectively.

Key assumptions in VIU calculation of CGUs are most sensitive to discount rates and growth rates used to project excess net income. Future net income and growth rates were based on experience, strategies developed, and prospects. The discount rate used for the computation of the discounted excess earnings is the weighted average cost of capital and was determined by reference to the BVAL rate of treasury bond, adjusted for a risk premium. The terminal growth rate was determined based on the average annual GDP growth rate.

The recoverable amount has been based on fair value reflecting market conditions less costs to sell. The Bank used the prevailing price of the special licensing fees as required by the BSP before acceptance of branch application. As of December 31, 2023 and 2022, the Bank has assessed that the recoverable amount of these branch licenses is the same as the carrying value; hence, no impairment loss is required to be recognized in the statements of profit or loss.

#### 15.3 Goodwill

Goodwill arose from the following acquisitions:

Rural Bank of Kawit (RBK)	P	59,513,648
Kabalikat Rural Bank, Inc. (KRBI)		49,878,393
Bataan Savings and Loan Bank, Inc. (BLSB)		12,498,367

P 121,890,408

In September 2014, as part of the Bank's expansion strategy, the BOD approved the acquisition of all the assets and assumption of all the obligation of RBK in exchange for P15.0 million. Upon approval by the BSP on February 1, 2016, the Bank recognized the assets and liabilities of RBK at their fair values, resulting in the recognition of P59.5 million goodwill.

KRBI, which is located in Sta. Maria Bulacan, Philippines, was acquired in 2010, which also resulted in the recognition of goodwill amounting to P49.9 million.

In July 2015, the Bank entered into a Sale and Purchase Agreement with BLSB, whereby the Bank acquired all the assets of BLSB and assumed the payment of all its obligations. The agreed purchase price was P68.8 million, which has been fully paid by the Bank in 2015. On July 12, 2017, the BSP approved the acquisition; hence, the Bank recognized the assets and liabilities of BLSB at their approximate fair values resulting in the recognition of P12.5 million goodwill.

The Bank acquired the foregoing smaller banks with the objective of availing the branch incentives under the Strengthening Program for Rural Bank Plus; and its expected future economic benefits and synergies that will result from incorporating the operations of these acquired rural banks with that of the Bank which expands its presence in the small and medium enterprise market. Accordingly, the Bank acquired them at a premium resulting in the recognition of goodwill.

As indicated in Notes 2.12 and 3.2(g), goodwill is tested for impairment annually. The Bank engaged a third-party specialist to perform an independent impairment testing of goodwill. The recoverable amount of the CGU has been based on VIU calculation using the cash flow projections from financial budgets approved by the Bank's senior management covering a five-year period. Key assumptions in VIU calculation of CGUs are most sensitive to discount rates and growth rates used to project cash flows. Future cash flows and growth rates were based on experience, strategies developed, and prospects. The discount rate used for the computation of the net present value is the cost of equity and was determined by reference to comparable entities within the industry.

In 2023 and 2022, the discount rates applied to cash flow projections are 11.6% and 13.9%, respectively, while the growth rates used to extrapolate cash flows for the five-year period are 6.2% and 6.0% for 2023 and 2022, respectively. The growth rates are consistent with forecasts included in industry reports specific to the industry in which each CGU operates.

As of December 31, 2023 and 2022, the Bank has assessed that the carrying amount of the goodwill is fully recoverable. Accordingly, no impairment loss is required to be recognized in the statements of profit or loss in both years.

### 15.4 Other Acquired Assets

This account pertains to chattel properties acquired by the Bank from defaulting borrowers. The movements of other acquired assets is shown below.

		2023		2022
Cost				
Balance at beginning of year	P	100,905,907	P	92,825,041
Additions		35,341,133		230,550,281
Disposals	(	40,880,896)	(	222,469,415)
Balance at end of year		95,366,144		100,905,907
Accumulated depreciation				
Balance at beginning of year		33,065,910		17,763,499
Depreciation		22,331,875		22,543,878
Disposals	(	3,181,499)	(	7,241,467)
Balance at end of year		52,216,286		33,065,910
	<u>P</u>	43,149,858	<u>P</u>	67,839,997

As of December 31, 2023 and 2022, additional repossessed chattel properties amount to P35.34 million and P230.6 million, respectively. Among these, repossessed chattel properties still subject to redemption by the borrowers based on the prescribed redemption period by the amounted to P7.1 million and P4.7 million, respectively.

Depreciation of chattel properties amounting to P22.3 million, P22.5 million and P11.2 million in 2023, 2022 and 2021, respectively, are presented as part of Depreciation and Amortization in the statements of profit and loss.

Loss on disposal of the assets amounted to P11.4 million and P18.9 million in 2023 and 2022, respectively, and gain on disposal of the assets amounted to P0.1 million in 2021 were presented in the statements of profit or loss as part of Gain (Loss) on sale of properties under Miscellaneous Income (Expenses) [see Notes 22.1 and 22.2].

#### 15.5 Miscellaneous

Miscellaneous includes various deposits, petty cash fund, creditable withholding taxes and other assets.

# 16. DEPOSIT LIABILITIES

The classification of the Bank's deposit liabilities as to currency follows:

	2023	2022
Philippine peso Foreign currencies	P119,063,034,550 7,655,681,467	P106,999,561,254 7,526,598,224
	P 126,718,716,017	P114,526,159,478

Annual interest rates on deposit liabilities range from:

	2023	2022	2021
Philippine peso	1.8% - 7.3%	0.1% - 6.3%	0.1% - 1.5%
Foreign currencies	1.4% - 5.0%	0.1% - 4.0%	0.1% - 1.0%

The total interest expense amounted to:

	2023		2022		2021
Time	P 2,683,610,059	P	942,058,513	P	587,522,775
Savings	40,395,765		20,171,069		56,654,969
Demand	<u>15,787,142</u>		13,811,856	_	37,148
	P 2,739,792,966	<u>P</u>	976,041,438	<u>P</u>	644,214,892

Deposit liabilities as of December 31, 2023 and 2022 include those that are from DOSRI (see Note 24.1).

Under existing BSP regulations, the Bank is subject to a reserve requirement equivalent to 2.0% of non-FCDU deposit liabilities. On April 6, 2012, the BSP issued an amendment to the existing provisions as to the eligibility of cash and deposit accounts with BSP as forms of reserve requirements. As indicated in the amendment, cash and other cash items are no longer considered as eligible reserves.

Pursuant to BSP Circular No. 1087, Alternative Compliance with the Reserve Requirements of Banks and Non-bank Financial Institutions with Quasi-banking Functions, the Bank used qualified MSME loans as allowable alternative compliance with the reserve requirement both in 2023 and 2022 (see Note 12).

The Bank's available reserves as of December 31, 2023 and 2022 amount to P2,739.8 million and P9,401.6 million, respectively, and is compliant with these BSP regulations (see Notes 9 and 12).

#### 17. BILLS PAYABLE

On July 11, 2022, the Bank obtained unsecured, short-term bills payable with a total of P1,000.0 million from LBP, which composed of two unsecured short-term bills both with principal amounts of P500.0 million bearing an interest of 3.50% and 4.25% per annum, payable quarterly, which matured and was settled on October 7, 2022 and July 6, 2023, respectively. On October 7, 2022, the Bank obtained another P500.0 million, from the same local bank bearing an interest of 4.90% per annum, which matured and settled on September 29, 2023.

On October 20, 2022, the Bank obtained a rediscounting bills payable from LBP amounting to P500.0 million bearing an interest rate of 4.75% per annum with maturity date of September 9, 2024. The outstanding balance to this instrument amounted to P250.0 million and P500.0 million as of December 31, 2023 and 2022, respectively. These bills payable is secured with certain loans and receivables of the Bank amounting to P950.0 million in both 2023 and 2022, respectively (see Notes 6.2 and 12). There is no similar transaction in 2021.

On June 2, 2023, the Bank obtained additional unsecured, short-term bills payable with principal amount of P1,000.0 million from LBP bearing an interest of 6.43% per annum with maturity date of May 27, 2024. On September 29, 2023, the Bank obtained additional bills payable from LBP amounting to P500.0 million bearing an interest, which are payable semi-annually, of 6.25% per annum with maturity date of March 27, 2024.

On December 5, 2023, the Bank obtained short-term bills payable from DBP amounting to P3,000.0 million bearing an interest rate of 5.75% per annum with maturity date of March 4, 2024. This bills payable is secured by assigning all rights, interests and titles of certain government securities of the Bank amounting to P3,650.0 million in 2023 (see Notes 6.2 and 11). There was no similar transaction in 2022 and 2021.

The total interest expense in 2023, and 2022 amounted to P109.0 million and P25.2 million, respectively, and is recognized as part of Interest Expense in the 2023 and 2022 statements of profit or loss. There was no similar transaction in 2021.

As of December 31, 2023 and 2022, the total outstanding bills payable amounting to P4,750.0 million and P1,500.0 million, respectively.

#### 18. CORPORATE NOTES PAYABLE

On March 20, 2019, the BOD approved the authorization of the Bank to arrange a debt program of up to P10,000.0 million to finance the Bank's growing funding requirements. In July 2019, the Bank issued unsecured corporate notes with principal amount of P3,000.0 million bearing an interest ranging from 5.2% to 5.5% per annum, payable quarterly with maturity date of July 31, 2022.

On January 17, 2022, the Bank fully paid the outstanding amount of its corporate notes payable. The related amortization of the bond issue cost is recorded as part of Interest Expense on Corporate Notes Payable in the statements of profit or loss. The total interest expense in 2022 and 2021 amounted to P6.4 million and P171.2 million, respectively. There was no interest expense incurred in 2023.

The financial covenant, as stipulated in the terms of the corporate notes, requires the Bank to maintain a minimum risk-based capital adequacy ratio. As of December 31, 2022, the Bank is compliant with the covenant.

As of December 31, 2023, the Bank has no existing Corporate Notes Payable, hence, there are no other existing covenants.

#### 19. ACCRUED EXPENSES AND OTHER LIABILITIES

#### 19.1 Accrued Expenses and Other Liabilities

The breakdown of this account follows:

	Notes	2023	2022
Manager's checks Accrued expenses Accounts payable Lease liabilities Outstanding acceptances Income tax payable	19.2	P 1,511,354,687 993,442,742 987,761,999 456,512,888 326,499,689 128,060,470	P 614,264,001 853,596,078 485,606,125 333,084,279 468,649,993 231,558,886
Bills purchased Withholding taxes payable Post-employment defined		137,316,529 120,543,803	535,250,054 67,675,812
benefit obligation Due to BSP Payment orders payable Others	23.2	95,532,324 60,942,947 7,636,804 105,670,613	58,493,927 55,876,619 145,912,544 97,605,195
		P 4,931,275,495	<u>P3,947,573,513</u>

Accrued expenses include primarily accruals on interest on corporate notes payable, Agri-agra penalty, performance bonus, other employee benefits, utilities, janitorial and security services fees.

Outstanding acceptances pertain to obligations recognized by the Bank in its undertaking arising from letters of credit extended to its borrowers.

Bills purchased represent the checks presented for encashment pending the clearing process of the Bank to allow its clients to meet their needs for liquidity.

Payment orders payable represents the amount transmitted by the Bank to a beneficiary's bank, which is issued upon its receipt of the payment order as instructed by the sender.

Others primarily include SSS and Pag-IBIG premiums and loans payable, sundry credits and unclaimed balances.

#### 19.2 Lease Liabilities

The movements in the lease liability recognized are as follows:

	2023	2022
Balance at beginning of year Additions	P 333,084,279 289,375,168	P 249,826,430 228,888,547
Payments of principal portion of lease liability	(165,946,559)	(145,630,698)
Balance at end of year	P 456,512,888	P 333,084,279

The total interest expense incurred on the lease liability amounted to P22.2 million, P20.6 million and P19.7 million in 2023, 2022 and 2021, respectively, and is presented as part of Others under the Interest Expense section of statements of profit or loss.

On August 3, 2023, the Bank has committed to a new lease contract which will commence on February 1, 2024. This will serve as an extension of the Bank's main office that will house the offices of certain executive directors and unit heads (see Note 13).

The Bank has elected not to recognize lease liabilities for short-term leases. Payments made under such leases are expensed on a straight-line basis. The expenses relating to short-term leases amounted to P27.0 million, P42.1 million and P67.4 million in 2023, 2022 and 2021, respectively, and is presented as part of Occupancy under Other Expenses in the statements of profit or loss.

As of December 31, 2023 and 2022, the Bank is not committed to short-term leases.

The maturity analysis of lease liabilities as of December 31, 2023 and 2022 is as follows:

		2023					2022					
		Lease Finance Net			Lease		Finance		Net			
		Payments		Charges	P	resent Value	_	Payments	_	Charges	Pt	resent Value
First year	P	164,707,007 I	P	22,277,400	P	142,429,607	Р	152,915,448	Р	14,328,896	Р	138,586,552
Second year		120,998,012		15,580,277		105,417,735		100,829,234		7,926,537		92,902,697
Third year		89,912,321		10,376,471		79,535,850		59,980,299		4,168,463		55,811,836
Fourth year		67,751,030		5,965,367		61,785,663		31,694,514		2,013,435		29,681,079
Fifth year		39,938,542		2,572,253		37,366,289		11,133,492		636,861		10,496,631
Beyond fifth year	_	33,329,943		3,352,199		29,977,744	_	6,252,218		646,734	_	5,605,484
	P	516,636,855 I	P	60,123,967	P	456,512,888	Р	362,805,205	Р	29,720,926	<u>P</u>	333,084,279

#### 20. MATURITY ANALYSIS OF ASSETS AND LIABILITIES

The table below shows an analysis of assets and liabilities analyzed according to when they are expected to be recovered or settled.

			2023		2022				
		Within	Beyond	·	Within	Beyond			
	Notes	One Year	One Year	Total	One Year	One Year	Total		
E' ' I D									
Financial Resources Cash and other cash items	9	P 1,316,780,680	D.	P 1,316,780,680	P 1,247,987,230	D	P 1.247.987.230		
Due from BSP	9	, , ,	Р -		, , ,	Ρ -	, , ,		
Due from other banks	10	4,498,604,149 4,170,280,397	-	4,498,604,149 4,170,280,397	6,102,228,578 5,215,663,162	-	6,102,228,578 5,215,663,162		
Loans and other receivables	12	61,100,083,606	56,463,852,188	117,563,935,794	55,978,963,250	47,562,570,147	103,541,533,397		
Financial assets at FVTPL	11.1	6,782,337,118	30,403,632,166	6,782,337,118	2,222,021,039	47,302,370,147	2,222,021,039		
Financial assets at FV IPL Financial assets at FVOCI	11.1		052 470 724			10.405.210.651			
Investments at amortized cost	11.2	12,911,945,179	853,479,734	13,765,424,913	324,998,274	10,495,218,651	10,820,216,925		
	11.5	1,098,283,398	402,972,956	1,501,256,354	426,085,876	699,374,801	1,125,460,677		
Other resources	15	68,818,715	46,487,403	115,306,118	115,675,334	43,601,757	159,277,091		
		91,947,133,242	57,766,792,281	149,713,925,523	71,633,622,743	58,800,765,356	130,434,388,099		
Non Financial Resources Bank premises, furniture,									
fixtures and equipment - net	13	-	874,738,714	874,738,714	-	708,318,079	708,318,079		
Investment properties - net	14	-	1,415,433,957	1,415,433,957	-	1,257,271,069	1,257,271,069		
Deferred tax assets - net	25	-	1,612,742,372	1,612,742,372	-	1,356,780,139	1,356,780,139		
Other resources	15	171,035,026	626,579,212	797,614,238	138,690,752	654,617,442	793,308,194		
		171,035,026	4,529,494,255	4,700,529,281	138,690,752	3,976,986,729	4,115,677,481		
		P 92,118,168,268	P 62,296,286,536	P 154,414,454,804	P 71,772,313,495	P 62,777,752,085	P134,550,065,580		
Financial Liabilities									
Deposit liabilities	16	P122,569,571,566	P 4,149,144,451	P 126,718,716,017	P 109,802,114,829	P 4,724,044,649	P114,526,159,478		
Bills payable	17	4,750,000,000		4,750,000,000	1,000,000,000	500,000,000	1,500,000,000		
Accrued expenses		, , ,		, , ,		, ,			
and other liabilities	19	3,961,488,724	314,083,281	4,275,572,005	2,560,702,749	194,497,727	2,755,200,476		
		131,281,060,290	4,463,227,732	135,744,288,022	113,362,817,578	5,418,542,376	118,781,359,954		
Non Financial Liabilities		- ,,,	.,,,	,,,	- ,,,	.,. »,» ı <u>–</u> ,» ı	-,,,,		
Accrued expenses									
and other liabilities	19	248,604,270	407,099,220	655,703,490	299,234,698	893,138,339	1,192,373,037		
		P131,529,664,560	P 4,870,326,952	P 136,399,991,512	P113,662,052,276	P 6,311,680,715	P119,973,732,991		

#### 21. EQUITY

#### 21.1 Capital Stock

Capital stock consists of:

	202	23	2022	
	Shares	Amount	Shares	Amount
Preferred shares – P10 par value Authorized				
Balance at end of year	130,000,000	P1,300,000,000	130,000,000	P1,300,000,000
Issued and outstanding Balance at end of year	62,000,000	P 620,000,000	620,000,000	P 620,000,000
Common shares – P10 par value				
Authorized				
Balance at end of year	1,370,000,000	P13,700,000,000	1,370,000,000	P13,700,000,000
Issued and outstanding Balance at beginning of year Issuance of capital stock	643,750,094	P6,437,500,940	643,750,094	P6,437,500,940
Private placements	125,000,000	1,250,000,000	-	-
Stock right offering (SRO)	50,000,000	500,000,000		
Balance at end of year	818,750,094	P8,187,500,940	643,750,094	P6,437,500,940

The Bank's preferred shares are nonvoting, convertible, and are redeemable at the option of the Bank. These shares are entitled to dividend of noncumulative 8.0% per annum for Tranche 1 and 6% for both Tranches 2 and 3.

On February 17, 2017, the BOD approved the redemption of all the issued and outstanding preferred shares of the Bank at par value of P620.0 million through staggered redemption. However, as of December 31, 2023 and 2022, none of the preferred shares have been redeemed yet and the Bank has considered conversion of the preferred shares to common shares instead.

On January 9, 2013, the PSE approved the Bank's application for the listing of its common shares. The approval covered the IPO of 101,333,400 unissued common shares of the Bank at P31.50 per share and the listing of those shares in the PSE's main board on February 19, 2013, its day of listing. The Bank offered its 101,333,400 unissued common to the public at the approved P31.50 per share resulting in the recognition of additional paid-in capital of P1,998.4 million, net of transaction costs (see Note 21.4).

On August 16, 2021, during the special BOD meeting of the Bank, the BOD approved to increase its authorized capital stock with the intention of raising capital via SRO. On September 30, 2021, during the special stockholders' meeting, the stockholders approved the increase in authorized capital stock from P10,000.0 million to P15,000.0 million divided into 1,370 million common shares with par value of P10.0 and 130 million preferred shares with par value of P10.0.

On May 21, 2021 and June 25, 2021, during the regular BOD meeting and annual stockholder's meeting, respectively, the BOD and stockholders approved the change of the preferred shares features from nonconvertible to convertible to common shares and from nonredeemable to redeemable. However, it did not materialize due to the complexities in the requirements. Hence, on April 20, 2022 and July 27, 2022, during the regular BOD meeting and annual stockholder's meeting, respectively, the BOD and stockholders re-approved the change of the preferred shares feature from nonconvertible to convertible to common shares. The changes in the features of preferred shares were approved by BSP on November 20, 2023 and by the SEC on March 19, 2024 (see Note 31).

During the regular BOD meeting of the Bank on April 20, 2022, the BOD re-approved the increase in the Bank's ACS in line with the continuing expansion of the Bank's core deposit-and-lending business since the application for increase of capital, as provided in the Revised Corporation Code, must be made within six months from approval of the BOD and shareholders. On July 27, 2022, during the annual stockholders' meeting, the stockholders also re-approved such increase in authorized capital stock. On September 26, 2022, the Bank filed the application for the increase in ACS with the SEC from P10,000.0 million to P15,000.0 million. On November 28, 2022, the Bank received the certificate of authority from the BSP for the increase in ACS, and subsequently, on January 19, 2023, the Bank obtained the necessary approval from the SEC.

On August 17, 2022, during the regular BOD meeting of the Bank, the BOD approved the offer consisting of P1,750,000,000 worth of shares, which (a) P1,250,000,000 shall consist of advance subscriptions by the Principal Shareholders out of the P5,000,000,000 increase in ACS of the Bank, by way of private placement; and (b) up to P500,000,000 SRO to eligible shareholders as of record date equivalent to 50,000,000 common shares at P10.00 per share, for the purpose of increasing capital and for general corporate requirements.

Relative to the increase in ACS as discussed above, the Bank's principal shareholders have subscribed to P1,250.0 million, equivalent to 25% of the P5,000.0 million increase in ACS, through a private placement transaction. On September 21, 2022, the principal shareholders paid P312.5 million or 25% of the minimum paid-up capital increase requirement and is presented as Deposit on Future Stock Subscription in the 2022 statement of financial position.

On January 10, 2023, the Bank received P937.5 million from the Principal Shareholders as full payment. Subsequently, on January 20, 2023, the Bank issued the 125,000,000 shares to the Principal Shareholders following the receipt of SEC approval on the P5,000 million increase in ACS on January 19, 2023.

On February 13, 2023, the Bank received the Notice of Confirmation of Exempt Transaction from the SEC with respect to the Bank's stock rights offering. Subsequently, on February 22, 2023, the PSE approved the Bank's application to list up to 50,000,000 common shares subject to its SRO which is offered to its eligible shareholders as of March 10, 2023, the record date. The offer period started on March 17, 2023, and ended on March 23, 2023, with the listing date on March 31, 2023.

Accordingly, after the private placement and the SRO, the Bank's total outstanding and issued common shares is 818,750,094.

As of December 31, 2023 and 2022, the Bank has 67 holders of its listed common stock. The Bank has 818,750,094 and 643,750,094 common shares traded in the PSE as of December 31, 2023 and 2022, respectively, and its share price closed at P8.70 and P10.20, respectively, as at the same dates.

#### 21.2 Dividends

The Bank's BOD approved the declaration of cash dividends as follows:

	Type of Shares	Date of Declaration	Date of Record	Date of Payment	Tranche	No. of Shares	Amount Per Share	Total
<u>2023</u>	Common Preferred	July 19, 2023 April 19, 2023	Aug 2, 2023 May 2, 2023	Aug. 15, 2023 May 15, 2023	- 1	818,750,094 12,000,000	P 0.35 0.80	P 286,562,533 9,600,000
					2 3	12,500,000 37,500,000	0.60 0.60	7,500,000 22,500,000
<u>2022</u>								<u>P 326,162,533</u>
	Preferred	April 20, 2022	April 22, 2022	May 4, 2022	1 2 3	12,000,000 12,500,000 37,500,000	2.40 1.80 1.80	P 28,800,000 22,500,000 67,500,000
								P 118,800,000

The Bank has no dividends in arrears on its preferred shares.

#### 21.3 Appropriated Surplus

Appropriated surplus consist of:

- (a) General loan loss reserve, which pertains to the accumulated amount of appropriation from Surplus made by the Bank arising from the excess of the one-percent general loan loss provisions (GLLP) for outstanding loans as required by the BSP under Circular No. 1011, *Guidelines on the Adoption of PFRS 9*, over the computed allowance for ECL for Stage 1 accounts; and,
- (b) Reserve for trust business representing the accumulated amount set aside by the Bank under existing regulations requiring the Bank to appropriate and transfer to surplus 10% of its net profits accruing from their trust business until the surplus shall amount to 20% of the regulatory capital. The reserve shall not be paid out in dividends, but losses accruing in the course of the trust business may be charged against this account.

Reconciliation of appropriated surplus is as follows:

	Trust Reserves			eneral Loan oss Reserves	Total		
Balance at January 1, 2023 Appropriation during the year	P	22,227,698 4,124,573	P	711,388,112 91,609,962	P	733,615,810 95,734,535	
Balance at December 31, 2023	<u>P</u>	26,352,271	<u>P</u>	802,998,074	<u>P</u>	829,350,345	
Balance at January 1, 2022 Appropriation during the year	P	16,834,370 5,393,328	P	357,408,075 353,980,037	P	374,242,445 359,373,365	
Balance at December 31, 2022	<u>P</u>	22,227,698	<u>P</u>	711,388,112	<u>P</u>	733,615,810	
Balance at January 1, 2021 Appropriation during the year	P	12,514,382 4,319,988	P	34,299,996 323,108,079	P	46,814,378 327,428,067	
Balance at December 31, 2021	<u>P</u>	16,834,370	P	357,408,075	P	374,242,445	

Trust reserves representing a portion of the Bank's income from trust operations were made in compliance with BSP regulations (see Note 27).

On August 16, 2003, the BOD approved the establishment of a sinking fund for the exclusive purpose of the redemption of redeemable preferred shares should the Bank opt to redeem the shares. However, as of December 31, 2023 and 2022, the sinking fund for the redemption of redeemable preferred shares is yet to be established.

#### 21.4 Paid-in Capital from IPO

As mentioned in Note 21.1, the Bank's common shares were listed at the PSE in February 2013. The total proceeds received from the IPO amounted to P3,191.9 million, which exceeded par value by P1,998.4 million, net of share issuance cost of P180.2 million. The excess over par value is presented as Additional Paid-in Capital in the statements of financial position.

#### 21.5 Revaluation Reserves

Revaluation reserves pertain to the accumulated actuarial losses of post-employment defined benefit plan and unrealized fair value gains and losses on FVOCI securities. Details of this account are presented below and in the succeeding page.

	Notes		NUGL on Securities at FVOCI		Accumulated Actuarial Losses		Total
Balance at January 1, 2023 Fair value gains on FVOCI securities		( <u>P</u>	1,536,013,208)	( <u>P</u>	68,278,930)	( <u>P</u>	1,604,292,138)
during the year Expected credit losses	11.2		539,514,930		-		539,514,930
for FVOCI securities Fair value gains reclassified	11.2	(	6,074,143)		-	(	6,074,143)
to profit or loss Remeasurements of	11.2	(	1,009,332)		-	(	1,009,332)
post-employment defined benefit plan Other comprehensive income	23.2			(	39,540,266)	(	39,540,266)
(loss) Tax expense	25		532,431,455	(	39,540,266) 9,885,067		492,891,189 9,885,067
			532,431,455	(	29,655,199)		502,776,256
Balance at December 31, 2023		( <u>P</u>	1,003,581,753)	( <u>P</u>	97,934,129)	( <u>P</u>	1,101,515,882)
Balance at January 1, 2022 Fair value losses on FVOCI securities		( <u>P</u>	125,395,426)	( <u>P</u>	86,999,212)	( <u>P</u>	212,394,638)
during the year Expected credit losses	11.2	(	1,404,660,931)		-	(	1,404,660,931)
for FVOCI securities	11.2	(	6,564,187)		-	(	6,564,187)
Fair value gains reclassified to profit or loss Remeasurements of	11.2		607,336		-		607,336
post-employment defined benefit plan Other comprehensive income	23.2				24,960,375		24,960,375
(loss) Tax expense	25	(	1,410,617,782) - 1,410,617,782)	(	24,960,375 6,240,093) 18,720,282	(	1,385,657,407) 6,240,093) 1,391,897,500)
Balance at December 31, 2022		( <u>P</u>	1,536,013,208)	( <u>P</u>		( <u>P</u>	1,604,292,138)

-	Notes		NUGL on Securities at FVOCI		Accumulated Actuarial Losses		Total
Balance at January 1, 2021		<u>P</u>	457,765,830	( <u>P</u>	89,321,633)	P	368,444,197
Fair value losses on							
FVOCI securities during the year	11.2	(	566,144,785)		_	(	566,144,785)
Fair value gains reclassified	11.2	(	300,111,703)			(	300,111,703)
to profit or loss	11.2	(	17,016,471)		-	(	17,016,471)
Remeasurements of post-employment defined							
benefit plan	23.2				11,603,384		11,603,384
Other comprehensive income							
(loss)		(	583,161,256)		11,603,384	(	571,557,872)
Effect of change in lower tax ra	te 25		-	(	6,380,117)	(	6,380,117)
Tax expense	25		-	(	2,900,846)	(	2,900,846)
		(	<u>583,161,256</u> )		2,322,421	(	580,838,835)
Balance at December 31, 2021		( <u>P</u>	125,395,426)	( <u>P</u>	86,999,212)	( <u>P</u>	212,394,638)

#### 22. MISCELLANEOUS INCOME AND EXPENSES

#### 22.1 Miscellaneous Income

This includes the following:

	Notes	2023	2022	2021
Foreign currency gains – net Gain on sale of		P 89,960,119	P 44,648,107	P 84,504,397
properties – net	14, 15.4	84,609,969	-	9,918,968
Trade finance charges		67,305,945	62,650,287	32,480,126
Trust fees	27	41,245,731	53,933,280	43,199,876
Others		148,866,732	56,995,282	26,407,279
		P431,988,496	<u>P 218,226,956</u>	P196,510,646

Others include rental of safe/night deposit box and dividend income.

#### 22.2 Miscellaneous Expenses

This includes the following:

	Notes	2023	2022	2021
Transportation and travel		P146,583,910	P100,763,779	P110,140,390
Communication		78,178,526	68,456,000	74,118,818
Information technology		62,085,275	47,913,679	51,824,352
Banking fees		50,745,856	48,034,939	37,972,892
Litigation on asset acquired	14	49,073,008	56,422,759	37,738,099
Fines, penalties and				
other charges		35,026,427	77,092,877	96,280,380
Membership dues		10,965,202	3,050,210	5,961,276
Office supplies		9,204,776	21,101,151	14,690,620
Freight		4,093,733	3,238,319	4,837,154
Advertising and publicity		2,697,059	2,866,648	2,585,401
Loss on sale of				
properties – net	14, 15.4	-	16,616,368	-
Amortization of				
deferred charges		-	3,508,772	4,824,561
Donations and contributions		-	17,361	20,788
Others		<u>55,526,461</u>	43,281,311	54,579,752
		<u>P 504,180,233</u>	<u>P 492,364,173</u>	P495,574,483

Others also include brokerage fees, commissions, appraisal and processing fees incurred by the Bank.

#### 23. EMPLOYEE BENEFITS

#### 23.1 Salaries and Other Employee Benefits Expense

Expenses recognized for salaries and other employee benefits are broken down below.

	Note	2023	2022	2021
Salaries and wages Bonuses Social security costs		P 751,383,058 184,719,614 60,382,321	P 705,621,515 175,210,399 46,088,185	P 652,594,531 162,328,264 42,307,832
Post-employment defined benefit plan Other short-term benefits	23.2	41,323,158 321,198,213	40,967,462 215,542,030	41,244,233 77,407,429
		P1,359,006,364	P1,183,429,591	<u>P 975,882,289</u>

#### 23.2 Post-employment Benefit

#### (a) Characteristics of the Defined Benefit Plan

The Bank maintains a funded, tax-qualified, noncontributory post-employment benefit plan that is being administered by the Bank's trust department that is legally separated from the Bank. The Bank's Retirement Plan Committee, in coordination with the Bank's trust department, acts in the best interest of the plan assets and is responsible for setting the investment policies. The post-employment plan covers all regular full-time employees.

The normal retirement age is 60. Normal retirement benefit is an amount equivalent to 100% of the final monthly covered compensation (average monthly basic salary during the last 12 months of credited service) for every year of credited service.

#### (b) Explanation of Amounts Presented in the Financial Statements

Actuarial valuations are made annually to update the retirement benefit costs and the amount of contributions. All amounts presented below are based on the actuarial valuation report obtained from an independent actuary in 2023 and 2022.

The amounts of post-employment defined benefit obligation recognized as part of Accrued Expenses and Other Liabilities (see Note 19) in the statements of financial position are determined as follows:

		2023		2022
Present value of the defined				
benefit obligation	P	423,969,708	P	365,268,283
Fair value of plan assets	(	328,437,384)	(	306,774,356)
	<u>P</u>	95,532,324	<u>P</u>	58,493,927

The movements in the present value of the post-employment defined benefit obligation are as follows:

		2023		2022
Balance at beginning of year	P	365,268,283	P	362,621,510
Current service cost		41,323,158		40,967,462
Interest expense		26,372,370		18,421,173
Benefits paid	(	20,673,346)	(	35,329,924)
Remeasurements:				·
Actuarial losses (gains) arising from:				
Changes in financial assumptions		19,464,467	(	39,995,010)
Experience adjustments	(	4,821,437)		19,452,858
Changes in demographic				
assumptions	(	2,963,787)	(	869,786)
-	•	•		,
Balance at end of year	P	423,969,708	<u>P</u>	365,268,283

The movements in the fair value of plan assets are presented below.

	2023	2022
Balance at beginning of year	P 306,774,356	P 286,806,438
Contributions to the plan	47,094,485	37,133,819
Interest income	23,102,912	14,615,586
Return on plan assets (excluding		
amounts included in net interest)	( 27,861,023)	3,548,437
Benefits paid	(20,673,346)	(35,329,924)
Balance at end of year	P 328,437,384	P 306,774,356

The composition of the fair value of plan assets at the end of the reporting period by category and risk characteristics is shown below.

		2023		2022
Cash and cash equivalents	P	93,834,561	Р	36,843,600
Corporate bonds		183,103,842		224,834,926
Equity securities		50,874,951		37,058,342
Accrued interest income		624,030		8,037,488
	<u>P</u>	328,437,384	P	<u>306,774,356</u>

The fair values of the above equity securities, government and corporate bonds are determined based on quoted market prices in active markets.

The plan assets incurred a loss of P4.8 million and actual return of P18.2 million in 2023 and 2022, respectively.

Plan assets include certain financial instruments of the Bank (see Note 24).

The components of amounts recognized in profit or loss and in other comprehensive income in respect of the defined benefit post-employment plan are as follows:

	2023	2022	2021
Reported in profit or loss:  Current service cost  Net interest expense	P 41,323,158 3,269,458	P 40,967,462 3,805,587	P 41,244,233 2,767,973
	<u>P 44,592,616</u>	<u>P 44,773,049</u>	<u>P 44,012,206</u>
Reported in other comprehensive income: Actuarial losses (gains) arising from: Changes in financial assumptions Experience adjustments Changes in demographic assumptions Return on plan assets (excluding	P 19,464,467 ( 4,821,437) ( 2,963,787)	(P 39,995,010) 19,452,858 ( 869,786)	(P 23,244,329) 4,733,493 3,331,285
amounts included in net interest expense)	27,861,023	(3,548,437)	3,576,167
	P 39,540,266	( <u>P 24,960,375</u> )	( <u>P 11,603,384</u> )

Current service cost is presented as part of Salaries and Other Employee Benefits (see Note 23.1) under the caption Other Expenses while net interest expense is presented as Interest Expense in the statements of profit or loss.

Amounts recognized in other comprehensive income were included within items that will not be reclassified subsequently to profit or loss.

In determining the amounts of the defined benefit post-employment obligation, the following significant actuarial assumptions were used:

	2023	2022	2021
Discount rates	6.12%	7.22%	5.08%
Expected rate of salary increases	6.00%	6.00%	6.00%

Assumptions regarding future mortality experience are based on published statistics and mortality tables. The average remaining working lives of an individual retiring at the age of 60 is 26 years for both males and females. These assumptions were developed by management with the assistance of an independent actuary. Discount factors are determined close to the end of each reporting period by reference to the interest rates of zero-coupon government bonds with terms to maturity approximating the terms of the post-employment obligation. Other assumptions are based on current actuarial benchmarks and management's historical experience.

#### (c) Risks Associated with the Retirement Plan

The plan exposes the Bank to actuarial risks such as investment risk, interest rate risk, longevity risk and salary risk.

#### (i) Investment and Interest Risks

The present value of the defined benefit obligation is calculated using a discount rate determined by reference to market yields of government bonds. Generally, a decrease in the interest rate of a reference government bond will increase the plan obligation. However, this will be partially offset by an increase in the return on the plan's investments in debt securities and if the return on plan asset falls below this rate, it will create a deficit in the plan.

Currently, the plan has relatively balanced investment in cash and cash equivalents and debt and equity securities. Due to the long-term nature of the plan obligation, a level of continuing debt and equity investments is an appropriate element of the Bank's long-term strategy to manage the plan efficiently.

#### (ii) Longevity and Salary Risks

The present value of the defined benefit obligation is calculated by reference to the best estimate of the mortality of the plan participants both during and after their employment, and to their future salaries. Consequently, increases in the life expectancy and salary of the plan participants will result in an increase in the plan obligation.

#### (d) Other Information

The information on the sensitivity analysis for certain significant actuarial assumptions, the Bank's asset-liability matching strategy, and the timing and uncertainty of future cash flows related to the retirement plan are described in the succeeding pages.

#### (i) Sensitivity Analysis

The following table summarizes the effects of changes in the significant actuarial assumptions used in the determination of the defined benefit asset as of December 31, 2023 and 2022:

	Impact on Po	Impact on Post-employment Benefit Obligation				
	Change in	Change in Increase in			Decrease in	
	Assumption	As	sumption	A	ssumption	
December 31, 2023						
Discount rate	+4.6%/-4.2%	P	19,349,409	(P	17,767,998)	
Salary rate	+4.5%/-4.2%	(	17,949,605)	`	19,183,334	
Increase in DBO		,	,			
if no attrition rate	+20.4%		86,339,325		-	
December 31, 2022						
Discount rate	+4.9%/-4.5%	P	17,737,097	(P	16,257,874)	
Salary rate	+4.9%/-4.5%	(	16,586,838)		17,775,229	
Increase in DBO						
if no attrition rate	+7.4%		27,028,799		-	

The foregoing sensitivity analysis is based on a change in an assumption while holding all other assumptions constant. This analysis may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated. Furthermore, in presenting the above sensitivity analysis, the present value of the defined benefit obligation has been calculated using the projected unit credit method at the end of the reporting period, which is the same as that applied in calculating the defined benefit obligation recognized in the statements of financial position.

The methods and types of assumptions used in preparing the sensitivity analysis did not change compared to the previous year.

#### (ii) Asset-liability Matching Strategies

To efficiently manage the retirement plan, the Bank through its Retirement Plan Committee, ensures that the investment positions are managed in accordance with its asset-liability matching strategy to achieve those long-term investments are in line with the obligations under the retirement scheme. This strategy aims to match the plan assets to the retirement obligations by investing in long-term fixed interest securities (i.e., corporate bonds) with maturities that match the benefit payments as they fall due and in the appropriate currency.

The Bank actively monitors how the duration, and the expected yield of the investments are matching the expected cash outflows arising from the retirement obligations.

In view of this, investments are made in reasonably diversified portfolio, such that the failure of any single investment would not have a material impact on the overall level of assets. As of December 31, 2023 and 2022, the plan is heavily invested in cash and cash equivalents and debt and equity securities. The Bank believes that cash and cash equivalents and debt and equity securities offer the best returns over the long term with an acceptable level of risk.

There has been no change in the Bank's strategies to manage its risks from previous periods.

#### (iii) Funding Arrangements and Expected Contributions

The plan currently is underfunded by P95.5 million based on the latest actuarial valuation. While there is no minimum funding requirement in the country, the Bank is funding its plan assets to manage the cash flow risk in about five years' time when a significant number of employees is expected to retire.

The Bank expects to contribute P48.0 million to retirement benefit plan in 2024.

The maturity profile of undiscounted expected benefit payments from the plan for the next 10 years follows:

		2023		2022
Within one year More than one year to five years More than five years to 10 years	P	151,303,616 234,152,282 298,597,256	P	129,262,753 185,346,585 321,353,929
	<u>P</u>	684,053,154	<u>P</u>	635,963,267

The weighted average duration of the defined benefit obligation at the end of the reporting period is 4.4 years.

#### 24. RELATED PARTY TRANSACTIONS

For purposes of reporting to the SEC in accordance with SEC Memorandum Circular No. 10-2019, Rules on Material Related Party Transactions for Publicly Listed Companies, transaction amounting to 10% or more of the total assets that were entered into with related parties are considered material. All individual material related party transactions shall be approved by at least two-thirds vote of the board of directors, with at least a majority of the independent directors voting to approve the material related party transactions. In case that a majority of the independent directors; vote is not secured, the material related party transaction may be ratified by the vote of the stockholders representing at least two-thirds of the outstanding capital stock. For aggregate related party transactions within a 12-month period that breaches the materiality threshold of 10% of the Bank's total assets, the same board approval would be required for the transaction(s) that meets and exceeds the materiality threshold covering the same related party.

A summary of the Bank's transactions with related parties is presented below.

Category	Related Party		Amount of Transaction		Outstanding Balance				
Deposit liabilities	Category	Note	2023	_	2022	_	2021	2023	2022
Interest expense	Shareholders:								
Loans	Deposit liabilities	24.1	P1,553,475,429	Р	119,938,269	Р	369,502,700	P 3,317,556,542	P1,842,981,113
Related parties under common ownership:   Deposit liabilities   24.1   87,667,362   580,314,395   198,154,833   6,696,937,765   6,609,270,403     Interest expense   24.1   101,366,654   58,065,206   44,158,097     -     Loans   24.2   3,602,586   -   -     4,602,586   1,000,000     Interest income   24.2   34,168   2,694,579   -   -       Deposit liabilities   24.1   19,223,919   (70,219,016)   23,381,665   51,296,569   32,072,650     Interest expense   24.1   19,223,919   (70,219,016)   23,381,665   51,296,569   32,072,650     Interest expense   24.1   940,530   215,806   468,908   -   -     Loans   24.2   2,228,034   (7,101,214)   7,996,369   12,085,072   9,857,038     Interest income   24.2   22,452   (846,286)   1,208,365   621,933   599,481     Compensation   24.4   201,157,223   200,030,540   201,006,922   -     Other related interests:    Deposit liabilities   24.1   9,191,632   63,800,565   (350,901,611)   107,513,757   98,322,125     Interest expense   24.1   3,377,262   1,142,463   263,860   -   -     Loans   24.2   200,184,178   553,051,659   (559,959,065)   286,790,251   86,606,073     Interest income   24.2   8,265,217   2,694,579   8,141,021   -       Retirement fund:   Contribution   24.3   47,094,485   37,133,819   37,943,819   -     -		24.1	46,252,377		8,875,438			-	-
Related parties under common ownership:           Deposit liabilities         24.1         87,667,362         580,314,395         198,154,833         6,696,937,765         6,609,270,403           Interest expense         24.1         101,366,654         58,065,206         44,158,097         -         -         -           Loans         24.2         3,602,586         -         -         4,602,586         1,000,000           Interest income         24.2         34,168         2,694,579         -         -         -           Evy management personnel:         24.1         19,223,919         (70,219,016)         23,381,665         51,296,569         32,072,650           Interest expense         24.1         940,530         215,806         468,908         -         -         -           Loans         24.2         2,228,034         (7,101,214)         7,996,369         12,085,072         9,857,038           Interest income         24.2         22,2452         846,286)         1,208,365         621,933         599,481           Compensation         24.4         201,157,223         200,030,540         201,006,922         -         -           Deposit liabilities         24.1         9,191,632         63,800,5	Loans	24.2	-		- 1		- 1	650,000,000	650,000,000
common ownership:           Deposit liabilities         24.1         87,667,362         580,314,395         198,154,833         6,696,937,765         6,609,270,403           Interest expense         24.1         101,366,654         58,065,206         44,158,097         -         -         -           Loans         24.2         3,602,586         -         -         4,602,586         1,000,000           Interest income         24.2         34,168         2,694,579         -         -         -           Key management personnel:         -         -         -         -         -         -           Deposit liabilities         24.1         19,223,919         (70,219,016)         23,381,665         51,296,569         32,072,650           Interest expense         24.1         940,530         215,806         468,908         -         -         -           Loans         24.2         2,228,034         (7,101,214)         7,996,369         12,085,072         9,857,038           Interest income         24.2         22,452         846,286)         1,208,365         621,933         599,481           Compensation         24.1         9,191,632         63,800,565         (350,901,611)         107,5	Interest income	24.2	8,265,217		2,694,579		8,141,021	-	-
Deposit liabilities	Related parties under								
Interest expense	common ownership:								
Loans	Deposit liabilities	24.1	87,667,362		580,314,395		198,154,833	6,696,937,765	6,609,270,403
Retirement fund:   Contribution   24.2   34,168   2,694,579   -   -   -   -   -	Interest expense	24.1	101,366,654		58,065,206		44,158,097	-	-
Key management personnel:           Deposit liabilities         24.1         19,223,919         (70,219,016)         23,381,665         51,296,569         32,072,650           Interest expense         24.1         940,530         215,806         468,908         -         -           Loans         24.2         2,228,034         (7,101,214)         7,996,369         12,085,072         9,857,038           Interest income         24.2         22,452         (846,286)         1,208,365         621,933         599,481           Compensation         24.4         201,157,223         200,030,540         201,006,922         -         -           Other related interests:         Deposit liabilities         24.1         9,191,632         63,800,565         (350,901,611)         107,513,757         98,322,125           Interest expense         24.1         3,377,262         1,142,463         263,860         -         -         -           Loans         24.2         200,184,178         553,051,659         (559,959,065)         286,790,251         86,6606,073           Interest income         24.2         8,265,217         2,694,579         8,141,021         -         -           Retirement fund: <t< td=""><td>Loans</td><td>24.2</td><td>3,602,586</td><td></td><td>-</td><td></td><td>-</td><td>4,602,586</td><td>1,000,000</td></t<>	Loans	24.2	3,602,586		-		-	4,602,586	1,000,000
Deposit liabilities	Interest income	24.2	34,168		2,694,579		-	-	-
Interest expense	Key management personnel:								
Loans         24.2         2,228,034         (7,101,214)         7,996,369         12,085,072         9,857,038           Interest income         24.2         22,452         (846,286)         1,208,365         621,933         599,481           Compensation         24.4         201,157,223         200,030,540         201,006,922         -         -           Other related interests:           Deposit liabilities         24.1         9,191,632         63,800,565         (350,901,611)         107,513,757         98,322,125           Interest expense         24.1         3,377,262         1,142,463         263,860         -         -         -           Loans         24.2         200,184,178         553,051,659         (559,959,065)         286,790,251         86,606,073           Interest income         24.2         8,265,217         2,694,579         8,141,021         -         -           Retirement fund:           Contribution         24.3         47,094,485         37,133,819         37,943,819         -         -         -	Deposit liabilities	24.1	19,223,919	(	70,219,016)		23,381,665	51,296,569	32,072,650
Interest income         24.2 compensation         24.4 compensation         24.1 compensation         24.2 compensation	Interest expense	24.1	940,530		215,806		468,908	-	-
Compensation         24.4         201,157,223         200,030,540         201,006,922         -         -           Other related interests:           Deposit liabilities         24.1         9,191,632         63,800,565         ( 350,901,611)         107,513,757         98,322,125           Interest expense         24.1         3,377,262         1,142,463         263,860         -         -         -           Loans         24.2         200,184,178         553,051,659         ( 559,959,065)         286,790,251         86,606,073           Interest income         24.2         8,265,217         2,694,579         8,141,021         -         -           Retirement fund:           Contribution         24.3         47,094,485         37,133,819         37,943,819         -         -         -	Loans	24.2	2,228,034	(	7,101,214)		7,996,369	12,085,072	9,857,038
Other related interests:       Deposit liabilities     24.1     9,191,632     63,800,565     ( 350,901,611)     107,513,757     98,322,125       Interest expense     24.1     3,377,262     1,142,463     263,860     -     -     -       Loans     24.2     200,184,178     553,051,659     ( 559,959,065)     286,790,251     86,606,073       Interest income     24.2     8,265,217     2,694,579     8,141,021     -     -       Retirement fund:       Contribution     24.3     47,094,485     37,133,819     37,943,819     -     -     -	Interest income	24.2	22,452	(	846,286)		1,208,365	621,933	599,481
Deposit liabilities         24.1         9,191,632         63,800,565         ( 350,901,611)         107,513,757         98,322,125           Interest expense         24.1         3,377,262         1,142,463         263,860         -         -         -           Loans         24.2         200,184,178         553,051,659         ( 559,959,065)         286,790,251         86,606,073           Interest income         24.2         8,265,217         2,694,579         8,141,021         -         -           Retirement fund:           Contribution         24.3         47,094,485         37,133,819         37,943,819         -         -         -	Compensation	24.4	201,157,223		200,030,540		201,006,922	-	-
Interest expense 24.1 3,377,262 1,142,463 263,860	Other related interests:								
Loans 24.2 200,184,178 553,051,659 ( 559,959,065) 286,790,251 86,606,073 Interest income 24.2 8,265,217 2,694,579 8,141,021	Deposit liabilities	24.1	9,191,632		63,800,565	(	350,901,611)	107,513,757	98,322,125
Interest income 24.2 <b>8,265,217</b> 2,694,579 8,141,021	Interest expense	24.1	3,377,262		1,142,463	•	263,860	-	-
Retirement fund:         Contribution       24.3       47,094,485       37,133,819       37,943,819       -       -       -	Loans	24.2	200,184,178		553,051,659	(	559,959,065)	286,790,251	86,606,073
Contribution 24.3 <b>47,094,485</b> 37,133,819 37,943,819 -	Interest income	24.2	8,265,217		2,694,579	•	8,141,021	-	-
	Retirement fund:								
Plan assets 24.3 <b>22,145,491</b> 24,139,206 28,449,427 <b>328,919,847</b> 306,774,356	Contribution	24.3	47,094,485		37,133,819		37,943,819	-	-
	Plan assets	24.3	22,145,491		24,139,206		28,449,427	328,919,847	306,774,356

Details of the foregoing transactions are as follows:

#### 24.1 Deposits

The total balance of deposits is inclusive of the corresponding accrued interest as of December 31, 2023 and 2022.

Deposit liabilities transactions with related parties have similar terms with other counterparties (see Note 16). Annual interest rates on deposit liabilities range from 1.4% to 6.3% in 2023, 0.1% to 6.3% in 2022, and from 0.1% to 1.5% in 2021.

#### 24.2 Loans

Under existing policies of the Bank, loan transactions with related parties are made substantially on the same terms as loans to other individuals and businesses of comparable risks and are normally settled in cash. Based on management's assessment as of December 31, 2023 and 2022, allowance for impairment of P10.6 million and P8.7 million, respectively, is recognized on the Bank's loans to its related parties

Other information relating to the loans, other credit accommodations and guarantees granted to key management personnel and other related parties are presented in Note 32(f).

As of December 31, 2023 and 2022, the Bank has an approved line of credit to certain related parties totaling P1,008.9 million and P749.2 million, respectively, and all were used to guarantee the obligation of the respective related parties to other creditors up to the extent of the unused line of credit.

#### 24.3 Transactions with Retirement Fund

The Bank's transactions with its retirement fund as of December 31, 2023 and 2022 relate only to its contributions to the plan and certain placements made by the plan to the Bank.

The retirement plan assets are placed with the Bank, as administered by the Bank's trust department, comprise cash in bank, short-term placements, corporate bonds, and equity securities amounting to P328.4 million and P306.8 million in 2023 and 2022, respectively, as disclosed in Note 23.2.

Cash and cash equivalents include time deposits issued by the Bank amounting to P90.6 million and P36.8 million as of December 31, 2023 and 2022, respectively.

Equity securities include shares issued by the Bank with fair value of P50.9 million and P37.1 million as of December 31, 2023 and 2022, respectively.

The retirement fund neither provides any guarantee or surety for any obligation of the Bank nor its investments by any restrictions or liens.

#### 24.4 Key Management Personnel Compensation

Salaries and short-term benefits received by key management personnel are summarized below.

	2023	2022	2021
Short-term benefits Post-employment benefits	P196,702,715 4,454,508	P193,106,967 6,923,573	P184,540,152 16,466,770
	P201,157,223	P200,030,540	P201,006,922

The composition of the Bank's short-term benefits are as follows:

	2023	2022	2021
Salaries and wages	P152,489,625	P147,856,807	P140,142,135
Bonuses	36,617,816	37,497,977	34,779,490
Social security costs	3,761,083	2,935,449	4,921,757
Other short-term benefits	<u>3,834,191</u>	4,816,734	4,696,770
	P196,702,715	<u>P193,106,967</u>	<u>P184,540,152</u>

#### 25. TAXES

The components of tax expense for the years ended December 31 are as follows:

	2023	2022	2021
Reported in profit or loss			
Current tax expense:			
Regular corporate income			
tax (RCIT) at 25%:	DE24 054 024	D/25 251 207	DE74 455 704
Regular Banking Unit (RBU) FCDU	P531,074,234	P635,251,297	P571,455,784
Final tax at 20% and 10%	8,692,025 221,645,541	3,107,463 133,438,308	5,893,524 126,607,501
Effect of change in tax rate	-	-	( <u>64,856,483</u> )
222000 02 02200200	761,411,800	771,797,068	639,100,326
Deferred tax expense (income) relating Origination and reversal of temporary differences Effect of change in tax rate	•	( 220,767,026) 	( 197,519,954) <u>183,146,703</u> ( <u>14,373,251</u> ) <u>P624,727,075</u>
Reported in other comprehensive income  Deferred tax expense (income) relating	g to:		
Origination and reversal of temporary differences Effect of change in tax rate	(P 9,885,067)	P 6,240,093	P 2,900,846 6,380,117
	( <u>P 9,885,067</u> )	<u>P 6,240,093</u>	<u>P 9,280,963</u>

A reconciliation of tax on pretax profit computed at the applicable statutory rates to tax expense reported in the statements of profit or loss is presented below.

	2023	2022	2021
Tax on pretax profit at 25% Adjustment for income subjected	P584,837,904	P465,619,884	P448,223,855
to lower tax rates Tax effects of:	( 34,589,791)	( 30,453,805)	( 36,830,374)
Non-taxable income	( 159,759,230)	( 58,830,592)	( 27,132,445)
Non-deductible expenses	124,845,751	174,694,555	122,335,653
Effect of change in tax rate	<u> </u>		118,130,386
	<u>P 515,334,634</u>	P551,030,042	P624,727,075

In 2023 and 2022, the Bank is subject to minimum corporate income tax (MCIT) computed at 1.50% and 1.00% of gross income, net of allowable deductions, respectively, as defined under the tax regulations or to RCIT, whichever is higher. No MCIT was reported in 2023 and 2022 as the RCIT was higher than MCIT in those years.

The net deferred tax assets as of December 31, 2023 and 2022 relate to the following:

	2023	2022
Deferred tax assets:		
Allowance for impairment	P1,567,434,277	P1,331,077,627
Lease liabilities	114,128,222	83,271,070
Accumulated depreciation of investment properties	51,767,253	38,102,846
Post-employment benefit liability	23,883,082	14,623,482
Provision for bonus and accrued leave conversion	12,384,450	19,748,687
Unamortized past service cost	6,209,456	4,766,624
	1,775,806,740	1,491,590,336
Deferred tax liabilities:		
Right-of-use asset	( 104,692,890)	(71,754,518)
Accrued interest receivable	( 43,268,992)	( 50,104,802)
Unamortized payments on documentary stamp tax	( 15,102,486)	( 7,173,764)
Gain on bargain purchase	<u> </u>	(5,777,113)
	(163,064,368)	(_134,810,197)
Net deferred tax assets	P1,612,742,372	<u>P1,356,780,139</u>

The movements in net deferred tax assets for the years ended December 31 follow:

	Statements of Profit or Loss					Statements	of Comprehen	sive	Income
	2023	2022		2021	_	2023	2022		2021
Impairment losses	(P 236,356,650) (	P 194,985,691 )	Р	3,181,276	P	_	Р -	Р	_
Amortization of right-of-use asset	32,938,372	23,675,414	(	31,949,460)		_	_		_
Lease liabilities	( 30,857,152) (	20,814,462)	(	30,568,713		_	-		_
Depreciation expense of	( , , , , (	, , ,		, ,					
investment properties	( 13,664,407)	11,487,088)	(	90,059)		-	-		-
Unamortized payments on									
documentary stamp tax	7,928,723 (	1,546,328)	(	525,979)		-	-		-
Provision for director's bonus	7,364,236	-		3,949,737		-	-		-
Accrued interest income	( 6,835,810)	15,403,290)	(	17,872,344)		-	-		-
Post-employment benefit									
Gain on bargain purchase	( 5,777,113)	-	(	1,155,423 )		-	-		-
Unamortized past service cost	( 1,442,832)	1,704,227		3,349,998		-	-		-
obligation	625,467	1,909,808)	( _	3,829,710)	(_	9,885,067)	6,240,093	_	9,280,963
								_	
Deferred tax expense (income)	( <u>P 246,077,166</u> ) (	<u>P 220,767,026</u> )	( <u>P</u>	14,373,251)	( <u>P</u>	<u>9,885,067</u> )	P 6,240,093	P	9,280,963

As of December 31, 2023 and 2022, the Bank has unrecognized deferred tax assets amounting to P4.7 million, relating to certain allowance for impairment.

The management believes that the related unrecognized deferred tax assets will not be utilized in the subsequent periods. For the years ended December 31, 2023 and 2022, the Bank opted to claim itemized deductions. The Bank is also subject to percentage and other taxes, which consist principally of gross receipts tax or GRT, presented as part of Taxes and licenses in the Statements of profit or loss.

#### 26. COMMITMENTS AND CONTINGENT LIABILITIES

#### 26.1 Lease Commitments

On August 3, 2023, the Bank has entered into a new lease contract which will commence on February 1, 2024. The lease has a term of 5 years with 5% escalation rate every year starting on the second year of the lease. This will serve as an extension of the main office that will house the offices of certain executive directors and unit heads (see Notes 13 and 19).

#### 26.2 Others

The following are the other commitment contingent liabilities of the Bank:

- (a) In the normal course of the Bank's operations, the Bank has various outstanding commitments and contingent liabilities such as guarantees, commitments to extend credit, and others, which are not reflected in the financial statements.
- (b) There are other commitments, guarantees and contingent liabilities that arise in the normal course of the Bank's operations that are not reflected in the financial statements. The Bank recognizes in its books any losses and liabilities incurred in the course of its operations as soon as these become determinable and quantifiable.

As of December 31, 2023 and 2022, management is of the opinion that losses, if any, from the foregoing items will not have a material effect on the Bank's financial statements.

#### 27. TRUST OPERATIONS

The Bank acts as a trustee and in other fiduciary capacity that result in the holding or placing of assets on behalf of individuals, trusts, retirement benefit plans and other institutions. These assets and their income arising thereon are excluded from these financial statements, as these are neither resources nor income of the Bank.

As of December 31, 2023 and 2022, the following securities and other properties held by the Bank in fiduciary or agency capacity (for a fee) for its customers are not included in the statements of financial position since these are not resources of the Bank [(see Note 32(h)]:

	2023	2022
Loans and other receivables	P 1,072,008,144	P 2,847,983,141
Due from banks	3,235,657,573	1,441,380,126
Investment securities	4,673,867,710	5,134,549,235
Other assets	<u>2,484,000,000</u>	<u>2,484,000,000</u>
	<u>P 11,465,533,427</u>	<u>P 11,907,912,502</u>

In compliance with the requirements of the General Banking Act relative to the Bank's trust functions:

- (a) Government bonds owned by the Bank with face value of P130.0 million as of December 31, 2023 and 2022 are deposited with the BSP (see Note 11.2); and
- (b) Ten percent of the trust income is transferred to the appropriated surplus. This transfer is required until the surplus reserve for trust function is equivalent to 20% of the Bank's authorized capital stock (see Note 21.3). Additional reserve for trust functions amounted to P4.1 million, P5.4 million and P4.3 million in 2023, 2022 and 2021, respectively, and are presented as part of Appropriated Surplus in the Bank's statements of changes in equity.

Income from trust operations, shown as part of Miscellaneous Income in the statements of profit or loss, amounted to P41.2 million, P53.9 million and P43.2 million in 2023, 2022 and 2021, respectively (see Note 22.1).

#### 28. ALLOWANCE FOR IMPAIRMENT

A reconciliation of allowance for impairment at the beginning and end of 2023 and 2022 are summarized below.

	Notes	2023	2022
Balance at beginning of year: Loans and other receivables Investment properties Investment securities	12	P 4,992,803,070	P 4,214,380,450
	14	335,215,368	334,420,227
at amortized cost Other resources	11.3	13,299,092	1,617,940
	15	1,654,737	1,654,737
		5,342,972,267	4,552,073,354
Impairment losses – net	11.3, 12, 14	1,053,438,713	820,614,023
Write-offs	12	( <u>108,012,111</u> )	( <u>29,715,110</u> )
		945,426,602	790,898,913
Balance at end of year:  Loans and other receivables Investment properties Investment securities	12	5,925,505,102	4,992,803,070
	14	345,461,332	335,215,368
at amortized cost Other resources	11.3	15,777,698	13,299,092
	15	1,654,737	1,654,737
		P 6,288,398,869	<u>P 5,342,972,267</u>

#### 29. EARNINGS PER SHARE

Basic and diluted earnings per share are computed as follows:

	2023	2022	2021
Net profit Dividends on preferred shares	P 1,824,016,980 ( <u>39,600,000</u> )	P 1,311,449,494 ( 118,800,000)	P 1,168,168,345
Net profit attributable to common shareholders  Divided by the weighted average number of outstanding common	1,784,416,980	1,192,649,494	1,168,168,345
shares	<u>799,572,012</u>	643,750,094	643,750,094
Basic earnings per share	<u>P 2.23</u>	<u>P 1.85</u>	<u>P 1.81</u>

As of December 31, 2023, 2022 and 2021, the Bank has no outstanding potentially dilutive securities; hence, basic earnings per share is equal to diluted earnings per share.

#### 30. SUPPLEMENTARY INFORMATION TO STATEMENTS OF CASH FLOWS

#### 30.1 Significant Non-cash Transactions

Significant non-cash transactions in 2023 are as follows:

- The Bank has recognized additional right-of-use assets and lease liabilities amounting to P289.4 million (see Notes 13 and 19) relating to renewal of leases.
- The Bank has foreclosed and repossessed (or through dacion in payment) certain real and chattel properties amounting to P427.6 million and P35.3 million, respectively (see Notes 14 and 15.4).

Significant non-cash transactions in 2022 are as follows:

- The Bank has recognized additional right-of-use assets and lease liabilities amounting to P228.9 million (see Notes 13 and 19) relating to renewal of leases.
- The Bank has foreclosed and repossessed (or through dacion in payment) certain real and chattel properties amounting to P788.0 million and P230.6 million, respectively (see Notes 14 and 15.4).

Significant non-cash transactions in 2021 are as follows:

- The Bank has recognized additional right-of-use assets and lease liabilities amounting to P50.7 million relating to renewal of leases.
- The Bank has foreclosed and repossessed (or through dacion in payment) certain real and chattel properties amounting to P513.0 million and P137.6 million respectively.

#### 30.2 Reconciliation of Liabilities Arising from Financing Activities

Presented below is the reconciliation of the Bank's liabilities arising from financing activities, which includes both cash and non-cash changes.

	Bills Paya (see Note	•	ble Liabilities	Total Financing Activities
Balance at January 1, 2023 Cash flow from financing activities:	P 1,500,00	0,000 P -	P 333,084,279	P 1,833,084,279
Availments	4,500,00	- 00,000	_	4,500,000,000
Payments/redemption	( 1,250,00	- 0,000)	( 165,946,559)	( 1,415,946,559)
Non-cash financing activities: Additions to lease liabilities			289,375,168	289,375,168
Balance at December 31, 2023	P 4,750,00	<u>0,000</u> <u>P</u> -	<u>P 456,512,888</u>	<u>P 5,206,512,888</u>
Balance at January 1, 2022 Cash flow from financing activities:	Р -	P 2,995,352	2,640 P 249,826,430	P 3,245,179,070
Availments	2,000,00	0.000 -	_	2,000,000,000
Payments/redemption		0,000) ( 3,000,000	0,000) ( 145,630,698)	
Non-cash financing activities: Amortization of discount	-	4,647	*	4,647,360
Additions to lease liabilities			228,888,547	228,888,547
Balance at December 31, 2022	<u>P 1,500,00</u>	<u>0,000</u> <u>P</u> -	<u>P 333,084,279</u>	<u>P 1,833,084,279</u>

		ills Payable ee Note 17)	Corporate Notes Payable (see Note 18)	(	Lease Liabilities (see Note 19)		Total Financing Activities
Balance at January 1, 2021 Cash flow from financing activities –	P	-	P 2,987,685,274	P	310,084,402	Р	3,297,769,676
Payments/redemption		-	-	(	110,982,739)	(	110,982,739)
Non-cash financing activities: Amortization of discount Additions to lease liabilities		- -	7,667,366		50,724,767	_	7,667,366 50,724,767
Balance at December 31, 2021	<u>P</u>		P 2,995,352,640	Р	249,826,430	Р	3,245,179,070

#### 31. EVENTS AFTER THE REPORTING PERIOD

On March 19, 2024, the SEC approves the Bank's application to change the preferred shares features from nonconvertible to convertible to common shares (see Note 21.1).

#### 32. SUPPLEMENTARY INFORMATION REQUIRED BY THE BSP

Presented below and in the succeeding pages are the supplementary information required by the BSP under Section 174 (Appendix 55) of the BSP Manual of Regulations for Banks (MORB) to be disclosed as part of the notes to financial statements based on BSP Circular No. 1074, Amendments to Regulations on Financial Andit of Banks.

#### (a) Selected Financial Performance Indicators

The following are some indicators of the Bank's financial performance.

	2023	2022	2021
Return on average capital  Net profit  Average total capital accounts	11.2%	9.0%	8.2%
Return on average resources  Net profit  Average total resources	1.3%	1.0%	0.9%
Net interest margin  Net interest income  Average interest earning resources	4.6%	4.3%	4.5%

#### (b) Capital Instruments Issued

As of December 31, 2023 and 2022, the Bank has no capital instruments considered in the computation of the Bank's regulatory and qualifying capital in accordance with Circular No. 781, *Basel III Implementing Guidelines on Minimum Capital Requirements*, which may include, instruments recorded as part of equity or a financial liability qualifying as Tier 2 capital.

#### (c) Significant Credit Exposures for Loans

The Bank's concentration of credit as to industry for its receivables from customers, gross of unamortized charges, unearned discount, and allowance for ECL, follows (amounts in thousands):

_	2023			2022			
_	Amount*	Percentage		Amount*	Percentage		
Wholesale and retail trade P	42,399,980	36.2%	Р	38,146,775	36.5%		
Real estate activities	16,229,449	13.9%	•	16,512,161	15.8%		
Manufacturing	13,462,005	11.5%		12,800,637	12.2%		
Construction	11,585,188	9.9%		7,330,580	7.0%		
Financial and insurance activities	5,679,964	4.9%		4,363,124	4.2%		
Transportation and storage	5,422,045	4.6%		6,121,292	5.9%		
Accommodation and food service	3,422,043	4.070		0,121,292	3.970		
activities	4 000 751	4.1%		2 200 (40	3.2%		
	4,809,751	4.1%		3,308,648	3.270		
Electricity, gas, steam and	4 (27 011	4.007		4 757 477	4.50/		
air-conditioning supply	4,637,011	4.0%		4,757,477	4.5%		
Consumption	3,567,826	3.0%		1,843,519	1.8%		
Water supply, sewerage, waste	2 = 40 = 44	2 = 2 /		2 ((= 040	2 (0/		
management and remediation activities	2,748,564	2.5%		2,667,819	2.6%		
Administrative and support services	1,466,559	1.3%		2,532,306	2.4%		
Agriculture, forestry and fishing	1,367,624	1.1%		1,321,665	1.3%		
Professional, scientific, and technical							
activities	1,332,678	1.1%		735,066	0.7%		
Mining and quarrying	988,877	0.9%		658,407	0.6%		
Education	296,080	0.3%		227,863	0.2%		
Information and communication	245,135	0.2%		255,067	0.2%		
Human health and social service activities	34,112	0.0%		63,890	0.1%		
Arts, entertainment and recreation	20,710	0.0%		20,110	0.0%		
Activities of private household							
as employers and undifferentiated							
goods and services and producing							
activities of households for own use	3,331	0.0%		5,074	0.0%		
Other service activities	878,221	0.8%		889,188	0.9%		
<u>P</u>	117,175,110	100%	P	104,560,668	100%		

<sup>\*</sup> Excludes unamortized charges from capitalized commission amounting to P0.3 million and P2.3 million in 2023 and 2022, respectively.

The BSP considers that loan concentration exists when the total loan exposure to a particular industry exceeds 30% of the total loan portfolio plus the outstanding interbank loans receivable or 10% of Tier 1 capital.

As of December 31, 2023 and 2022, 10% of Tier 1 capital amounted to P1.6 billion and P1.5 billion, respectively, and the table below shows the industry groups exceeding this level (amount in thousands).

		2023		2022
Wholesale and retail trade	P	42,399,980	P	38,146,775
Real estate activities		16,229,449		16,512,161
Manufacturing		13,462,005		12,800,637
Construction		11,585,188		7,330,580
Financial and insurance activities		5,679,964		4,363,124
Transportation and storage		5,422,045		6,121,292
Accommodation and food service activities		4,809,751		3,308,648
Electricity, gas, steam and air-conditioning supply		4,637,011		4,757,477
Consumption		3,567,826		1,843,519

		2023		2022
Water supply, sewerage, waste management and remediation				
activities	P	2,748,564	P	2,667,819
Administrative and support services		-		2,532,306

#### (d) Credit Status of Loans

The breakdown of receivable from customers as to status is shown below and in the succeeding page (amounts in thousands).

		2023	
	Performing 1	Non- performing	Total Loan Portfolio
Gross carrying amount:			
Corporate	P 102,803,516 P	6,240,210	P 109,043,726
Consumer	7,697,307	434,077	8,131,384
	110,500,823	6,674,287	117,175,110
Allowance for ECL	(1,949,377)(	<u>3,786,867</u> )	(5,736,244)
Net carrying amount	<u>P 108,551,446</u> <u>P</u>	2,887,420	<u>P 111,438,866</u>
		2022	
	_	Non-	Total Loan
	Performing	performing	Portfolio
Gross carrying amount:			
Corporate	P 92,554,189 P	4,865,761	P 97,419,950
Consumer	6,391,124	749,594	7,140,718
	98,945,313	5,615,355	104,560,668
Allowance for ECL	(1,454,933)(	3,362,421)	(4,817,354)
Net carrying amount	<u>P 97,490,380</u> <u>P</u>	2,252,934	<u>P 99,743,314</u>

As of December 31, 2023 and 2022, the non-performing loans (NPLs) not fully covered by allowance for credit losses follow (in thousands):

		2023		2022
Gross NPLs NPLs fully covered by allowance	P	6,674,287	P	5,615,355
for impairment	(	3,786,867)	(	3,362,421)
	<u>P</u>	2,887,420	<u>P</u>	2,252,934

Under banking regulations, loan accounts shall be considered non-performing, even without any missed contractual payments, when they are considered impaired under existing accounting standards, classified as doubtful or loss, in litigation, and/or there is evidence that full repayment of principal or interest is unlikely without foreclosure of collateral, if any. All other loans, even if not considered impaired, shall be considered non-performing if any principal and/or interest are unpaid for more than 90 days from contractual due date, or accrued interests for more than 90 days have been capitalized, refinanced, or delayed by agreement.

Restructured loans shall be considered non-performing. However, if prior to restructuring, the loans were categorized as performing, such classification shall be retained. Moreover, NPLs shall remain classified as such until (a) there is sufficient evidence to support that full collection of principal and interests is probable and payments of interest and/or principal are received for at least 6 months; or (b) written off.

Restructured loans amount to P4,505.4 million and P5,012.8 million as of December 31, 2023 and 2022, respectively. The related allowance for credit loss of such loans amounted to P494.5 million and P330.5 million as of December 31, 2023 and 2022, respectively.

Interest income recognized on impaired loans and receivables amounted to P388.4 million and P161.4 million in 2023 and 2022, respectively.

#### (e) Analysis of Loan Portfolio as to Type of Security

As to security, receivable from customers (excluding unamortized charges from capitalized commission), gross of allowance and unearned discount, are classified into the following (amounts in thousands):

		2023		2022
Secured:				
Real estate mortgage	P	48,314,969	P	39,086,194
Chattel mortgage		7,738,251		6,873,037
Deposit hold-out		5,166,680		5,681,799
-		61,219,900		51,641,030
Unsecured		55,955,210		52,919,638
	<u>P</u>	117,175,110	<u>P</u>	104,560,668

#### (f) Information on Related Party Loans

In the ordinary course of business, the Bank has loan transactions with their other affiliates, and with certain DOSRI. Under existing policies of the Bank, these loans are made substantially on the same terms as loans to other individuals and businesses of comparable risks.

Under the current BSP regulations, the amount of individual loans to a DOSRI, 70% of which must be secured, should not exceed the amount of the encumbered deposit and book value of the investment in the Bank and/or any of its lending and nonbank financial subsidiaries. In the aggregate, loans to DOSRIs, generally, should not exceed the total equity or 15% of the total loan portfolio of the Bank. However, non-risk loans are excluded in both individual and aggregate ceiling computation.

The following table shows the information relating to the loans, other credit accommodations and guarantees granted to DOSRI as of December 31, 2023 and 2022 in accordance with BSP reporting guidelines (amounts in thousands):

			Related P	arty Loans			
<u>-</u>	DOSR	I Loans	(inclusive of DOSRI)				
-	2023	2022	2023	2022			
Total outstanding loans	P 705,361	P 702,982	P 953,478	P 748,463			
% of loans to total loan							
portfolio	0.60%	0.67%	0.81%	0.71%			
% of unsecured loans to total							
DOSRI/related party loans	6.72%	7.0%	4.97%	6.21%			
% of past due loans to total							
DOSRI/related party loans	0.05%	0.0%	3.0%	3.0%			
% of non-performing loans to							
total DOSRI/							
related party loans	0.0%	0.0%	3.0%	3.0%			
	2.370	3.370	27070	2.370			

Secured DOSRI loans are collateralized by hold-out on deposits and are payable within three months to five years.

As of December 31, 2023 and 2022, the Bank is in compliance with these regulatory requirements.

#### (g) Secured Liabilities and Assets Pledged as Security

As of December 31, 2023 and 2022, certain loan and other receivables of the Bank amounting to P950.0 million were used to secure a P500.0 million long-term bills payable.

As of December 31, 2023, four government securities at FVOCI with a total amount of P3,650.0 million are assigned as collateral to secure borrowings under credit line agreement amounting to P3,000.0 million. There are no similar transactions in 2022.

#### (h) Contingencies and Commitments Arising from Off-balance Sheet Items

The summary of the Bank's commitments and contingent accounts arising from transactions not given recognition in the statements of financial position, expressed at their equivalent peso contractual amounts as of December 31, 2023 and 2022 are as follows:

	2023	2022
Trust and other fiduciary accounts	P 11,465,533,427	P11,907,912,502
Outstanding letters of credit	1,229,113,440	1,529,583,090
Late payment/deposits received	5,441,887	-
Outward bills for collection	1,626,771	4,661,575
Items held as collateral	108,581	162,885
Items held for safekeeping	70,007	88,546
Other contingent accounts	2,090,052,393	2,237,701,579

## 33. SUPPLEMENTARY INFORMATION REQUIRED BY THE BUREAU OF INTERNAL REVENUE

The following is the supplementary information on taxes, duties and license fees paid or accrued during the taxable year which is required by the Bureau of Internal Revenue (BIR) under Revenue Regulation No. 15-2010 to be disclosed as part of the notes to financial statements. This supplementary information is not a required disclosure under PFRS.

#### (a) Gross Receipts Tax

In lieu of the value-added tax, the Bank is subject to the Gross Receipts Tax (GRT), pursuant to Sections 121 and 122 of the Tax Code, which is imposed on banks, non-banks financial intermediaries and finance companies.

In 2023, the Bank reported total GRT amounting to P467,435,811.

GRT is levied on the Bank's lending income, which includes interest, commission and discounts arising from instruments with a maturity of five years or less and other income. The tax is computed at the prescribed rates of either 5% or 1% of the related income.

#### (b) Documentary Stamp Tax

The Bank is enrolled under the Electronic Documentary Stamp Tax (e-DST) System starting July 2010. In 2023, DST remittance thru e-DST amounted to P925,052,968, while DST on deposits for remittance amounted to P362,044,724. In general, the Bank's DST transactions arise from the execution of debt instruments, lease contracts and deposit liabilities.

DST on loan documents and letters of credit in 2023 amounting to P563,008,244 were charged to borrowers and these were properly remitted by the Bank.

DST accruing to the Bank amounted to P437,075,035 and is presented as part of the Taxes and Licenses in the 2023 statement of profit or loss [see Note 33(c)].

#### (c) Taxes and Licenses

Details of taxes and licenses for the year ended December 31, 2023 are as follows:

	<u>Note</u>		
Gross receipts tax	33(a)	P	467,435,811
DST	33(b)		437,075,035
Business tax			25,578,027
Real property tax			2,459,450
Miscellaneous			1,114,898
		р	933,633,221

DST includes an unamortized amount of P60.4 million recognized as deductible in full for income tax purposes.

#### (d) Withholding Taxes

Details of total withholding taxes for the year ended December 31, 2023 are shown below.

Final	P	546,393,937
Compensation and benefits		84,838,848
Expanded		40,847,137

P 672,079,922

#### (e) Deficiency Tax Assessments and Tax Cases

As of December 31, 2023, the Bank does not have any outstanding final deficiency tax assessments from the BIR nor does it have tax cases under preliminary investigation, litigation and/or prosecution in courts or bodies outside the BIR in any open taxable year.

#### (f) Other Required Tax Information

The Bank did not have any transactions in 2023, which are subject to excise tax, customs duties, and tariff fees.



# Report of Independent Auditors to Accompany Supplementary Information Required by the Securities and Exchange Commission Filed Separately from the Basic Financial Statements

Punongbayan & Araullo 20th Floor, Tower 1 The Enterprise Center

6766 Ayala Avenue 1200 Makati City Philippines

T+63 2 8988 2288

The Board of Directors and the Stockholders Philippine Business Bank, Inc., A Savings Bank 350 Rizal Avenue Extension corner 8<sup>th</sup> Avenue Grace Park, Caloocan City

We have audited, in accordance with Philippine Standards on Auditing, the financial statements of Philippine Business Bank, Inc., A Savings Bank for the year ended December 31, 2023, on which we have rendered our report dated March 20, 2024. Our audit was made for the purpose of forming an opinion on the basic financial statements taken as a whole. The applicable supplementary information (see List of Supplementary Information) is presented for purposes of additional analysis in compliance with the requirements of Revised Securities Regulation Code Rule 68 and is not a required part of the basic financial statements prepared in accordance with Philippine Financial Reporting Standards. Such supplementary information is the responsibility of the Bank's management. The supplementary information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

#### **PUNONGBAYAN & ARAULLO**

As Poll andi

By: Maria Isabel E. Comedia Partner

CPA Reg. No. 0092966
TIN 189-477-563
PTR No. 10076138, January 3, 2024, Makati City
SEC Group A Accreditation
Partner - No. 92966-SEC (until financial period 2027)
Firm - No. 0002 (until financial period 2024)
BIR AN 08-002511-021-2022 (until Oct. 13, 2025)
Firm's BOA/PRC Cert. of Reg. No. 0002 (until Aug. 27, 2024)

March 20, 2024

#### PHILIPPINE BUSINESS BANK, INC., A SAVINGS BANK

#### List of Supplementary Information December 31, 2023

Schedule	Content	Page No.
Schedules Re	quired under Annex 68-J of the Revised Securities Regulation Code Rule 68	
A	Financial Assets  Financial assets at fair value through other comprehensive income  Financial assets at fair value through profit or loss  Financial assets at held to collect	2
В	Amounts Receivable from Directors, Officers, Employees, Related Parties, and Principal Stockholders (Other than Related Parties)	3
С	Amounts Receivable from Related Parties which are Eliminated during the Consolidation of Financial Statements	N/A
D	Long-term Debt	4
Е	Indebtedness to Related Parties	N/A
F	Guarantees of Securities of Other Issuers	N/A
G	Capital Stock	5
Others Requi	red Information	
	Reconciliation of Retained Earnings Available for Dividend Declaration	6
	Map Showing the Relationship Between the Company and its Related Entities	N/A
	Supplemental Schedule of Financial Soundness Indicators	7

#### PHILIPPINE BUSINESS BANK, INC., A SAVINGS BANK Schedule A - Financial Assets December 31, 2023 (Amounts in Philippine Pesos)

Name of Issuing Entity and Association of Each Issue		nber of Shares or ncipal Amount		unt Shown in the ement Financial Position	Quota	Based on Market ation at Statement Condition Date		e Received and Accrued
1 FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME (FVOCI)								
Bureau of the Treasury	P	11,885,660,000	P	11,291,849,416	P	11,291,849,416	P	123,946,776
Debt Securities:								
Ayala Land Inc.		40,000,000		38,494,102		38,494,102		278,667
Aboitiz Equity Ventures		316,277,000		299,861,644		299,861,644		3,000,467
First Pacific Co Ltd.		110,740,000		106,420,034		106,420,034		1,480,378
Petron Corporation SM Investments Corp.		135,000,000 55,370,000		126,888,686 55,043,317		126,888,686 55,043,317		815,470 157,458
JG Summit Holdings Inc		265,720,630		248,749,053		248,749,053		5,236,911
Republic of the Philippines		1,827,210,000		1,598,118,661		1,598,118,661		23,555,321
Republic of the Finisppines		2,750,317,630		2,473,575,497		2,473,575,497		34,524,672
	P	14,635,977,630	P	13,765,424,913	P	13,765,424,913	P	158,471,448
2 FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS (FVTPL)		_		_				
Bureau of the Treasury	P	3,150,000,000	P	3,420,753,916	P	3,420,753,916	P	48,261,111
Debt Securities:								
Republic of the Philippines		1,661,100,000		1,668,079,933		1,668,079,933		32,380,067
First Pacific Co Ltd.		125,136,200 221,480,000		119,822,640 207,334,072		119,822,640 207,334,072		2,547,596 4,365,001
JG Summit Holdings Inc D&L industries Inc		300,000,000		289,927,273		289,927,273		316,030
San Miguel Corporation		998,330,000		888,517,288		888,517,288		4,779,778
Ayala Corporation		166,110,000		102,356,982		102,356,982		1,763,535
Aboitiz Equity Ventures		90,000,000		85,425,016		85,425,016		342,961
. ,		3,562,156,200		3,361,463,205		3,361,463,205		46,494,968
Derivative financial assets		119,998		119,998		119,998		-
	P	6,712,276,198	P	6,782,337,118	P	6,782,337,118	P	94,756,079
3 HELD TO COLLECT (HTC)								
Bureau of the Treasury	P	853,441,796	P	863,315,285	P	877,591,608	P	8,961,332
Debt Securities:		200 000 000		20472407		200 007 777		0.070.001
Del Monte		298,998,000 276,850,000		284,724,077 275,021,104		288,096,533 271,653,526		9,273,091 634,448
DDPC Worldwide PTE Ltd (Double Dragon Properties Corp.)  Land Bank of thre Philippines		70,143,696		67,349,145		67,349,145		849,165
Republic of the Philippines		11,074,000		10,846,743		11,271,449		124,047
	_	657,065,696		637,941,069		638,370,653		19,842,082
	P	1,510,507,492	P	1,501,256,354	P	1,515,962,260	P	28,803,414
GRAND TOTAL	P	22,858,761,320	P	18,628,144,471	P	18,642,850,378	P	233,769,831

#### PHILIPPINE BUSINESS BANK, INC., A SAVINGS BANK

### Schedule B - Amounts Receivable from Directors, Officers Employees, Related Parties and Principal Stockholders (Other than Related Parties) December 31, 2023

	Balance at the		Dedu	ctions			
Name and Designation of Debtor	Beginning of the Period	Additions	Amounts Collected	Amounts Written-off	Current	Non-Current	Balance at End of the Period
RECEIVABLES FROM CUSTOMER							
Advances to Officers and Employees	P 51,981,813	P 31,203,747	( P 32,236,553)	Р -	P 50,949,007	Р -	P 50,949,007
Alberto peligrino dbu albert trucking service	6,197,591	-	( 21,667)	-	-	6,175,924	6,175,924
All Medica Global Corp	4,600,000	5,000,000	( 4,600,000)	-	5,000,000	-	5,000,000
Atractivo, Rosalie dbu EDSA Enterprise	1,336,125	-	( 179,125)	-	1,157,000	-	1,157,000
Avante, Reynaldo Rivera	166,666	-	( 166,666)	-	-	-	-
Avante, Leah Rivera	383,397	2,442,000	( 509,726)	-	2,315,671	-	2,315,671
Chua Alex DBU A Five transport	18,505,794	-	-	-	18,505,794	-	18,505,794
Elbert O. Ricohermoso dbu Roelka Trading	1,086,925	-	( 105,808)	-	981,117	-	981,117
First Global Packaging corporation	5,266,742	10,776,154	( 5,266,742)	-	10,776,154	-	10,776,154
Marietta C. Binuya dbu Megashare Enterprises	75,939	1,800,000	( 107,836)	-	1,768,103	-	1,768,103
Tan, Maria Theresa L.	7,862,119	-	( 7,862,119)	-	-	-	-
Scheirman Construction Consolidated, Inc.	-	200,000,000	-	-	200,000,000	-	200,000,000
Alfredo M. Yao	650,000,000				650,000,000		650,000,000
	747,463,111	251,221,901	( 51,056,242)	-	941,452,846	6,175,924	947,628,770
CONTINGENT ACCOUNTS							
Zest-O Corporation	1,000,000				1,000,000		1,000,000
TOTAL	P 748,463,111	P 251,221,901	( P 51,056,242)	Р -	P 942,452,846	<b>P</b> 6,175,924	<b>P</b> 948,628,770

#### PHILIPPINE BUSINESS BANK, INC., A SAVINGS BANK

# Schedule D - Long-Term Debt December 31, 2023 (Amounts in Philippine Pesas)

(Amounts in	<b>Philippine</b>	Pesos)
-------------	-------------------	--------

Title of Issue and Type of Obligation	Amou	ant Authorized by Indenture	Captio of Lo Rela	ant Shown Under n"Current Portion ng-term Debt" in ted Statement of nancial Position	Amount Shown Under Caption"Long-Term Debt" in Related Statement of Financial Position
Bills payable	P	4,750,000,000	P	4,750,000,000	Р -

# PHILIPPINE BUSINESS BANK, INC., A SAVINGS BANK Schedule G - Capital Stock December 31, 2023

				Number of Shares Held by			
Title of Issue	Number of shares authorized	Number of shares issued and outstanding at shown under related balance sheet caption	Number of shares reserved for options, warrants, conversion and other rights	Related parties	Directors, officers and employees	Others	
Common Stock	870,000,000	818,750,094	-	551,455,327	17,455,815	249,838,952	
Preferred Stock	130,000,000	62,000,000	<u> </u>	55,537,500	6,462,500		
Total	1,000,000,000	880,750,094	-	606,992,827	23,918,315	249,838,952	

#### PHILIPPINE BUSINESS BANK, INC., A SAVINGS BANK

350 Rizal Ave. Ext., 8th Avenue Grace Park, Caloocan City Reconciliation of Retained Earnings Available for Dividend Declaration For the Year Ended December 31, 2023

Unappropriated Retained Earnings Available for			
Dividend Declaration at Beginning of Year, Before Adjustment		P	6,078,611,161
Prior Year's Outstanding Reconciling Items			
Deferred tax asset	( P 1,334,020,495)		
Realized trading losses on investment securities	( 427,722,880)	(	1,761,743,375)
Unappropriated Retained Earnings Available for			
Dividend Declaration at Beginning of Year, As Adjusted			4,316,867,786
Items that are Directly Debited to Unappropriated Retained Earnings			
Dividend declaration during the year	( P 326,162,533)		
Additional appropriation for general loan loss provision	( 95,734,535)	(	421,897,068)
Unapprorpriated Retained Earnings Available for			
Dividend Declaration, As Adjusted			3,894,970,718
Net Profit During the Year			1,824,016,980
Unrealized Income Recognized in the Profit or Loss During the Year			
Unrealized fair value adjustment (mark-to-market gains) of financial			
instruments at fair value through profit or loss (FVTPL)		(	152,878,896)
Other items			
Net movement of deferred tax asset not considered in the reconciling			
items under the previous categories	( P 15,918,423)		
Net movement of deferred tax asset and deferred tax liabilities	( 0.004.000)	,	45 000 (42)
related to same transaction	(	(	17,999,643)
Unappropriated Retained Earnings Available for			
Dividend Distribution at End of Year		<u>P</u>	5,548,109,159

## PHILIPPINE BUSINESS BANK, INC. Supplemental Schedule of Financial Soundness Indicators December 31, 2023 and 2022

			Ratio					
Ratio	Formula	2023		2022				
Current ratio	Total Current Resources	P	92,118,168,268	0.70	P	71,772,313,495	0.63	
	Total Current Liabilities		131,529,664,560	0.70		113,662,052,276	0.03	
Acid test ratio	Cash and Cash Equivalents + Financial Assets							
	at Fair Value through Profit or Loss		16,768,002,344	12.75		14,787,900,009	13.01	
	Total Current Liabilities		131,529,664,560	12.75		113,662,052,276	13.01	
Solvency ratio	Total Liabilities		136,399,991,512	88.33		119,973,732,991	89.17	
	Total Resources		154,414,454,804	00.33		134,550,065,580		
Debt-to-equity ratio	Total Liabilities		136,399,991,512	7.57		119,973,732,991	8.23	
	Total Equity		18,014,463,292	7.57		14,576,332,589	6.23	
Assets-to-equity ratio	Total Resources		154,414,454,804	0.57		134,550,065,580	9.23	
	Total Equity		18,014,463,292	8.57		14,576,332,589		
Interest rate coverage ratio	Earnings before Interest and Taxes		5,213,558,708	1.81		2,894,658,986	2.80	
	Interest Expense		2,874,207,094	1.61		1,032,179,450	2.80	
Return on equity	Net Profit		1,824,016,980	11.10		1,311,449,494	0.02	
	Average Total Equity		16,295,397,941	11.19		14,519,706,592	9.03	
Return on assets	Net Profit		1,824,016,980	1.26		1,311,449,494	0.98	
	Average Total Resources		144,482,260,192	1.20		133,291,170,035	0.56	
Net profit margin	Net Profit		1,824,016,980	0.20		1,311,449,494	0.20	
	Interest Income		9,295,600,820	0.20		6,579,550,025	0.20	
Other Ratios:								
Net Interest Margin	Net Interest Income		6,421,393,726	0.046		5,547,370,575	0.043	
	Average Interest Earning Resources		139,936,865,207	0.040		129,482,418,567	0.043	
Capital to risk assets ratio	Total capital		18,014,463,292	0.14		14,576,332,589	0.13	
	Risk resources		127,032,888,520	0.14		112,620,024,767		



## Philippine Business Bank, Inc., A Savings Bank Sustainability Report 2023

# **Table of Contents**

About the Report	3
Contextual Information	
Economic Disclosures	5
Environmental Disclosures	11
Social Disclosures	

#### About the Report

Philippine Business Bank is pleased to report its performance in terms of culture, sustainability, and responsible banking, informing of the main actions and commitments of the Bank in these areas and in relation to its main stakeholders (employees, customers, shareholders and society).

PBB's 2023 Sustainability Report is compliant with the Securities and Exchange Commission Memorandum Circular No. 4 Series of 2019 "Sustainability Reporting Guidelines for Publicly Listed Companies."

Information from our corporate units and branches on their performance on economic, environmental, and social aspects following our sustainability framework of "Economic Viability, People, and Planet" were gathered. Data covered are for the whole year of 2023.

In addition, the Bank also reports on the main initiatives it develops with society and the environment, particularly in the communities where it operates, with special attention to the Bank's relationship with the partner schools/ universities under the AMY Foundation.

This report has been prepared in accordance with GRI Standards: Core option. The Reporting Principles for defining the content herein are as follows:

#### Reporting principles for defining report content

- Stakeholder Inclusiveness identified stakeholders and response to their expectations
- Sustainability Context identified performance measures in the wider context of sustainability
- **Materiality** identified economic, social and environmental issues that impact our business growth and of utmost importance to our stakeholders
- Completeness identified material topics which are covered within identified boundaries
  were ensured to provide sufficient information that reflects the significant economic, social
  and environmental in within the reporting period.

The Bank's sustainability performance indicators on corporate social responsibility demonstrates our pledge to support answers to education, people's welfare and partnering for organizational success.

The Banking data, of the bank's annual report, is where all this information is collected, and has been verified by the Punongbayan & Araullo (P&A), an independent firm that has also audited the PBB 's annual accounts in that year.

The data and contents of this report aims to provide complete, accurate, reliable, and timely information to the Bank's stakeholders especially about the risks that affect the bank and its environment. The actions that management implement to ensure that the risks identified are mitigated are also provided as disclosures.

#### **Contextual Information**

Company Details	
Name of Organization	Philippine Business Bank Inc., A Savings Bank
Location of Headquarters	350 Rizal Avenue corner 8 <sup>th</sup> Avenue, Grace Park, Caloocan City
Report Boundary: Legal entities included in this report	-
Primary Activities, Brands, Products, and Services	Deposits and investment services: regular savings account, regular checking account, CA Flexi (checking & passbook savings in one account), ATM account, CA/SA (auto-transfer), Campus Savers, peso time deposit, Hi-5 time deposit, FCDU savings, FCDU time deposit, Hi-Green deposit
	Commercial, industrial, and developmental loans: agri-agra loans, bills purchase, bus and taxi loan, contract to sell financing, discounting line, fleet financing, loan line, omnibus line, specialized lending facilities for SMEs (DBP, IGLF, ISSEP, SSS developmental loans), term loan, trade finance
	Consumer loans: auto, housing, salary, second-hand auto loans
	Trust products and services: employee benefit plans under trust, escrow agency, individual FCDU trust, insurance trust, investment management account (personal or corporate), mortgage trust indenture, PBB diamond trust fund (UITF), personal management trust, safekeeping, trustee of pre-need plans
	Other services: advisory services, SSS and Philhealth payments, bills payment/collection services, group payroll services, local payment orders, mail and telegraphic transfers, night depository box, PBB gold sale, safety deposit box facilities
Highest Ranking Person responsible for this report	Judith C. Songlingco Senior Assistant Vice President – Corporate Affairs Unit

#### **Economic Disclosures**

#### Revenue Generated and Distributed

Disclosure	Amount in Php
Direct profit/revenue generated	7,401,941,792
Direct profit/revenue distributed	1,501,699,457
Operating costs (wages)	
- Employee wages and benefits	1,359,006,364
- Payments to suppliers, other operating costs	1,148,445,644
- Dividends given to stockholders and interest payments to loan providers	250,216,826
- Taxes given to government	85,905,595
- Investments to communities (CSR)	-
Revenue/Economic value retained	3,056,667,906

What is the impact and where does it occur? What is the organization's involvement in the impact?	Which stakeholders are affected?	Management approach
Revenue retained	Investors/Stockholders, clients, suppliers, regulators, society	An existing Board approved policy, procedures and guidelines is in place for planning, setting strategic goals/targets and measuring the Bank's performance.  Metrics and regular performance monitoring are in place to regularly check the bank's status.  The Bank also adheres to the regulatory policies that allow the bank to set limits and aims to ensure capital
		preservation.

What are the risks identified?	Which stakeholders are affected?	Management Approach
Operational losses (such as loss of clients and financial losses) arising from reputational risks (issues of	Clients, Investors, Stockholders, employees	Revenues that the Bank generates dividends and other monetary advantages to our investors, stockholders, employees as well as our clients.
fraud/corruption) (Identified as Low Risk)		The Bank ensures that the economic metrics to measure and monitor the Bank's performance are in place.
		To preserve our economic value generated, the Bank has existing policies and procedures to avoid exposure to various risks such as but not limited to operational and reputational losses.
		As part of sound corporate governance, the Bank's Board of Directors is responsible for setting up the risk governance framework and ensuring proper implementation thereof. As such, Board approved policies are in place for mitigation of risks that are identified by the Bank.
		A system of managing risks is also in place for revenue preservation. All employees are required to adhere to the Bank's Code of Conduct to avoid certain reputational risks as well as to adhere to certain policies that ensures that corruption issues are avoided.
		Rules from regulators are also adhered that minimize the Bank's exposure to losses.
		The Bank also has auditors as well as compliance personnel who conduct checking of the adherence of the employees to rules and regulations.

What are the opportunities identified?	Which stakeholders are affected?	Management approach
Development of new products and services that aims to increase the Bank's economic value and increase the profit to be distributed to its	Investor/Stockholders, clients, employees, society	The Bank has an existing Project Management Group that is in charge of digital products and services that aim to capture additional clients and to increase the Bank's profitability.
investors, employees and to the society		Our organization, particularly the branches, handles the sales and marketing so these products and services are available to its targeted clients.
		The performance of the branch head is quantitatively measured to ensure that goals are achieved.

# Climate related risks and opportunities

Governance	Strategy	Risk Management	Metrics and Targets
Recommended Disclosures			
Describe Board oversight of climate related risks and opportunities	Climate related risks are considered in the bank-wide assessment of risks as documented in the Bank's Risk and Control Self-Assessment. These climate-related risks are also required to be reported thru the Bank's internal reporting system.  These risks are regularly monitored and managed accordingly.	The Bank has an existing Board approved policy for assessing, monitoring, and managing the climate related risks identified.  Further, the Bank has an existing Business Continuity Plan to address the risk exposures to climate related risks.	Bank's exposures to climate risks are indicated in the Bank's Risk and Control Self-Assessment.  Loss Events Reports are also required to be used in assessing the value and impact of climate related risks.  The Bank has a business continuity plan (BCP) that addresses potential losses due to climate related risks.

Governance	Strategy	Risk Management	Metrics and Targets
Recommended Disclosures			
Describe the management's role in assessing and managing climate related risks and opportunities	Management is assigned to assess, monitor and implement the controls for climate related risks.  Management is required to regularly report exposures to	As the Bank's internal policy on risk management, and business continuity plan, Management should implement the reporting and assessing of the risk exposures of the Bank to climate related risks.	The Bank has a business continuity plan (BCP) that takes into consideration potential climate risk individuals.
	climate related risks.	Tollow Hollo.	

#### **Procurement Practices**

Percentage of procurement budget used for significant locations of operations that is spent	Quantity
on local suppliers	
	95%

What is the impact and where does it occur? What is the organization's involvement in the impact?	Which stakeholders are affected?	Management approach
Procurement practice of the Bank affects its suppliers/vendors	Suppliers, vendors, clients	The Bank has an existing Board approved procurement and vendor accreditation policies that provides guidelines to its employees and suppliers.  The guidelines also set the bank's bidding process that opens opportunities to all prospective suppliers/vendors.  Regulatory rules from BSP for the Bank's transactions with Vendors and third-party providers.

		For the bank's organization structure, the Bank has a General Services and Administration Group that handles the execution of procurement process.  The Bank also has a Bid Committee in charge of processing the accreditation and procurement process.
What are the risks identified?	Which stakeholders are affected?	Management Approach
No material risk identified	None	Not applicable
What are the opportunities identified?	Which stakeholders are affected?	Management approach
Incorporating good Corporate Social Responsibility and Sustainability practices	Suppliers, Vendors, Clients	Board approved policies and procedures are in place on how to deal with suppliers, vendors. Accreditation policies which are followed by the Bank include checking the propriety of the documents of the suppliers (i.e. financial capacity, legal existence/registration documents).  The Bank also extends its business to its supplier by offering them the Bank's product and services hereby encouraging sustainability.

## **Anti-Corruption**

## Training on Anti-Corruption Policies and Procedures

Disclosure	
Percentage of employees to whom the	100%
organization's anti-corruption policies and	covered by Orientation under Code of
procedures have been communicated	Conduct and AMLA training
Percentage of business partners to whom the	100%
organization's anti-corruption policies and	
procedures have been communicated	
Percentage of directors and management that have	100%
received anti-corruption training	covered by Orientation, AMLA for SOs,
	and AMLA training
Percentage of employees that have received anti-	100%
corruption training	covered by Orientation, AMLA training

What is the impact and where does it occur? What is the organization's involvement in the impact?	Which stakeholders are affected?	Management approach
Risk exposure to corruption	Stockholders/Investors, Employees, Clients	Board approved policies and procedures against corruption are in place such as but not limited to Code of Conduct, Whistle Blowing Policy, Conflict of Interest Policies, Insider Trading Policy.  Compliance review with these policies is conducted by the Bank to protect its stakeholders.
What are the risks identified?	Which stakeholders are affected?	Management Approach
Reputational Risk (Identified as Low Risk)	Stockholders/Investors, Employees, Clients	Board approved policies and procedures against corruption are in place such as but not limited to Code of Conduct, Whistle Blowing Policy, Conflict of Interest Policies, Insider Trading Policy, Social Media Policy.  Compliance review with these policies is conducted by the Bank to protect its stakeholders.  Internal Audit is conducted regularly.  The Bank also has consumer protection policies that aim to address the concerns of its clients, ranging from simple inquiries to complex concerns.  Further, the Bank adheres to consumer
		protection policies that are implemented by its regulator, BSP.

What are the opportunities identified?	Which stakeholders are affected?	Management approach
Good company image attracts clients/customers that increase the Bank's economic value	Investors/Stockholders, Clients, employees	The Bank's employees are required to adhere to the Board approved policies that are in place to avoid corruption.  The good company image hence attracts prospective clients, business partners and stakeholders.

#### **Incidents of Corruption**

Number of incidents in which directors were removed or disciplined for corruption	0
Number of incidents in which employees were dismissed or disciplined for corruption	0
Number of incidents when contracts with business partners were terminated due to incidents of corruption	0

In 2023, PBB focused on continuing to build upon its strategy and initiatives with respect to Environmental, Social and Governance ("ESG") topics. The Bank recognize the continuing importance of these matters and will continue to align its business strategies with these goals. PBB understands that a thoughtful, coordinated approach to ESG will support a healthier, more sustainable future for its stakeholders including investors, employees, communities the Bank serves, and customers.

PBB expects to build upon its core values as a community financial institution and its core mission of serving the financial needs of the community. The Bank expects its developing ESG strategy will align with the nature and scale of its business in respecting the environment and the evolution of ESG principles in the banking industry.

#### **Environmental Disclosures**

Some of PBB's specific efforts and commitments for 2021, 2022, and 2023 are summarized below.

- Migrated loan documentation (particularly CRECOM documents) to digital only process to eliminate the use of paper as part of the Bank's initiative to implement a digital workstream for the Bank's processes.
- Commitment to expanding digital documentation processes and energy efficiency throughout the organization.

- Responsible waste management and recycling practices including recycling of electronic equipment.
- Updated the Bank's vendor management program to assess our vendor's alignment with our ESG strategy.

**Energy Consumption Within the Organization** 

Disclosure	Quantity/Unit	
Energy consumption (renewable)	None	
Energy consumption (LPG)	None	
Energy consumption (electricity)	927,422 kwh	

**Reduction of Energy Consumption** 

Disclosure	Quantity/Unit	
Energy consumption (renewable)	None	
Energy consumption (LPG)	None	
Energy consumption (electricity)	14,224 kwh	

What is the impact and where does it occur? What is the organization's involvement in the impact?	Which stakeholders are affected?	Management approach
Branches and Head Office premises	Employees, clients	The Bank is committed to achieve its energy efficiency goals to decrease operational cost and to reduce the environmental impact of its operations.
What are the risks identified?	Which stakeholders are affected?	Management Approach
None	None	Not applicable
What are the opportunities identified?	Which stakeholders are affected?	Management approach
Reduction in energy consumption increases the Bank's economic value	Employees, Client, Stockholders/Investors	The Bank will include in its planning the possibility of energy reduction.

# Water Consumption Within the Organization

Disclosure	Quantity/Unit	
Water withdrawal	Maynilad and Manila Water	
Water consumption	14,847 cubic meters (estimate only)	
Water recycled and reused	Amount is not material to the Bank	

What is the impact and where does it occur? What is the organization's involvement in the impact?	Which stakeholders are affected?	Management approach
Not material to the Bank	Not material to the Bank	Not material to the Bank
What are the risks identified?	Which stakeholders are affected?	Management Approach
Not material to the Bank	Not material to the Bank	Not material to the Bank
What are the opportunities identified?	Which stakeholders are affected?	Management approach
Not material to the Bank	Not material to the Bank	Not material to the Bank

## Materials Used by the Organization

Disclosure	Quantity/Unit
Materials used by weight or volume	
Paper	8,267 reams
Cartridges/toner	2,600 pcs
Ballpen	2,511 pcs
Adding machine tape	961 pcs
Brown envelope (short)	8,389 pcs
Brown envelope (long)	8,801 pcs
Fastener	1,542 boxes
Folder	33,935 pcs
Masking tape	504 pcs
Packaging tape	1,137 pcs
Paper clip jumbo	936 boxes
Passbook ribbon (Epson PLQ -20)	1,464 pcs
Scotch tape	3,759 pcs
Staple wire	1,591 pcs
Thermal roll (ATM receipt)	2,000 pcs
Percentage of recycled input materials used	Not material to the Bank.
to manufacture the organization's primary	
products and services	

What is the impact and where does it occur? What is	Which stakeholders are affected?	Management approach
the organization's		
involvement in the impact?		
Not material to the Bank	Not material to the Bank	Not material to the Bank
What are the risks	Which stakeholders are	Management Approach
identified?	affected?	
Not material to the Bank	Not material to the Bank	Not material to the Bank
What are the opportunities	Which stakeholders are	Management approach
identified?	affected?	
Not material to the Bank	Not material to the Bank	Not material to the Bank

#### Ecosystems and Biodiversity (upland/watershed/coastal or marine) -

**NOTE:** This section is not material to the Bank.

Disclosure	Quantity/Unit
Operational sites owned, leased, managed in, or adjacent to protected areas and areas of high biodiversity value outside protected	Not material to the Bank
Habitats protected or restored	Not material to the Bank
IUCN Red List species and national conservation list species with habitats in areas affected by operation	Not material to the Bank

#### Management Approach Disclosure

**NOTE:** This section is not material to the Bank

What is the impact and where does it occur? What is the organization's involvement in the impact?	Which stakeholders are affected?	Management approach
Not material to the Bank	Not material to the Bank	Not material to the Bank
What are the risks identified?	Which stakeholders are affected?	Management Approach
Not material to the Bank	Not material to the Bank	Not material to the Bank
What are the opportunities identified?	Which stakeholders are affected?	Management approach
Not material to the Bank	Not material to the Bank	Not material to the Bank

#### **Environmental Impact Management**

Disclosure	Quantity/Unit
Energy Indirect (Scope 2) Emissions	656 tons CO2e (estimate)
Emissions of ozone depleting substances	PBB does not track ODS as this is not material
(ODS)	to the Company.

## Management Approach Disclosure

**Note:** This section is not material to the Bank.

What is the impact and where does it occur? What is the organization's involvement in the impact?	Which stakeholders are affected?	Management approach
Data not available for the reporting period. The Bank is currently in the planning phase.	Data not available for the reporting period. The Bank is currently in the planning phase.	Data not available for the reporting period. The Bank is currently in the planning phase.
What are the risks identified?	Which stakeholders are affected?	Management Approach
Data not available for the reporting period. The Bank is currently in the planning phase.	Data not available for the reporting period. The Bank is currently in the planning phase.	Data not available for the reporting period. The Bank is currently in the planning phase.
What are the opportunities identified?	Which stakeholders are affected?	Management approach
Data not available for the reporting period. The Bank is currently in the planning phase.	Data not available for the reporting period. The Bank is currently in the planning phase.	Data not available for the reporting period. The Bank is currently in the planning phase.

#### Air Pollutants

**Note:** This section is not material to the Bank

Disclosure	Quantity/Unit
NOx	PBB does not track NOx as this is not material to the Company.
SOx	PBB does not track SOxas this is not material to the Company.
Persistent Organic Pollutants	PBB does not track pollutants as this is not material to the Company.
Volatile organic compounds (VOCs)	PBB does not track VOCs as this is not material to the Company.
Hazardous air pollutants (HAPs)	PBB does not track HAPs as this is not material to the Company.
Particulate matter (PM)	PBB does not track PM as this is not material to the Company.

#### Management Approach Disclosure

**Note:** This section is not material to the Bank

What is the impact and where does it occur? What is the organization's involvement in the impact?	Which stakeholders are affected?	Management approach>
Not material to the Bank	Not material to the Bank	Not material to the Bank
What are the risks identified?	Which stakeholders are affected?	Management Approach
Not material to the Bank	Not material to the Bank	Not material to the Bank
What are the opportunities identified?	Which stakeholders are affected?	Management approach
Not material to the Bank	Not material to the Bank	Not material to the Bank

#### Solid and Hazardous Waste

Note: Data is not available for the reporting period.

Disclosure	Quantity/Unit
Total solid waste generated	Data not available
Reusable	Data not available
Recyclable	Data not available
Composted	Data not available
Incinerated	Data not available
Residuals/Landfilled	Data not available

#### Hazardous Waste:

Note: In 2023, PBB had no electronic/hazardous waste collection initiative.

Disclosure	Quantity/Unit
Amount of hazardous waste transported	Data not available
Amount of hazardous waste in storage	Data not available

#### Management Approach Disclosure (Non-hazardous and hazardous waste)

What is the impact and where does it occur? What is the organization's involvement in the impact?	Which stakeholders are affected?	Management approach
None	None	The Bank complies with relevant local policies for solid and hazardous waste management.
What are the risks identified?	Which stakeholders are affected?	Management approach
None	None	The Bank complies with relevant local policies for solid and hazardous waste management.
What are the opportunities identified?	Which stakeholders are affected?	Management approach
None	None	The Bank complies with relevant local policies for solid and hazardous waste management.

#### **Effluents**

Note: This is not material to the Bank

Disclosure	Quantity/Unit
Total volume of water discharges	Not applicable
Percent of wastewater recycled	Not applicable

#### Management Disclosure Approach

Note: This is not material to the Bank

What is the impact and where does it occur? What is the organization's involvement in the impact?	Which stakeholders are affected?	Management approach>
Not applicable	Not applicable	Not applicable
What are the risks identified?	Which stakeholders are affected?	Management Approach
Not applicable	Not applicable	Not applicable
What are the opportunities identified?	Which stakeholders are affected?	Management approach
Not applicable	Not applicable	Not applicable

## **Environmental Compliance**

Disclosure	
Total amount of monetary fines for non-compliance with environmental laws and/or regulations	0
No. of non-monetary sanctions for non-compliance with environmental laws and/or regulations	0
No. of cases resolved through dispute resolution mechanism	0

#### Management Approach:

What is the impact and where does it occur? What is the organization's involvement in the impact?	Which stakeholders are affected?	Management approach
None	None	The Bank adheres to the rules and regulations set by the DENR and other relevant regulatory agencies.
What are the risks identified?	Which stakeholders are affected?	Management approach
None	None	The Bank adheres to the rules and regulations set by the DENR and other relevant regulatory agencies.
What are the opportunities identified?	Which stakeholders are affected?	Management approach
None	None	The Bank adheres to the rules and regulations set by the DENR and other relevant regulatory agencies.

#### Social Disclosures

## Employee Management, Employee Hiring and Benefits, Employee Data

Disclosure	Quantity/Unit
Total number of employees	1,748
Female Employees	1,159
Male Employees	589
Attrition rate	15.09%
Monthly salary of the lowest paid employee	13,500

#### Provide list of benefits:

Benefit	% of employees who availed for the year
SSS	
PhilHealth	5.32%
Pag-Ibig	12.24%
Parental leaves	14.59%
Vacation leaves	88.67%
Sick leaves	43.71%
Medical benefits aside from PhilHealth	79.38%
Housing assistance aside from Pag-Ibig	0.00%
Retirement fund (aside from SSS)	0.40%
Further education support	2.57%
Company stock options	0.00%
Telecommunicating	0.00%
Flexible working hours	6.52%

What is the impact and where does it occur?  What is the organization's involvement in the	Which stakeholders are affected?	Management approach
impact?  Talent acquisition, development and retention	Employees	The Bank has Board-approved policies and procedures that set the guidelines to be followed for talent acquisition, development and employee retention.  The Bank also offers competitive Board-approved compensation and employee benefit packages to ensure employee engagement and retention.  An employee is also entitled to benefit packages to assist them during calamities or personal emergencies
What are the risks identified?	Which stakeholders are affected?	such as sickness and death.  Management Approach
Employees needing refresher trainings for the emerging requirements/competencies needed for work	Employees	The Bank supports the continuing education and learning of employees by providing internal and external training programs, as well as development programs to train high potential employees for higher positions in the organization.
What are the opportunities identified?	Which stakeholders are affected?	Management approach
Enhancing the skills and potential of the employees increase the economic value of the company	Employees	The Bank provides Board-approved performance-based rewards and recognition to further engage the employees. This includes the distribution of performance-based bonus on top of guaranteed bonuses, and yearly merit increases.  The Bank provides for opportunities
		for employees to move up the corporate ladder through regular promotions of deserving employees.

	The Bank believes that engaged employees lead to higher employee morale and productivity; employee
	pride and loyalty, excellent customer
	service, thereby attracting more clients
	and ensuring client retention.

**Employee Training and Development** 

Disclosure	
Total training hours provided to employees in 2023	26,699
Female employees	17,377
Male employees	9,322
Average training hours provided to employees	14.10
Female employees	13.98
Male employees	14.34

What is the impact and where does it occur? What is the organization's involvement in the impact?	Which stakeholders are affected?	Management approach
Learning and Development programs of the Bank	Employees	The Bank is offering internal and external trainings and development programs for employee development and growth.
What are the risks identified?	Which stakeholders are affected?	Management Approach
Lack of training may cause poor service quality to clients and poor performance of job functions thereby decreasing the company's economic value	Employees, clients	The Bank has existing training programs for its employees especially for customer service.  The Performance Appraisal of an employee includes trainings attended or facilitated, and customer service ratings.

What are the opportunities identified?	Which stakeholders are affected?	Management approach
Improved performance and service quality to clients	Employees, Clients	Board approved performance evaluation is established to measure and monitor the performance of its employees.  Customer helplines, surveys and feedbacks are also in place to monitor the clients' concerns. The Consumer Protection of the bank provides for many venues for clients to give feedback or to lodge concerns and complaints.

## Labor Management Relations

Disclosure	
% of employees covered by collective bargaining agreements	0%, the Bank has no union
Number of consultations conducted with employees concerning employee-related policies	0% as related to union issues

What is the impact and where does it occur? What is the organization's involvement in the impact?	Which stakeholders are affected?	Management approach
Not material to the Bank	Employees	The Bank always maintains an open communication policy with employees. There are existing venues to bring forth employee concerns and issues such as with supervisors, with HR or with the Committee on Employee Discipline. The President conducts on-line consultations (Kapihan) with selected employees, and the participants are given the opportunity to bring concerns to the President's attention.

What are the risks identified?	Which stakeholders are affected?	Management approach
Not material to the Bank	Employees	The Bank has existing Health, Safety and Welfare Program for its employees.
What are the opportunities identified?	Which stakeholders are affected?	Management approach
Higher productivity and employee well-being and morale because of health and safety program for employees	Employees, clients	The Bank always maintains an open communication policy with employees. There are existing venues to bring forth employee concerns and issues such as with supervisors, with HR or with the Committee on Employee Discipline. The President conducts on-line consultations (Kapihan) with selected employees, and the participants are given the opportunity to bring concerns to the President's attention.

## Diversity & Equal Opportunity

Disclosure	
Percent of female workers in the workforce in 2023	
	66.3%
Percent of male workers in the workforce 2023	
	33.7%
Ratio of male to female employees 2023	
- ,	1:2
Number of employees from indigenous communities	
and/or vulnerable sectors 2023	
	39 senior citizens

What is the impact and where does it occur? What is the organization's involvement in the impact?	Which stakeholders are affected?	Management approach
Talent acquisition, management, development and retention	Employees	The Bank does not discriminate its employees on the basis of gender, age, sex, indigenous communities, and vulnerable sectors. The Bank has existing policies that require its employees to adhere to labor laws and regulations.
What are the risks identified?	Which stakeholders are affected?	Management approach
Reputational Risk that may arise from labor issues due to discrimination	Employees, Stockholders/Investors	The Bank does not discriminate its employees of the basis of gender, age, sex, indigenous communities, and vulnerable sectors. The Bank has existing policies that require its employees to adhere to labor laws and regulations.
What are the opportunities identified?	Which stakeholders are affected?	Management approach
Acquisition of talented and motivated employees which can increase the economic value of the company	Employees	The Bank uses various talent acquisition channels wherein every applicant has equal opportunity to apply and be taken in, depending on the requirements of the position, and the value that the candidate brings to the bank.

## Workplace Conditions Labor Standards, and Human Rights

Safe Man-Hours in 2023	3,539,160
No. of work-related injuries in 2023	2
No of work-related fatalities in 2023	0
No. of work-related ill health in 2023	18
Number of safety drills in 2023	157 (Fire, Earthquake and Bomb Threat drill)

What is the impact and where does it occur? What is the organization's involvement in the impact?	Which stakeholders are affected?	Management approach
Across all units of the Bank	Employees, Clients	The Bank has an existing Board-approved Health, Safety and Welfare Program for its employees.
		Safety and Security Drills are also conducted to ensure that employees as well as its clients will be protected in case of peril.
		The Bank also adheres to the work and safety guidelines that are implemented by the government authorities.
What are the risks identified?	Which stakeholders are affected?	Management Approach
Safety risks	Employees	The Bank has an existing Board approved Health, Safety and Welfare Program for its employees.
		Safety and Security Drills are also conducted to ensure that employees as well as its clients will be protected in case of peril.
		The Bank also adheres to the work and safety guidelines that are implemented by the government authorities.

What are the opportunities identified?	Which stakeholders are affected?	Management Approach
Improve the safety and security of the employees	Employees, Clients	The Bank has an existing Corporate Security Group which is in charge of conducting the safety drills to be conducted within the Bank.
		The Security Group also monitors the conduct of safety and security drills.
		The Bank also adheres to the work and safety guidelines by the government authorities.

#### Labor Laws and Human Rights

Topic	Quantity	Unit
No. of legal actions or	0	0
employee grievances		
involving forced or child		
labor		

Are there policies that explicitly disallows violations to labor laws and human rights (e.g. harassment, bullying) in the workplace

Topic	Y	N
Forced labor	✓	
Child labor	✓	
Human Rights	✓	
Environmental performance	✓	
Bribery and corruption	<b>√</b>	

#### Management Approach

What is the impact and where does it occur? What is the organization's involvement in the impact?	Which stakeholders are affected?	Management approach
Across all units	Employees	The Bank adheres to the rules and regulations implemented by DOLE and other regulatory agencies.
What are the risks identified?	Which stakeholders are affected?	Management approach
None	None	The Bank adheres to the rules and regulations implemented by DOLE and other regulatory agencies.
What are the opportunities identified?	Which stakeholders are affected?	Management approach
None	None	The Bank adheres to the rules and regulations implemented by DOLE and other regulatory agencies.

#### **Supply Chain Management**

Do you have a supplier accreditation policy? If yes, provide a link to the policy or attach the policy. (attached: General Services Center Manual for Accreditation of Suppliers)

	11 /		
Topic	Y/N	If yes, cite reference in the	
		supplier policy	
Environmental	General Requirement for	Page 1 – SELECTION OF	
performance	the Satisfactory Rating	SUPPLIERS/CONTRACTORS	
Forced Labor	on Supplier's	PORTION	
Child Labor	Stakeholders		
Human Rights			
Bribery and corruption			

# Relationship with Community Significant Impacts on Local Communities

List/Identify operations with significant (positive or negative) impacts on local communities (exclude CSR projects; this has to be business operations)	Location	Vulnerable groups (if applicable)	Does the particular operation have impacts on indigenous peoples?  (Y/N)	Collective or individual rights that have been identified as particular concerns for the community	Mitigating measures (if negative impact)/ Enhancement measures (if positive)
Blood letting	PBB Z- Square building	N/A	N/A	Collective	N/A

#### BE A SUPERHERO!

Philippine Business Bank, in partnership with the AMY Foundation and the Philippine Red Cross (Caloocan City chapter), paid tribute to voluntary PBB employees and non PBB employees for their life-saving gift of blood that sought to inspire more people to follow their example.

This year's theme, "Be a Superhero," highlights the underpinning role of voluntary blood donors in maintaining a safe and adequate blood supply.

Giving blood is a heroic life-saving act of solidarity to improve the quality of life for patients suffering from life-threatening conditions and to support medical and surgical procedures. PBB is grateful to all the 38 silent heroes who voluntarily donate blood. The one-day blood drive successfully collected 21 blood bags, held on September 29, 2022 at the PBB Office of the Z-Square Mall.

#### **Customer Management**

What is the impact and where does it occur? What is the organization's involvement in the impact?	Which stakeholders are affected?	Management approach
All Business Generation Units (Branches, Lending, Trust, Treasury)	Clients	The Bank ensures that the Client's welfare is of utmost importance. As such, the Bank ensures that all
What are the risks identified?	Which stakeholders are affected?	employees are equipped with training to provide good customer service quality.
None What are the opportunities identified?	None Which stakeholders are affected?	Service Quality is also included in the performance assessment of the Bank's employees.
None	None	Further, postings of information needed by the clients are also provided to help them with their concerns.  Customer helplines, feedback and
		complaints are also in place to ensure that the needs and concerns of clients are addressed.  The Bank adheres to the regulatory requirements for handling and management of customer concerns.

#### Health and Safety

Topic	
Number of substantiated complaints on product or service health & safety	1
Number of complaints addressed	1

Substantiated complaints include customer complaints that went through the organization's formal communication channels and grievance mechanisms, as well as complaints that were lodged with or acted upon by government agencies.

#### **Management Approach**

What is the impact and where does it occur? What is the organization's involvement in the impact?	Which stakeholders are affected?	Management approach	
Not material to the Bank	Not material to the Bank	The Bank has an existing	
What are the risks identified?	Which stakeholders are affected?	Board approved Health, Safety and Welfare Program for its	
Not material to the Bank	Not material to the Bank	employees.	
What are the opportunities identified?	Which stakeholders are affected?	Likewise, the Bank has a Board approved Consumer Protection Framework for protecting its clients.	
To improve the standard of service provided to the clients.	Employees, Clients		
		The Bank commits to resolve the concerns filed to the Bank within the required turnaround time per its internal policy and per BSP requirement.	
		Further, the Bank implements a monitoring system to address the concerns of the clients and its employees.	

## Marketing and Labelling

Topic	
Number of substantiated complaints on marketing and labelling?	0
Number of complaints addressed	0

Substantiated complaints include customer complaints that went through the organization's formal communication channels and grievance mechanisms, as well as complaints that were lodged with or acted upon by government agencies.

#### Management Approach

What is the impact and where does it occur? What is the organization's involvement in the impact?	Which stakeholders are affected?	Management approach
None reported for the reference period	None reported for the reference period	None reported for the reference period
What are the risks identified?	Which stakeholders are affected?	Management Approach
None reported for the reference period	None reported for the reference period	None reported for the reference period
What are the opportunities identified?	Which stakeholders are affected?	Management approach
None identified for the reference period	None identified for the reference period	None identified for the reference period

#### **Customer Privacy**

Topic	Number
Number of substantiated complaints on customer privacy	1
Number of complaints addressed	1
No. of customers, users, and account holders whose information is used for secondary purposes	0

#### Management Approach

What is the impact and where does it occur? What is the organization's involvement in the impact?	Which stakeholders are affected?	Management approach
None reported for the reference period	None reported for the reference period	The Bank has existing Board approved Data Privacy Protection Framework which implements the
What are the risks identified?	Which stakeholders are affected?	protection guidelines for the clients and employees.
None reported for the reference period	None reported for the reference period	The Bank also has an existing Data
What are the opportunities identified?	Which stakeholders are affected?	Privacy Unit that monitors the Bank's compliance with Data

Company which protects	Employees, clients	Privacy Regulations.
data privacy of its		
employees and clients		Trainings were also provided to
attracts prospective clients		employees for Data Privacy.
as well as retain existing		
clients		

# **Data Security**

Topic	Number
Number of data breaches, including leaks, thefts	0
and losses of data	

#### Management Approach

What is the impact and where does it occur? What is the organization's involvement in the impact?	Which stakeholders are affected?	Management approach
None reported for the reference period	None reported for the reference period	The Bank has existing Board approved Data Privacy Protection
What are the risks identified?	Which stakeholders are affected?	Framework which implements the protection guidelines for the clients
None reported for the reference period	None reported for the reference period	and employees.
What are the opportunities identified?	Which stakeholders are affected?	The Bank also has an existing Data Privacy Unit that monitors the Bank's compliance with Data
Company which protects data privacy of its employees and clients attracts prospective clients as well as retain existing clients	Clients, employees	Privacy Regulations.  Trainings were also provided to employees for Data Privacy.

## End of Report.